UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 25, 2022

NBT BANCORP INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

000-14703

(Commission File Number)

16-1268674

(I.R.S. Employer Identification No.)

52 South Broad Street, Norwich, New York 13815

(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (607) 337-2265

Not Applicable

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following

provi	sions:												
_ v	Written communications pursuant to Rule 425 under th	e Securities Act (17 CFR 230.425)											
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)												
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))												
	Pre-commencement communications pursuant to Rule	13e-4(c) under the Exchange Act (17 CFR 2-	40.13e-4(c))										
Secu	rities registered pursuant to Section 12(b) of the Act:												
	<u>Title of class</u> Common Stock, par value \$0.01 per share	<u>Trading Symbol</u> NBTB	Name of exchange on which registered The NASDAQ Stock Market LLC										
	ate by check mark whether the registrant is an emergi 12b-2 of the Securities Exchange Act of 1934 (§240.1)		of the Securities Act of 1933 (§230.405 of this chapter) or										
	Emerging growth company \square												
	emerging growth company, indicate by check mark and indicate by check mark	O .	extended transition period for complying with any new or										

Item 2.02 Results of Operations and Financial Condition

On July 25, 2022, NBT Bancorp Inc. issued a press release describing its results of operations for the quarter ended June 30, 2022 and announced a 7.1% dividend increase. That press release is furnished as Exhibit 99.1 hereto. A conference call will be held at 8:30 a.m. Eastern Time on Tuesday, July 26, 2022, to review the second quarter 2022 financial results. The audio webcast link, along with the corresponding presentation slides, will be available on the Event Calendar page of the Company's website at www.nbtbancorp.com.

Item 9.01 Financial Statements and Exhibits.

- (a) Not applicable.
- (b) Not applicable.
- (c) Not applicable.
- (d) Exhibits.

Exhibit No. Description

99.1 Press release of NBT Bancorp Inc. July 25, 2022

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Date: July 25, 2022

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

NBT BANCORP INC.

By: /s/ Scott A. Kingsley

Scott A. Kingsley Executive Vice President and Chief Financial Officer

FOR IMMEDIATE RELEASE

ATTENTION: FINANCIAL AND BUSINESS EDITORS

Contact: John H. Watt, Jr., President and CEO

Scott A. Kingsley, Executive Vice President and CFO

NBT Bancorp Inc. 52 South Broad Street Norwich, NY 13815 607-337-6589

NBT BANCORP INC. ANNOUNCES SECOND QUARTER NET INCOME OF \$37.8 MILLION (\$0.88 PER DILUTED COMMON SHARE); APPROVES A 7.1% DIVIDEND INCREASE

NORWICH, NY (July 25, 2022) – NBT Bancorp Inc. ("NBT" or the "Company") (NASDAQ: NBTB) reported net income and diluted earnings per share for the three and six months ended June 30, 2022.

Net income for the three months ended June 30, 2022 was \$37.8 million, or \$0.88 per diluted common share, compared to \$40.3 million, or \$0.92 per diluted share, in the second quarter of 2021 and \$39.1 million, or \$0.90 per diluted share in the first quarter of 2022. Net interest income recognized in the second quarter of 2022 from the Paycheck Protection Program ("PPP") was approximately \$1.3 million (\$0.02 per diluted share), compared to \$4.7 million (\$0.08 per diluted share) in the second quarter of 2021 and \$2.0 million (\$0.04 per diluted share) in the first quarter of 2022, reflective of higher levels of loan forgiveness in the prior year and prior quarter. Excluding the impact of PPP loan income recognition, net interest income in the second quarter of 2022 improved in comparison to the second quarter of 2021 and the linked first quarter of 2022 due to loan growth, incremental deployment of excess liquidity into investment securities and increases in the Federal Reserve's targeted Federal Funds rate. The Company recorded a provision for loan losses of \$4.4 million (\$0.08 per diluted share) in the second quarter of 2022, compared to a net benefit of \$5.2 million (\$0.09 per diluted share) in the second quarter of 2021 and a provision of \$0.6 million (\$0.01 per diluted share) in the first quarter of 2022.

CEO Comments

"We are very pleased with our operating results for the second quarter and first half of 2022, which reflect continued organic loan growth and solid performance by our fee-based businesses. With the increases in the targeted Fed Funds rate in the quarter, we experienced the benefits of an asset-sensitive balance sheet," said NBT President and CEO John H. Watt, Jr. "Our asset quality continues to be excellent, with historically low levels of net charge-offs and nonperforming assets. Given our strong loan growth and increased uncertainty surrounding the domestic macro-economic outlook, we did add to our loan loss reserves at quarter-end."

