### SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): January 23, 2012

# **NBT BANCORP INC.**

(Exact name of registrant as specified in its charter)

DELAWARE (State or other jurisdiction of incorporation) 0-14703 (Commission File Number) 16-1268674 (IRS Employer Identification No.)

52 SOUTH BROAD STREET, NORWICH, NEW YORK 13815 (Address of principal executive offices)

Registrant's telephone number, including area code: (607) 337-2265

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

o Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### ITEM 2.02 Results of Operations and Financial Condition

On January 23, 2012, NBT Bancorp Inc. issued a press release describing its results of operations for the quarter and year ending December 31, 2011, announcing a quarterly dividend of \$0.20 per share to be paid on March 15, 2012 to shareholders of record on March 1, 2012. That press release is furnished as Exhibit 99.1 hereto.

## ITEM 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers

On January 18, 2012, the Compensation Committee of the Board of Directors (the "Committee") approved a long-term performance-based equity incentive program for the named executive officers (the "NEOs") of the Company other than the Chief Executive Officer, for whom a similar program is already in place, under the Company's 2008 Omnibus Incentive Plan to further align the interests of the NEOs with those of the Company's shareholders. Under the program, each NEO has the opportunity to receive units of Company common stock upon reaching the retirement age specified in, or qualifying for early retirement under, the Company's Defined Benefit Pension Plan. Each NEO's award account is initially set at zero units, and units will be added or subtracted thereto based on whether the Company achieves annual diluted EPS targets to be established by the Committee in conjunction with the Company's Board of Directors at the beginning of each year. The amount to be credited for achievement of the annual diluted EPS targets, as well as the amount to be subtracted for failure to achieve these targets, will be determined annually. The payment of the units in the award account at the end of the program period is subject to the NEO's continued employment with the Company. No dividends will be paid on units in the award account, nor will the NEO's have the right to vote such units.

#### ITEM 9.01 Financial Statements and Exhibits

(d) The following is being furnished herewith:

Exhibit No.Exhibit Description99.1Press release text of NBT Bancorp Inc. dated January 23, 2012

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

NBT BANCORP INC.

(Registrant)

/s/ Michael J. Chewens

Michael J. Chewens Senior Executive Vice President and Chief Financial Officer

**Date: January 24, 2012** 

#### FOR IMMEDIATE RELEASE ATTENTION: FINANCIAL AND BUSINESS EDITORS

Contact: Martin A. Dietrich, CEO Michael J. Chewens, CFO NBT Bancorp Inc. 52 South Broad Street Norwich, NY 13815 607-337-6119

## NBT BANCORP INC. ANNOUNCES SECOND HIGHEST ANNUAL EARNINGS IN COMPANY'S HISTORY OF \$1.71 AND NET INCOME OF \$57.9 MILLION; DECLARES CASH DIVIDEND

NORWICH, NY (January 23, 2012) – NBT Bancorp Inc. (NBT) (NASDAQ: NBTB) reported today net income per diluted share for the year ended December 31, 2011 was \$1.71 per share, as compared with \$1.66 per share for the year ended December 31, 2010. Return on average assets and return on average equity were 1.06% and 10.73%, respectively, for the year ended December 31, 2011, compared with 1.05% and 10.92%, respectively, for the year ended December 31, 2010. Net interest margin (on a fully taxable equivalent basis ("FTE")) was 4.09% for the year ended December 31, 2011, down 6 basis points ("bp") from 4.15% for the year ended December 31, 2010. Net income for the year ended December 31, 2011 was \$57.9 million, up \$0.5 million, or 0.9%, from the year ended December 31, 2010.

Net income per diluted share for the three months ended December 31, 2011 was \$0.41, as compared with \$0.42 for the three months ended December 31, 2010. Annualized return on average assets and return on average equity were 0.97% and 10.09%, respectively, for the three months ended December 31, 2011, compared with 1.05% and 10.68%, respectively, for the three months ended December 31, 2010. Net interest margin (FTE) was 3.98% for the three months ended December 31, 2011, down 11 bp from 4.09% for the three months ended December 31, 2010. Net income for the three months ended December 31, 2011 was \$13.7 million, down \$0.7 million, or 4.9%, from \$14.4 million for the fourth quarter last year.

Selected highlights for 2011 include:

- Diluted earnings per share of \$1.71 was the second highest in the history of the Company.
- · Net interest margin declined as a result of the continued low rate environment on loans and investments.
- Despite a challenging environment, the Company achieved 4.1% organic loan growth (5.3% total loan growth).
- Net charge-offs were 0.56% of average loans and leases for the year ended December 31, 2011, down 13 bps from the year ended December 31, 2010; provision for loan and lease losses was down \$9.1 million for the same period.
- Significant strategic expansion during 2011:
  - Expanded presence in Vermont with two denovo branch openings in Williston and Essex.
  - Expanded into Berkshire County, Massachusetts with the successful acquisition and conversion of four branches on October 21, 2011, including about \$143 million in deposits and \$46 million in loans.

- Announced the acquisition of three branches in Greene County, New York, which closed on January 21, 2012.
- Announced the planned acquisition of Hampshire First Bank, expected to close in the second quarter of 2012.
- Purchased a building in Lenox, MA, which is scheduled to open as a fifth Massachusetts branch in February 2012.

"In 2011, NBT once again achieved near-record financial results with net income and earnings per share at their second-highest levels in the history of the Company. We're pleased to report that the period from 2008 through 2011 is the most profitable four-year term in NBT's history, particularly since it's been an extremely challenging time for our industry," said NBT President and CEO Martin Dietrich. "Through the efforts of our quality people, we continue to focus on aggressive management of our conservative banking strategy and strategic investments in our future. By adding de novo branches in key growth markets and expanding into new markets through acquisition, we are laying the groundwork for our continued success."