"We are also pleased to have approved a \$0.02, or 7.1% increase, to our quarterly dividend to stockholders," added Watt. "The payment of a meaningful and growing dividend is an important component of our commitment to provide consistent and favorable long-term returns to our stockholders. The increase reflects the continued strength of both our current operating performance and capital position."

Second Quarter Financial Highlights

Net Income	■ Net income of \$37.8 million
	■ Diluted earnings per share of \$0.88
Net Interest Income / NIM	 Net interest income on a fully taxable equivalent ("FTE") basis was \$87.9 million¹ Net interest margin ("NIM") on a FTE basis was 3.21%¹, up 26 basis points ("bps") from the prior quarter, due primarily to higher yields on earning assets Total cost of deposits of 0.07%
Noninterest Income	■ Noninterest income was \$42.2 million, excluding securities gains (losses) and was 32.5% of total revenue
Pre-Provision Net Revenue ("PPNR")	■ PPNR¹ was \$54.2 million compared to \$50.9 million in the first quarter of 2022 and \$49.0 million in the second quarter of 2021
Loans and Credit Quality	 Period end total loans were \$7.78 billion at June 30, 2022, up 9.9%, annualized, excluding impact of PPP loans Period end loans increased \$363.2 million from December 31, 2021, excluding \$17.3 million and \$101.2 million of PPP loans at June 30, 2022 and December 31, 2021, respectively Net charge-offs to average loans was 0.04%, annualized Nonperforming loans to total loans was 0.33%, down from 0.36% in the prior quarter Allowance for loan losses to total loans of 1.20%, was up 2 bps from the first quarter 2022
Capital	 Announced a \$0.30 per share dividend for the third quarter, which was a \$0.02 per share or 7.1% increase from the prior quarter Tangible book value per share² was \$20.99 at June 30, 2022, lower than the second quarter of 2021 and the first quarter of 2022 due primarily to the impact of higher interest rates on available for sale investment securities and the related impact to accumulated other comprehensive income Tangible equity to assets of 7.87%¹ CET1 ratio of 12.14%; Leverage ratio of 9.77%

Loans

- Period end total loans were \$7.78 billion at June 30, 2022 and \$7.50 billion at December 31, 2021.
- Excluding PPP loans, period end loans increased \$363.2 million from December 31, 2021. Commercial and industrial loans increased \$142.8 million to \$1.30 billion; commercial real estate loans increased \$15.3 million to \$2.67 billion; and total consumer loans increased \$205.1 million to \$3.79 billion.
- Total PPP loans as of June 30, 2022 were \$17.3 million (net of unamortized fees) with 95% of the original \$836 million forgiven through the second quarter of 2022. The following PPP loan activity occurred during the second quarter of 2022:
 - o \$36.7 million of loans forgiven.
 - o \$1.3 million of interest and fees recognized into interest income, compared to \$2.0 million for the first quarter of 2022 and \$4.7 million for the second quarter of 2021.
- Commercial line of credit utilization rate was 23% at June 30, 2022 and March 31, 2022 and compared to 22% at June 30, 2021.

Deposits

- Total deposits at June 30, 2022 were \$10.03 billion, compared to \$10.23 billion at December 31, 2021, a 2% decline, which included a \$100.0 million brokered deposit that matured in the quarter and seasonal declines in municipal deposits.
- Loan to deposit ratio was 77.6% at June 30, 2022, compared to 73.3% at December 31, 2021.

Net Interest Income and Net Interest Margin

- Net interest income for the second quarter of 2022 was \$87.6 million, which was up \$7.2 million, or 9.0%, from the first quarter of 2022 and up \$8.4 million, or 10.6%, from the second quarter of 2021 primarily due to higher yields on earning assets. PPP income for the second quarter of 2022 was \$1.3 million, which was \$0.7 million lower compared to the prior quarter and down \$3.4 million compared to the second quarter of 2021.
- The NIM on a FTE basis for the second quarter of 2022 was 3.21%, up 26 bps from the first quarter of 2022 and up 21 bps from the second quarter of 2021. Excluding the impact of PPP interest and fees and excess liquidity from each quarter, the NIM increased 13 bps from the prior quarter primarily due to higher earning asset yields as the cost of interest-bearing liabilities remained flat. The net impact of PPP loans and excess liquidity negatively impacted the NIM by 9 bps in the second quarter of 2022 compared to a negative 22 bps impact in the first quarter of 2022, reflective of a lower level of excess liquidity.
- Earning asset yields for the three months ended June 30, 2022 were up 26 bps from the prior quarter and up 17 bps from the same quarter in the prior year. Earning assets declined \$106.1 million, or 1.0%, from the prior quarter and grew \$351.9 million, or 3.3%, from the same quarter in the prior year. The following are highlights comparing the second quarter of 2022 to the prior quarter:
 - o The average balances of investment securities increased \$153.7 million and yields increased 6 bps.
 - o The average balances of short-term interest-bearing accounts with a yield of 0.82% decreased \$436.8 million resulting from the incremental deployment of excess liquidity into loans and investment securities and modestly lower deposit balances due primarily to seasonal municipal outflows and the maturity of \$100 million in brokered deposits.
 - o Loan yields increased 14 bps to 4.09% for the quarter. Excluding PPP loans, loan yields increased 16 bps from the prior quarter.
- Total cost of deposits was 0.07% for the second quarter of 2022, consistent with the prior quarter and down 5 bps from the same period in the prior year.
- The cost of interest-bearing liabilities for the three months ended June 30, 2022 was 0.23%, consistent with the prior quarter and down 6 bps from the second quarter of 2021 of 0.29%.