#### Loan and Lease Quality and Provision for Loan and Lease Losses

The Company recorded a provision for loan and lease losses of \$20.7 million during the year ended December 31, 2011, as compared with \$29.8 million during the year ended December 31, 2010. This decrease was due to the decrease in net charge-offs, which were \$20.6 million for the year ended December 31, 2011 as compared to \$25.1 million for the year ended December 31, 2010. In addition, the decrease in provision is attributable to the ongoing modeling of the required levels of reserves which considers historical charge-offs, loan growth and economic trends; during 2010 the results of such modeling required higher levels of provision than 2011.

Net charge-offs for the year ended December 31, 2011 were \$20.6 million, down from \$25.1 million for the year ended December 31, 2010. Net charge-offs to average loans and leases for the year ended December 31, 2011 was 0.56%, a 13 bp improvement from 0.69% for the year ended December 31, 2010.

The Company recorded a provision for loan and lease losses of \$5.6 million during the three months ended December 31, 2011, as compared with \$6.7 million for the three months ended December 31, 2010. This decrease was due primarily to the decrease in net charge-offs, which were \$5.6 million for the three months ended December 31, 2011, as compared to \$7.3 million for the same period in 2010, due primarily to one large commercial loan charge-off during the fourth quarter of 2010. The annualized net charge-off ratio for the three months ended December 31, 2011 was 0.59% compared to 0.81% for the three months ended December 31, 2010.

Past due loans as a percentage of total loans was 0.89% at December 31, 2011, as compared with 0.86% at December 31, 2010. Nonperforming loans decreased to \$41.5 million or 1.09% of total loans and leases at December 31, 2011 compared with \$44.8 million or 1.24% at December 31, 2010, due to the decrease in nonaccrual loans.

The allowance for loan and lease losses totaled \$71.3 million at December 31, 2011 as compared with \$71.2 million at December 31, 2010. The allowance for loan and lease losses as a percentage of loans and leases was 1.88% at December 31, 2011 as compared to 1.97% at December 31, 2010. The slight decrease in allowance coverage reflects the modest improvement in certain asset quality indicators during the year, particularly the charge-off ratio.

#### **Net Interest Income**

Net interest income was down 1.1% to \$200.3 million for the year ended December 31, 2011 compared with \$202.5 million for the year ended December 31, 2010. The Company's FTE net interest margin was 4.09% for the year ended December 31, 2011, as compared with 4.15% for the year ended December 31, 2010.

While the rate on interest bearing liabilities decreased 29 bps, the yield on interest earning assets declined 33 bps, resulting in slight margin compression for the year ended December 31, 2011, compared to the same period for 2010. The yield on securities available for sale was 2.97% for the year ended December 31, 2011, as compared with 3.56% for the year ended December 31, 2010, while the yield on loans and leases was 5.58% for the year ended December 31, 2011, as compared with 5.90% for the year ended December 31, 2010. The rate on interest bearing liabilities declined 29 bp for the year ended December 31, 2011 as compared with the year ended December 31, 2010, primarily due to decreases in the rate on interest bearing deposits. The rate on time deposits was 1.80% for the year ended December 31, 2011, as compared with 2.06% for the year ended December 31, 2010. The rate on money market deposit accounts was 0.34% for the year ended December 31, 2011, as compared with 0.57% for the year ended December 31, 2010.

Net interest income was \$50.5 million for the three months ended December 31, 2011 and the three months ended December 31, 2010. The Company's FTE net interest margin was 3.98% for the three months ended December 31, 2011, as compared with 4.09% for the three months ended December 31, 2010.

While the rate on interest bearing liabilities decreased 23 bps, the yield on interest earning assets declined 32 bps, resulting in margin compression for the three months ended December 31, 2011, compared to the same period for 2010. The yield on securities available for sale was 2.70% for the three months ended December 31, 2011, as compared with 3.05% for the three months ended December 31, 2010, while the yield on loans and leases was 5.45% for the three months ended December 31, 2011, as compared with 5.85% for the three months ended December 31, 2010. The rate on interest bearing liabilities declined 23 bp for the three months ended December 31, 2011 as compared with the three months ended December 31, 2010, primarily due to decreases in the rates on interest bearing deposits. The rate on time deposits was 1.72% for the three months ended December 31, 2011, as compared with 1.94% for the three months ended December 31, 2010. The rate on money market deposit accounts was 0.24% for the three months ended December 31, 2011, as compared with 0.44% for the three months ended December 31, 2010.

#### **Noninterest Income**

Noninterest income for the year ended December 31, 2011 was \$80.3 million, down \$3.6 million or 4.3% from \$83.9 million for the year ended December 31, 2010. The decrease in noninterest income was due primarily to a decrease in net securities gains of approximately \$3.1 million for the year ended December 31, 2011 as compared to the year ended December 31, 2010 due to the sale of two equity positions and certain collateralized mortgage obligations ("CMO's") during 2010. In addition, the Company experienced a decrease in service charges on deposit accounts of approximately \$2.6 million as a result of a decrease in overdraft activity due to the effects of a full year of new regulations regarding overdraft fees, as well as decreased activity due to the current state of the economy. Retirement plan administration fees decreased by \$1.4 million, or 13.9%, for the year ended December 31, 2010, driven by the loss of one large client in the fourth quarter of 2010. These decreases were partially offset by an increase in insurance and other financial services revenue of \$2.0 million, or 10.5%, for the year ended December 31, 2011 as compared to the same period in 2010. This increase was due primarily to the acquisition of an insurance agency during the second quarter of 2011 and an increase in brokerage commission revenue from new business. ATM and debit card fees increased approximately \$1.6 million, or 16.0%, for the year ended December 31, 2010, due primarily to the addition of new business, including from markets where we have recently expanded, as well as an increase in the fair market value of trust assets under administration.

Noninterest income for the three months ended December 31, 2011 was \$20.1 million, down \$2.1 million or 9.5% from \$22.2 million for the same period in 2010. Net securities gains decreased approximately \$2.0 million for the three months ended December 31, 2011 as compared to the same period in 2010. This decrease was due primarily to the sale of one equity position and certain CMO's in the three months ending December 31, 2010. In addition, retirement plan administration fees decreased approximately \$0.6 million, or 20.8%, due primarily to the aforementioned loss of one client in the fourth quarter of 2010. These decreases were partially offset by an increase in insurance and other financial services revenue of approximately \$0.6 million for the three months ended December 31, 2011 as compared with the same period in 2010, for aforementioned reasons. ATM and debit card fees increased approximately \$0.4 million, or 14.3%, for the three months ended December 31, 2011 as compared to the same period in 2010 due to the aforementioned increase in card usage and change in fee structure on foreign ATM transactions.

#### Noninterest Expense and Income Tax Expense

Noninterest expense for the year ended December 31, 2011 was \$180.7 million, up from \$178.3 million, or 1.3%, for the year ended December 31, 2010. Salaries and employee benefits increased \$5.5 million, or 5.9%, for the year ended December 31, 2011 compared with the year ended December 31, 2010. This increase was due primarily to increases in full-time-equivalent employees driven primarily by strategic expansion efforts, merit increases, and other employee benefits. In addition, occupancy expenses increased approximately \$1.0 million, or 6.6%, for the year ended December 31, 2011 as compared to the year ended December 31, 2010, primarily due to continued expansion and expenses related to the harsh winter in early 2011. Other operating expenses also increased approximately \$2.3 million, or 17.7%, for the year ended December 31, 2011 compared with the year ended December 31, 2010 primarily as a result of flood related expenses totaling approximately \$0.4 million and merger related expenses totaling approximately \$0.8 million in 2011, with no other significant drivers. During the year ended December 31, 2010, the Company incurred debt prepayment penalties totaling \$4.5 million to pay off long-term debt, which partially offset the aforementioned increases in noninterest expense. The increases in noninterest expense were also partially offset by a decrease in Federal Deposit Insurance Corporation (FDIC) premium expenses of approximately \$1.8 million during the year ended December 31, 2011, as compared with the year ended December 31, 2010, due to the FDIC redefining the deposit insurance assessment base. Income tax expense for the year ended December 31, 2011 was \$21.3 million, up slightly from \$20.9 million for the year ended December 31, 2010. The effective tax rate was 26.9% for the year ended December 31, 2011, as compared to 26.7% for the year ended December 31, 2010.

Noninterest expense for the three months ended December 31, 2011 was \$47.4 million, up slightly from \$47.3 million, for the same period in 2010. Salaries and employee benefits increased \$1.9 million, or 8.2%, for the three months ended December 31, 2011 compared with the same period in 2010. This increase was due primarily to increases in full-time-equivalent employees driven primarily by strategic expansion efforts, merit increases, and other employee benefits. In addition, other operating expenses increased approximately \$1.4 million, or 37.9%, for the three months ended December 31, 2011 compared with the same period in 2010 primarily as a result of merger related expenses incurred during the fourth quarter of 2011. During the three months ended December 31, 2010, the Company incurred debt prepayment penalties totaling \$3.3 million to pay off long-term debt, which partially offset the aforementioned increases in noninterest expense. The increases in noninterest expense were also partially offset by a decrease in Federal Deposit Insurance Corporation (FDIC) premium expenses of approximately \$0.5 million during the three months ended December 31, 2011, as compared with the same period in 2010. The effective tax rate was 22.2% for the three months ended December 31, 2011, as compared to 23.2% for the same period in 2010. In the fourth quarter of 2011, the relatively low effective tax rate was driven primarily by a reduction in tax expense as a result of the settlement of a New York State tax audit during the fourth quarter of 2011 for tax years 2003 – 2007. Similarly, the relatively low effective tax rate for the fourth quarter of 2010 was driven primarily by a reduction in tax expense as a result of the settlement of a New York State tax audit during the fourth quarter of 2011 for tax years 2003 – 2007. Similarly, the relatively low effective tax rate for the fourth quarter of 2010 was driven primarily by a reduction in tax expense as a result of the settlement of a New York State tax audit during the fourth q

#### **Balance Sheet**

Total assets were \$5.6 billion at December 31, 2011, up \$259.6 million or 4.9% from December 31, 2010. Loans and leases were \$3.8 billion at December 31, 2011, up \$190.2 million from December 31, 2010. Total deposits were \$4.4 billion at December 31, 2011, up \$232.8 million from December 31, 2010. Stockholders' equity was \$538.1 million, representing a total equity-to-total assets ratio of 9.61% at December 31, 2011, compared with \$533.6 million or a total equity-to-total assets ratio of 9.99% at December 31, 2010.

#### **Stock Repurchase Program**

Under previously disclosed stock repurchase plans, the Company purchased 1,458,609 shares of its common stock during the year ended December 31, 2011, for a total of \$30.5 million at an average price of \$20.91 per share. On July 25, 2011, the NBT Board of Directors authorized a new repurchase program for NBT to repurchase up to 1,000,000 shares (approximately 3%) of its outstanding common stock, effective July 25, 2011, as market conditions warrant in open market and privately negotiated transactions. At December 31, 2011, there were 517,581 shares available for repurchase under this plan, which expires on December 31, 2013.

On October 24, 2011, the NBT Board of Directors authorized a new repurchase program for NBT to repurchase up to an additional 1,000,000 shares (approximately 3%) of its outstanding common stock, effective October 24, 2011, as market conditions warrant in open market and privately negotiated transactions. At December 31, 2011, there were 1,000,000 shares available for repurchase under this plan, which expires on December 31, 2013.

#### **Dividend Declared**

The NBT Board of Directors declared a 2012 first-quarter cash dividend of \$0.20 per share at a meeting held today. The dividend will be paid on March 15, 2012 to shareholders of record as of March 1, 2012.