Credit Quality and Allowance for Credit Losses

- Net charge-offs to total average loans of 4 bps compared to 14 bps in the prior quarter and 7 bps in the second quarter of 2021. Recoveries in the second quarter of 2022 were \$3.3 million compared to \$1.9 million in the prior quarter and \$2.7 million in the second quarter of 2021.
- Nonperforming assets to total assets was 0.22% compared to 0.23% at March 31, 2022 and 0.38% (0.39% excluding PPP loans) at June 30, 2021. Past due loans to total loans increased to 0.40% as of June 30, 2022 from 0.24% (0.25% excluding PPP loans) in the prior quarter almost entirely due to one commercial credit which returned to current status in early July.

- Provision expense for the three months ended June 30, 2022 was \$4.4 million with net charge-offs of \$0.8 million. Provision expense was \$3.8 million higher than the first quarter of 2022 and \$9.6 million higher than the second quarter of 2021. The increase in provision expense from the prior quarter was driven by modest deterioration of the macro-economic forecasts and providing for loan growth, partly offset by a lower level of net charge-offs. The increase in provision expense from the second quarter of 2021 was driven both by loan growth and an increase in the level of allowance for loan losses resulting from less favorable economic forecasts in the current year relative to improved economic forecasts in the prior year.
- The allowance for loan losses was \$93.6 million, or 1.20% (1.21% excluding PPP loans and related allowance) of total loans at June 30, 2022, compared to 1.18% (1.18% excluding PPP loans and related allowance) of total loans at March 31, 2022 and 1.31% (1.38% excluding PPP loans and related allowance) of total loans at June 30, 2021. The increase in the level of allowance for loan losses from the prior quarter was primarily due to the deterioration in the forecast of economic conditions, which had an impact on the level of expected credit losses and the increase in loan balances.
- The reserve for unfunded loan commitments increased to \$5.1 million at June 30, 2022 compared to the prior quarter at \$4.8 million.

Noninterest Income

- Total noninterest income, excluding securities gains (losses), was \$42.2 million for the three months ended June 30, 2022, down \$0.6 million from the seasonally stronger first quarter and up \$3.1 million from the prior year's second quarter.
- Service charges on deposit accounts were comparable to the prior quarter and higher than the second quarter of 2021. Early in June 2022, the Company made adjustments to customer non-sufficient funds processing practices and expects these adjustments to reduce future service charge fee income by approximately \$0.5 million per quarter.
- Card services income was higher than the prior quarter and the second quarter of 2021 due to increased volume. As discussed in previous quarters, the Company will be subject to the provisions of the Durbin Amendment to the Dodd-Frank Act beginning in the third quarter of 2022, which it estimates will reduce quarterly debit card interchange income by approximately \$3.7 million.
- Retirement plan administration fees were lower than the prior quarter driven by seasonal revenue fluctuations related to activity-based fees and higher than the second quarter of 2021 driven by higher activity-based fees and continued organic growth.
- Wealth management fees were lower than the prior quarter and lower than the second quarter of 2021 driven primarily by market performance.
- Other income decreased from the prior quarter and the second quarter of the prior year driven by lower commercial loan swap fees.

Noninterest Expense

- Total noninterest expense for the second quarter of 2022 was up 5.5% from the previous quarter and up 6.6% from the second quarter of 2021.
- Salaries and benefits increased from the prior quarter due to one additional day of payroll in the second quarter, annual merit pay increases and increased medical expenses. The increase from the second quarter of 2021 was driven by increased salaries and wages including merit pay increases, higher levels of incentive compensation and increased medical expenses.