#### **Corporate Overview**

NBT Bancorp Inc. is a financial holding company headquartered in Norwich, NY, with total assets of \$5.6 billion at December 31, 2011. The company primarily operates through NBT Bank, N.A., a full-service community bank with two divisions, and through two financial services companies. As of the date of this release, NBT Bank, N.A. has 131 locations, including 89 NBT Bank offices in upstate New York, four NBT Bank offices in Berkshire County, Massachusetts, three NBT Bank offices in northwestern Vermont and 35 Pennstar Bank offices in northeastern Pennsylvania . EPIC Advisors, Inc., based in Rochester, N.Y., is a full-service 401(k) plan recordkeeping firm. Mang Insurance Agency, LLC, based in Norwich, N.Y., is a full-service insurance agency. More information about NBT and its divisions can be found on the Internet at: <a href="https://www.nbtbank.com">www.nbtbank.com</a>, <a href="https://www.nbtbank.com"/>www.nbtbank.com"/>www.nbtb

#### **Forward-Looking Statements**

This news release contains forward-looking statements. These forward-looking statements involve risks and uncertainties and are based on the beliefs and assumptions of the management of NBT Bancorp and its subsidiaries and on the information available to management at the time that these statements were made. There are a number of factors, many of which are beyond NBT's control, that could cause actual conditions, events or results to differ significantly from those described in the forward-looking statements. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements include, among others, the following possibilities: (1) competitive pressures among depository and other financial institutions may increase significantly; (2) revenues may be lower than expected; (3) changes in the interest rate environment may reduce interest margins; (4) general economic conditions, either nationally or regionally, may be less favorable than expected, resulting in, among other things, a deterioration in credit quality and/or a reduced demand for credit; (5) legislative or regulatory changes, including changes in accounting standards and tax laws, may adversely affect the businesses in which NBT is engaged; (6) competitors may have greater financial resources and develop products that enable such competitors to compete more successfully than NBT; and (7) adverse changes may occur in the securities markets or with respect to inflation. Forward-looking statements speak only as of the date they are made. Except as required by law, NBT does not undertake to update forward-looking statements to reflect subsequent circumstances or events.

### NBT Bancorp Inc. and Subsidiaries SELECTED FINANCIAL HIGHLIGHTS (unaudited)

		2011	2010		Net Change		Percent Change					
	(dollars in thousands, except per share data)											
Three Months Ended December 31,												
Net Income	\$	13,722	\$	14,434	\$	(712)	-5%					
Diluted Earnings Per Share	\$	0.41	\$	0.42	\$	(0.01)	-2%					
Weighted Average Diluted												
Common Shares Outstanding		33,238,658		34,590,063		(1,351,405)	-4%					
Return on Average Assets (1)		0.97%		1.05%		-8bp	-8%					
Return on Average Equity (1)		10.09%		10.68%		-59bp	-6%					
Net Interest Margin (2)		3.98%		4.09%		-11bp	-3%					
Year Ended December 31,												
Net Income	\$	57,901	\$	57,404	\$	497	1%					
Diluted Earnings Per Share	\$	1.71	\$	1.66	\$	0.05	3%					
Weighted Average Diluted												
Common Shares Outstanding		33,923,645		34,508,959		(585,314)	-2%					
Return on Average Assets		1.06%		1.05%		1bp	1%					
Return on Average Equity		10.73%		10.92%		-19bp	-2%					
Net Interest Margin (2)		4.09%		4.15%		-6bp	-1%					

Asset Quality	Dec	December 31, 2011		ecember 31, 2010
Nonaccrual Loans	\$	38,290	\$	42,467
90 Days Past Due and Still Accruing	\$	3,190	\$	2,325
Total Nonperforming Loans	\$	41,480	\$	44,792
Other Real Estate Owned	\$	2,160	\$	901
Total Nonperforming Assets	\$	43,640	\$	45,693
Allowance for Loan and Lease Losses	\$	71,334	\$	71,234
Year-to-Date (YTD) Net Charge-Offs	\$	20,637	\$	25,125
Allowance for Loan and Lease Losses to Total Loans and Leases		1.88%		1.97%
Total Nonperforming Loans to Total Loans and Leases		1.09%		1.24%
Total Nonperforming Assets to Total Assets		0.78%		0.86%
Past Due Loans to Total Loans and Leases		0.89%		0.86%
Allowance for Loan and Lease Losses to Total Nonperforming Loans		171.97%		159.03%
Net Charge-Offs to YTD Average Loans and Leases		0.56%		0.69%
			-	
Capital				
Equity to Assets		9.61%		9.99%
Book Value Per Share	\$	16.23	\$	15.51
Tangible Book Value Per Share	\$	11.70	\$	11.67
Tier 1 Leverage Ratio		8.74%		9.16%
Tier 1 Capital Ratio		11.56%		12.44%
Total Risk-Based Capital Ratio		12.81%		13.70%

Quarterly Common Stock Price	2011	2010
Quarter End	High Low High	Low
March 31	\$ 24.98 \$ 21.55 \$ 23.9	9 \$ 19.15
June 30	\$ 23.32 \$ 20.62 \$ 25.9	6 \$ 20.21
September 30	\$ 23.25 \$ 17.05 \$ 23.0	6 \$ 19.27
December 31	\$ 22.63 \$ 17.47 \$ 24.9	6 \$ 21.41

(1) Annualized

(2) Calculated on a FTE basis

### NBT Bancorp Inc. and Subsidiaries SELECTED FINANCIAL HIGHLIGHTS (unaudited)

	December 31, 2011		December 31, 2010		Net Change		Percent Change
		(dollars in	thou	sands)			
Balance Sheet							
Loans and Leases	\$	3,800,203	\$	3,610,006	\$	190,197	5%
Earning Assets	\$	5,112,831	\$	4,914,972	\$	197,859	4%
Total Assets	\$	5,598,406	\$	5,338,856	\$	259,550	5%
Deposits	\$	4,367,149	\$	4,134,352	\$	232,797	6%
Stockholders' Equity	\$	538,110	\$	533,572	\$	4,538	1%

	2011		2010			
Average Balances	(dollars in thousands)					
Three Months Ended December 31,						
Loans and Leases	\$ 3,758,834	\$	3,603,867	\$	154,967	
Securities Available For Sale						
(excluding unrealized gains or losses)	\$ 1,174,960	\$	1,097,887	\$	77,073	
Securities Held To Maturity	\$ 72,354	\$	100,204	\$	(27,850)	
Trading Securities	\$ 2,958	\$	2,703	\$	255	
Regulatory Equity Investment	\$ 27,021	\$	28,911	\$	(1,890)	
Short-Term Interest Bearing Accounts	\$ 110,871	\$	187,099	\$	(76,228)	
Total Earning Assets	\$ 5,144,040	\$	5,017,968	\$	126,072	
Total Assets	\$ 5,596,663	\$	5,449,848	\$	146,815	
Interest Bearing Deposits	\$ 3,341,455	\$	3,334,559	\$	6,896	
Non-Interest Bearing Deposits	\$ 1,043,285	\$	854,361	\$	188,924	
Short-Term Borrowings	\$ 154,286	\$	164,311	\$	(10,025)	
Long-Term Borrowings	\$ 445,768	\$	482,279	\$	(36,511)	
Total Interest Bearing Liabilities	\$ 3,941,509	\$	3,981,149	\$	(39,640)	
Stockholders' Equity	\$ 539,554	\$	536,197	\$	3,357	
Average Balances						
Year Ended December 31,						
Loans and Leases	\$ 3,677,931	\$	3,629,047	\$	48,884	
Securities Available For Sale						
(excluding unrealized gains or losses)	\$ 1,123,215	\$	1,088,376	\$	34,839	
Securities Held To Maturity	\$ 81,558	\$	128,727	\$	(47,169)	
Trading Securities	\$ 3,086	\$	2,563	\$	523	
Regulatory Equity Investment	\$ 27,089	\$	31,850	\$	(4,761)	
Short-Term Interest Bearing Accounts	\$ 101,224	\$	137,818	\$	(36,594)	
Total Earning Assets	\$ 5,011,017	\$	5,015,818	\$	(4,801)	
Total Assets	\$ 5,445,941	\$	5,454,334	\$	(8,393)	
Interest Bearing Deposits	\$ 3,271,793	\$	3,340,873	\$	(69,080)	
Non-Interest Bearing Deposits	\$ 966,282	\$	805,594	\$	160,688	
Short-Term Borrowings	\$ 153,965	\$	158,280	\$	(4,315)	
Long-Term Borrowings	\$ 445,457	\$	544,931	\$	(99,474)	
Total Interest Bearing Liabilities	\$ 3,871,215	\$	4,044,084	\$	(172,869)	
Stockholders' Equity	\$ 539,381	\$	525,474	\$	13,907	

NBT Bancorp Inc. and Subsidiaries	December 31,	December 31,
Consolidated Balance Sheets (unaudited)	2011	2010

(in thousands)