- Technology and data services increased from the prior quarter due to continued investment in digital platform solutions including the completion of the Company's human resources information system conversion.
- Loan collection and other real estate owned were higher than the prior quarter due to higher collection expenses and a gain on the sale of a property in the first quarter of 2022.
- Other expenses increased from the linked first quarter of 2022 due to a \$0.5 million increase in the provision for the reserve for unfunded commitments, higher travel and training expenses and seasonal timing of certain expenditures.

Income Taxes

■ The effective tax rate was 22.5% for the second quarter of 2022 compared to 22.2% for the first quarter of 2022 and 22.9% for the second quarter of 2021.

Capital

- Capital ratios remain strong with tangible common equity to tangible assets¹ at 7.87%. Tangible book value per share² was \$20.99 at June 30, 2022, \$21.25 at March 31, 2022 and \$21.50 at June 30, 2021.
- Stockholders' equity decreased \$61.9 million from December 31, 2021 driven by the \$101.4 million decrease in accumulated other comprehensive income due to the change in the market value of securities available for sale, dividends declared of \$24.1 million and the repurchase of common stock of \$14.7 million, partly offset by net income of \$76.9 million.
- June 30, 2022, CET1 capital ratio of 12.14%, leverage ratio of 9.77% and total risk-based capital ratio of 15.50%.

Dividend and Stock Repurchase

- The Board of Directors approved a third-quarter cash dividend of \$0.30 per share at a meeting held today. The dividend, which represents a \$0.02, or 7.1% increase, will be paid on September 15, 2022 to stockholders of record as of September 1, 2022. The increased dividend represents a yield of 3.0% based upon the closing price of the Company's stock on July 22, 2022. This is the Company's tenth consecutive year of annual dividend increases.
- The Company purchased 182,900 shares of common stock early in the second quarter of 2022 at a weighted average price of \$35.88 including commissions. The repurchase program under which these shares were purchased expires on December 31, 2023.

Other Events

■ On June 30, 2022, NBT Insurance Agency, LLC, a full-service insurance agency, entered into an asset purchase agreement with Harrison A. Rogers Agency, Inc. ("H.A. Rogers"), a New York corporation, pursuant to which NBT Insurance will acquire substantially all of the assets of H.A. Rogers is a small personal and commercial lines property and casualty insurance agency. This is a strategic regional insurance expansion into the northern New York market where NBT Bank has a long established presence. The acquisition is expected to close in the third quarter.

Conference Call and Webcast

The Company will host a conference call at 8:30 a.m. (Eastern) Tuesday, July 26, 2022, to review second quarter 2022 financial results. The audio webcast link, along with the corresponding presentation slides, will be available on the Company's Event Calendar page at https://stockholderinfo.nbtbancorp.com/events-calendar/upcoming-events and will be archived for twelve months.

Corporate Overview

NBT Bancorp Inc. is a financial holding company headquartered in Norwich, NY, with total assets of \$11.72 billion at June 30, 2022. The Company primarily operates through NBT Bank, N.A., a full-service community bank, and through two financial services companies. NBT Bank, N.A. has 140 banking locations in New York, Pennsylvania, Vermont, Massachusetts, New Hampshire, Maine and Connecticut. EPIC Retirement Plan Services, based in Rochester, NY, is a national benefits administration firm. NBT Insurance Agency, LLC, based in Norwich, NY, is a full-service insurance agency. More information about NBT and its divisions is available online at: www.nbtbancorp.com, www.nbtbank.com, www.epicrps.com and www.nbtinsurance.com.