Cash and due from banks       \$         Short term interest bearing accounts       S         Securities available for sale, at fair value       S         Securities held to maturity (fair value of \$72,198 and \$98,759 at December 31, 2011 and December 31, 2010, respectively)       S         Trading securities       Federal Reserve and Federal Home Loan Bank stock       Loans and leases         Less allowance for loan and lease losses       Less allowance for loan and lease losses       S         Premises and equipment, net       Goodwill       Goodwill       S         Intangible assets, net       Bank owned life insurance       S       S         Other assets       TOTAL ASSETS       S       S         LIABILITIES AND STOCKHOLDERS' EQUITY       Deposits:       S       S         Demand (noninterest bearing)       \$       S       S         South, NOW, and money market       Time       S       S         Total deposits       S       S       S       S         Short-term borrowings       Loag-term debt       Trust preferred debentures       S         Out but but but but but but but but but b		
Securities available for sale, at fair value Securities held to maturity (fair value of \$72,198 and \$98,759 at December 31, 2011 and December 31, 2010, respectively) Trading securities Federal Reserve and Federal Home Loan Bank stock Loans and leases Less allowance for loan and lease losses Net loans and leases Premises and equipment, net Goodwill Intangible assets, net Bank owned life insurance Other assets TOTAL ASSETS S LIABILITIES AND STOCKHOLDERS' EQUITY Deposits: Demand (noninterest bearing) Savings, NOW, and money market Time Total deposits Short-term borrowings Long-term debt Trust preferred debentures	128,517	\$ 99,673
Securities held to maturity (fair value of \$72,198 and \$98,759 at December 31, 2011 and December 31, 2010, respectively) Trading securities Federal Reserve and Federal Home Loan Bank stock Loans and leases Less allowance for loan and lease losses Net loans and leases Premises and equipment, net Goodwill Intangible assets, net Bank owned life insurance Other assets TOTAL ASSETS S LIABILITIES AND STOCKHOLDERS' EQUITY Deposits: Demand (noninterest bearing) Savings, NOW, and money market Time Total deposits Short-term borrowings Long-term debt Trust preferred debentures	864	69,119
respectively) Trading securities Federal Reserve and Federal Home Loan Bank stock Loans and leases Less allowance for loan and lease losses Net loans and leases Premises and equipment, net Goodwill Intangible assets, net Bank owned life insurance Other assets TOTAL ASSETS \$ LIABILITIES AND STOCKHOLDERS' EQUITY Deposits: Demand (noninterest bearing) Savings, NOW, and money market Time Total deposits Short-term borrowings Long-term debt Trust preferred debentures	1,244,619	1,129,368
Trading securities Federal Reserve and Federal Home Loan Bank stock Loans and leases Less allowance for loan and lease losses Net loans and leases Premises and equipment, net Goodwill Intangible assets, net Bank owned life insurance Other assets TOTAL ASSETS S LIABILITIES AND STOCKHOLDERS' EQUITY Deposits: Demand (noninterest bearing) Savings, NOW, and money market Time Total deposits Short-term borrowings Long-term debt Trust preferred debentures		
Federal Reserve and Federal Home Loan Bank stock         Loans and leases         Less allowance for loan and lease losses         Net loans and leases         Premises and equipment, net         Goodwill         Intangible assets, net         Bank owned life insurance         Other assets         TOTAL ASSETS         \$         LIABILITIES AND STOCKHOLDERS' EQUITY         Deposits:         Demand (noninterest bearing)         Savings, NOW, and money market         Time         Total deposits         Short-term borrowings         Long-term debt         Trust preferred debentures	70,811	97,310
Loans and leases Less allowance for loan and lease losses Net loans and leases Premises and equipment, net Goodwill Intangible assets, net Bank owned life insurance Other assets TOTAL ASSETS State LIABILITIES AND STOCKHOLDERS' EQUITY Deposits: Demand (noninterest bearing) Savings, NOW, and money market Time Total deposits Short-term borrowings Long-term debt Trust preferred debentures	3,062	2,808
Less allowance for loan and lease losses         Net loans and leases         Premises and equipment, net         Goodwill         Intangible assets, net         Bank owned life insurance         Other assets         TOTAL ASSETS         \$         LIABILITIES AND STOCKHOLDERS' EQUITY         Deposits:         Demand (noninterest bearing)         Savings, NOW, and money market         Time         Total deposits         Short-term borrowings         Long-term debt         Trust preferred debentures	27,020	27,246
Net loans and leases         Premises and equipment, net         Goodwill         Intangible assets, net         Bank owned life insurance         Other assets         TOTAL ASSETS         \$         LIABILITIES AND STOCKHOLDERS' EQUITY         Deposits:         Demand (noninterest bearing)         \$         Savings, NOW, and money market         Time         Total deposits         Short-term borrowings         Long-term debt         Trust preferred debentures	3,800,203	3,610,006
Premises and equipment, net Goodwill Intangible assets, net Bank owned life insurance Other assets TOTAL ASSETS \$ LIABILITIES AND STOCKHOLDERS' EQUITY Deposits: Demand (noninterest bearing) Savings, NOW, and money market Time Total deposits Short-term borrowings Long-term debt Trust preferred debentures	71,334	 71,234
Goodwill Intangible assets, net Bank owned life insurance Other assets TOTAL ASSETS	3,728,869	3,538,772
Intangible assets, net Bank owned life insurance Other assets TOTAL ASSETS \$ LIABILITIES AND STOCKHOLDERS' EQUITY Deposits: Demand (noninterest bearing) Savings, NOW, and money market Time Total deposits Short-term borrowings Long-term debt Trust preferred debentures	74,541	67,404
Bank owned life insurance Other assets TOTAL ASSETS \$ LIABILITIES AND STOCKHOLDERS' EQUITY Deposits: Demand (noninterest bearing) \$ Savings, NOW, and money market Time Total deposits Short-term borrowings Long-term debt Trust preferred debentures	132,029	114,841
Other assets         TOTAL ASSETS         ILIABILITIES AND STOCKHOLDERS' EQUITY         Deposits:         Demand (noninterest bearing)         Savings, NOW, and money market         Time         Total deposits         Short-term borrowings         Long-term debt         Trust preferred debentures	18,194	17,543
TOTAL ASSETS       \$         LIABILITIES AND STOCKHOLDERS' EQUITY          Deposits:          Demand (noninterest bearing)       \$         Savings, NOW, and money market       \$         Time          Total deposits       \$         Short-term borrowings       \$         Long-term debt       \$         Trust preferred debentures       \$	77,626	75,301
LIABILITIES AND STOCKHOLDERS' EQUITY Deposits: Demand (noninterest bearing) Savings, NOW, and money market Time Total deposits Short-term borrowings Long-term debt Trust preferred debentures	92,254	99,471
Deposits: Demand (noninterest bearing) \$ Savings, NOW, and money market Time Total deposits Short-term borrowings Short-term borrowings Long-term debt Trust preferred debentures	5,598,406	\$ 5,338,856
Deposits: Demand (noninterest bearing) \$ Savings, NOW, and money market Time Total deposits Short-term borrowings Short-term borrowings Long-term debt Trust preferred debentures		
Savings, NOW, and money market Time Total deposits Short-term borrowings Long-term debt Trust preferred debentures		
Savings, NOW, and money market Time Total deposits Short-term borrowings Long-term debt Trust preferred debentures	1,052,906	\$ 911,741
Total deposits Short-term borrowings Long-term debt Trust preferred debentures	2,381,116	2,291,833
Short-term borrowings Long-term debt Trust preferred debentures	933,127	930,778
Long-term debt Trust preferred debentures	4,367,149	 4,134,352
Trust preferred debentures	181,592	159,434
	370,344	369,874
	75,422	75,422
Other liabilities	65,789	66,202
Total liabilities	5,060,296	4,805,284

Total stockholders' equity538,110533,572TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY\$ 5,598,406\$ 5,338,856

		nths Ended		Year l			
NBT Bancorp Inc. and Subsidiaries		iber 31,		Decem	ber 3		
Consolidated Statements of Income (unaudited)	2011	2010		2011		2010	
(in thousands, except per share data)							
Interest, fee and dividend income:	E1 000	¢ =	¢	204 270	¢	212 420	
Loans and leases \$ Securities available for sale	,	\$ 52,933 7,944	\$	204,370	\$	213,429 36,167	
	7,461 661	845		31,083 2,886		3,968	
Securities held to maturity Other	383	627		2,000		2,174	
Total interest, fee and dividend income		62,349		239,997		255,738	
	59,898	02,549		239,997		255,750	
Interest expense:	E 220	6,727		22 020		30,354	
Deposits Short-term borrowings	5,330 39	64		23,020 205		30,354 402	
Long-term debt	3,621	4,025		14,404		18,314	
Trust preferred debentures	409	1,034		2,092		4,140	
Total interest expense	9,399	11,850		39,721		53,210	
Net interest income		50,499	_	200,276		202,528	
Provision for loan and lease losses	50,499 5,576	6,687		200,276		202,528	
Net interest income after provision for loan and lease losses	44,923	43,812		179,539		172,719	
Noninterest income:	2 400	2.201		0.004		7 700	
Trust	2,480	2,261		8,864		7,722	
Service charges on deposit accounts ATM and debit card fees	5,405 2,911	5,657 2,546		21,464 11,642		24,041 10,035	
Insurance and other financial services revenue	2,911 4,918	4,327		20,843		10,035	
Net securities gains	4,510	2,063		20,043		3,274	
Bank owned life insurance income	716	872		3,085		3,316	
Retirement plan administration fees	2,184	2,759		8,918		10,356	
Other	1,464	1,751		5,345		6,277	
Total noninterest income	20,130	22,236	_	80,311		83,888	
Noninterest expense:	20,100	22,200		00,011		00,000	
Salaries and employee benefits	25,105	23,200		99,212		93,718	
Office supplies and postage	1,655	1,564		6,073		6,102	
Occupancy	3,967	3,823		16,363		15,350	
Equipment	2,206	2,123		8,864		8,317	
Professional fees and outside services	2,552	2,489		8,921		9,032	
Data processing and communications	3,186	2,893		12,271		12,347	
Amortization of intangible assets	760	744		3,046		3,072	
Loan collection and other real estate owned	793	761		2,631		3,036	
Advertising	1,174	1,266		3,460		3,487	
FDIC expenses	886	1,347		4,267		6,081	
Prepayment penalty on long-term debt	-	3,321		-		4,526	
Other operating	5,128	3,719		15,568		13,223	
Total noninterest expense	47,412	47,250		180,676		178,291	
Income before income taxes	17,641	18,798		79,174		78,316	
Income taxes	3,919	4,364		21,273		20,912	
Net income \$	13,722	\$ 14,434	\$	57,901	\$	57,404	
Earnings Per Share:			_				
Basic \$		\$ 0.42	\$	1.72	\$	1.67	
Diluted §	0.41	\$ 0.42	\$	1.71	\$	1.66	

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NBT Bancorp Inc. and Subsidiaries	4Q		3Q	2Q		1Q	4Q
Quarterly Consolidated Statements of Income (unaudited)	2011		2011	2011		2011	2010
(in thousands, except per share data)							
Interest, fee and dividend income:							
Loans and leases	\$ 51,393	\$	50,991	\$ 51,126	\$	50,860	\$ 52,933
Securities available for sale	7,461		7,771	7,947	-	7,904	7,944
Securities held to maturity	661		680	745		800	845
Other	383		342	440		493	627
Total interest, fee and dividend income	59,898		59,784	60,258		60,057	62,349
Interest expense:	,		,	· · · ·		· · · ·	· · ·
Deposits	5,330		5,352	6,051		6,287	6,727
Short-term borrowings	39		56	52		58	64
Long-term debt	3,621		3,621	3,591		3,571	4,025
Trust preferred debentures	409		394	400		889	1,034
Total interest expense	9,399		9,423	10,094		10,805	11,850
Net interest income	50,499		50,361	50,164		49,252	50,499
Provision for loan and lease losses	5,576		5,175	6,021		3,965	6,687
Net interest income after provision for loan and lease losses	44,923		45,186	44,143		45,287	43,812
Noninterest income:	,		,	,		,	,
Trust	2,480		2,090	2,258		2,036	2,261
Service charges on deposit accounts	5,405		5,532	5,455		5,072	5,657
ATM and debit card fees	2,911		3,135	2,928		2,668	2,546
Insurance and other financial services revenue	4,918		5,127	5,025		5,773	4,327
Net securities gains	52		12	59		27	2,063
Bank owned life insurance income	716		674	660		1,035	872
Retirement plan administration fees	2,184		2,295	2,268		2,171	2,759
Other	1,464		1,329	1,208		1,344	1,751
Total noninterest income	20,130		20,194	19,861		20,126	22,236
Noninterest expense:							
Salaries and employee benefits	25,105		25,068	24,035		25,004	23,200
Office supplies and postage	1,655		1,531	1,342		1,545	1,564
Occupancy	3,967		3,887	3,987		4,522	3,823
Equipment	2,206		2,288	2,180		2,190	2,123
Professional fees and outside services	2,552		2,215	2,088		2,066	2,489
Data processing and communications	3,186		3,054	3,117		2,914	2,893
Amortization of intangible assets	760		782	771		733	744
Loan collection and other real estate owned	793		676	443		719	761
Advertising	1,174		685	1,033		568	1,266
FDIC expenses	886		920	965		1,496	1,347
Prepayment penalty on long-term debt	-		-	-		-	3,321
Other operating	5,128		3,940	3,196		3,304	3,719
Total noninterest expense	47,412		45,046	43,157		45,061	47,250
Income before income taxes	17,641		20,334	20,847		20,352	18,798
Income taxes	3,919		5,117	6,192		6,045	4,364
Net income	\$ 13,722	\$	15,217	\$ 14,655	\$	14,307	\$ 14,434
Earnings per share:							
Basic	\$ 0.42	\$	0.46	\$ 0.43	\$	0.42	\$ 0.42
Diluted	\$ 0.41	\$	0.45	\$ 0.43	\$	0.41	\$ 0.42
		•					

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Year ended December 31,	Γ		2011		2010						
		Average		Yield/			Average			Yield/	
(dollars in thousands)		Balance	Interest	Rates			Balance	Interest		Rates	
ASSETS	-			-							
Short-term interest bearing accounts	\$	101,224	\$ 269	0.279	%	\$	137,818	\$	354	0.26%	
Securities available for sale (1)(excluding											
unrealized gains or losses)		1,123,215	33,319	2.979	%		1,088,376		38,759	3.56%	
Securities held to maturity (1)		81,558	4,350	5.339	%		128,727		6,104	4.74%	
Investment in FRB and FHLB Banks		27,089	1,389	5.139	%		31,850		1,821	5.72%	
Loans and leases (2)		3,677,931	205,318	5.589	%		3,629,047		214,258	5.90%	
Total interest earning assets	\$	5,011,017	\$ 244,645	4.889	%	\$	5,015,818	\$	261,296	5.21%	
Other assets		434,924					438,516				
Total assets	\$	5,445,941				\$	5,454,334				
LIABILITIES AND STOCKHOLDERS' EQUITY											
Money market deposit accounts	\$	1,070,003	3,592	0.349	%	\$	1,092,789	\$	6,273	0.57%	
NOW deposit accounts		685,542	2,313	0.349	%		709,920		2,938	0.41%	
Savings deposits		602,918	635	0.119	%		552,660		797	0.14%	
Time deposits		913,330	16,480	1.809	%		985,504		20,346	2.06%	
Total interest bearing deposits	\$	3,271,793	\$ 23,020	0.709	%	\$	3,340,873	\$	30,354	0.91%	
Short-term borrowings		153,965	205	0.139	%		158,280		402	0.25%	
Trust preferred debentures		75,422	2,092	2.779	%		75,422		4,140	5.49%	
Long-term debt		370,035	14,404	3.899	%		469,509		18,314	3.90%	
Total interest bearing liabilities	\$	3,871,215	\$ 39,721	1.039	%	\$	4,044,084	\$	53,210	1.32%	
Demand deposits		966,282					805,594				
Other liabilities		69,063					79,182				
Stockholders' equity		539,381					525,474				
Total liabilities and stockholders' equity	\$	5,445,941				\$	5,454,334				
Net interest income (FTE)			204,924						208,086		
Interest rate spread				3.859	%					3.89%	
Net interest margin				4.099	%					4.15%	
Taxable equivalent adjustment			 4,648						5,558		
Net interest income			\$ 200,276					\$	202,528		

(1) Securities are shown at average amortized cost(2) For purposes of these computations, nonaccrual loans are included in the average loan balances outstanding

Three Months ended December 31,	Γ									
		_		2011			_		2010	
(dellens in the successed a)		Average		T	Yield/		Average		Testacurat	Yield/
(dollars in thousands)	┻	Balance		Interest	Rates		Balance		Interest	Rates
ASSETS	¢	440.054	¢	50	0.000/	¢		¢	405	0.000/
Short-term interest bearing accounts	\$	110,871	\$	79	0.28%	\$	187,099	\$	135	0.29%
Securities available for sale (1)(excluding		1 174 000		7 000	2 700/		1 007 007		0 433	3.05%
unrealized gains or losses)		1,174,960		7,988 997	2.70% 5.47%		1,097,887		8,433	
Securities held to maturity (1) Investment in FRB and FHLB Banks		72,354		306			100,204		1,402 492	5.55%
		27,021			4.49%		28,911			6.75%
Loans and leases (2)		3,758,834	¢	51,640	5.45%	-	3,603,867	¢	53,160	5.85%
Total interest earning assets	\$	5,144,040	\$	61,010	4.71%	\$	5,017,968	\$	63,622	5.03%
Other assets		452,623					431,880			
Total assets	\$	5,596,663				\$	5,449,848			
LIABILITIES AND STOCKHOLDERS' EQUITY										
Money market deposit accounts	\$	1,067,130		655	0.24%	\$	1,068,707	\$	1,188	0.44%
NOW deposit accounts		740,529		568	0.30%		762,567		732	0.38%
Savings deposits		614,030		119	0.08%		555,622		174	0.12%
Time deposits		919,766		3,988	1.72%		947,663		4,633	1.94%
Total interest bearing deposits	\$	3,341,455	\$	5,330	0.63%	\$	3,334,559	\$	6,727	0.80%
Short-term borrowings		154,286		39	0.10%		164,311		64	0.16%
Trust preferred debentures		75,422		409	2.15%		75,422		1,034	5.44%
Long-term debt	_	370,346		3,621	3.88%		406,857		4,025	3.93%
Total interest bearing liabilities	\$	3,941,509	\$	9,399	0.95%	\$	3,981,149	\$	11,850	1.18%
Demand deposits		1,043,285					854,361			
Other liabilities		72,315					78,141			
Stockholders' equity	_	539,554					536,197			
Total liabilities and stockholders' equity	\$	5,596,663				\$	5,449,848			
Net interest income (FTE)				51,611					51,772	
Interest rate spread					3.76%					3.85%
Net interest margin					3.98%					4.09%
Taxable equivalent adjustment				1,112					1,273	
Net interest income			\$	50,499				\$	50,499	

(1) Securities are shown at average amortized cost(2) For purposes of these computations, nonaccrual loans are included in the average loan balances outstanding

## NBT Bancorp Inc. and Subsidiaries Loans and Leases (Unaudited)

	De	cember 31,	De	cember 31,
(In thousands)		2011		2010
Residential real estate mortgages	\$	581,511	\$	548,394
Commercial		611,298		577,731
Commercial real estate mortgages		888,879		844,458
Real estate construction and development		93,977		45,444
Agricultural and agricultural real estate mortgages		108,423		112,738
Consumer		946,470		905,563
Home equity		569,645		575,678
Total loans and leases	\$	3,800,203	\$	3,610,006