Forward-Looking Statements

This press release contains forward-looking statements, as defined in the Private Securities Litigation Reform Act of 1995. These statements may be identified by the use of phrases such as "anticipate," "believe," "expect," "forecasts," "projects," "will," "can," "would," "should," "could," "may," or other similar terms. There are a number of factors, many of which are beyond the Company's control, that could cause actual results to differ materially from those contemplated by the forward-looking statements. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements include, among others, the following possibilities: (1) local, regional, national and international economic conditions and the impact they may have on the Company and its customers and the Company's assessment of that impact; (2) changes in the level of nonperforming assets and charge-offs; (3) changes in estimates of future reserve requirements based upon the periodic review thereof under relevant regulatory and accounting requirements; (4) the effects of and changes in trade and monetary and fiscal policies and laws, including the interest rate policies of the Federal Reserve Board ("FRB"); (5) inflation, interest rate, securities market and monetary fluctuations; (6) political instability; (7) acts of war, including international military conflicts, or terrorism; (8) the timely development and acceptance of new products and services and perceived overall value of these products and services by users; (9) changes in consumer spending, borrowings and savings habits; (10) changes in the financial performance and/or condition of the Company's borrowers; (11) technological changes; (12) acquisitions and integration of acquired businesses; (13) the ability to increase market share and control expenses; (14) changes in the competitive environment among financial holding companies; (15) the effect of changes in laws and regulations (including laws and regulations concerning taxes, banking, securities and insurance) with which the Company and its subsidiaries must comply, including those under the Dodd-Frank Act, Economic Growth, Regulatory Relief, Consumer Protection Act of 2018, Coronavirus Aid, Relief and Economic Security Act ("CARES Act"), and other legislative and regulatory responses to the coronavirus ("COVID-19") pandemic; (16) the effect of changes in accounting policies and practices, as may be adopted by the regulatory agencies, as well as the Public Company Accounting Oversight Board, the Financial Accounting Standards Board ("FASB") and other accounting standard setters; (17) changes in the Company's organization, compensation and benefit plans; (18) the costs and effects of legal and regulatory developments, including the resolution of legal proceedings or regulatory or other governmental inquiries, and the results of regulatory examinations or reviews; (19) greater than expected costs or difficulties related to the integration of new products and lines of business; (20) the adverse impact on the U.S. economy, including the markets in which we operate, of the COVID-19 global pandemic; and (21) the Company's success at managing the risks involved in the foregoing items.

Currently, one of the most significant factors that could cause actual outcomes to differ materially from the Company's forward-looking statements is the potential adverse effect of the current COVID-19 pandemic on the financial condition, results of operations, cash flows and performance of the Company, its customers and the global economy and financial markets. The extent to which the COVID-19 pandemic impacts the Company will depend on future developments, which are highly uncertain and cannot be predicted with confidence, including the scope, severity and duration of the pandemic, treatment developments, public adoption rates of COVID-19 vaccines, including booster shots, and their effectiveness against emerging variants of COVID-19, the impact of the COVID-19 pandemic on the Company's customers and demand for financial services, the actions governments, businesses and individuals take in response to the pandemic, the impact of the COVID-19 pandemic and actions taken in response to the pandemic on global and regional economies, national and local economic activity, and the pace of recovery when the COVID-19 pandemic subsides, among others. Moreover, investors are cautioned to interpret many of the risks identified under the section entitled "Risk Factors" in our Form 10-K for the year ended December 31, 2021 as being heightened as a result of the ongoing and numerous adverse impacts of the COVID-19 pandemic.

The Company cautions readers not to place undue reliance on any forward-looking statements, which speak only as of the date made, and advises readers that various factors including, but not limited to, those described above and other factors discussed in the Company's annual and quarterly reports previously filed with the SEC, could affect the Company's financial performance and could cause the Company's actual results or circumstances for future periods to differ materially from those anticipated or projected.

Unless required by law, the Company does not undertake, and specifically disclaims any obligations to, publicly release any revisions that may be made to any forward-looking statements to reflect the occurrence of anticipated or unanticipated events or circumstances after the date of such statements.

Non-GAAP Measures

This press release contains financial information determined by methods other than in accordance with accounting principles generally accepted in the United States of America ("GAAP"). Where non-GAAP disclosures are used in this press release, the comparable GAAP measure, as well as a reconciliation to the comparable GAAP measure, is provided in the accompanying tables. Management believes that these non-GAAP measures provide useful information that is important to an understanding of the results of the Company's core business as well as provide information standard in the financial institution industry. Non-GAAP measures should not be considered a substitute for financial measures determined in accordance with GAAP and investors should consider the Company's performance and financial condition as reported under GAAP and all other relevant information when assessing the performance or financial condition of the Company. Amounts previously reported in the consolidated financial statements are reclassified whenever necessary to conform to current period presentation.

NBT Bancorp Inc. and Subsidiaries Selected Financial Data (unaudited, dollars in thousands except per share data)

	2022					2021					
		2nd Q		1st Q	4th Q		3rd Q			2nd Q	
Profitability:											
Diluted earnings per share	\$	0.88	\$	0.90	\$	0.86	\$	0.86	\$	0.92	
Weighted average diluted common shares outstanding		43,092,851		43,385,451		43,574,539		43,631,497		43,792,940	
Return on average assets ³		1.28%		1.32%	1.32%			1.26%		1.39%	
Return on average equity ³		12.73%		12.78%		11.89%		12.04%	1	13.42%	
Return on average tangible common equity 1 3		17.00%		16.87%		15.70%		15.97%)	17.93%	
Net interest margin ¹³	3.21%			2.95%	3.08%			2.88%		3.00%	

	6 Months E	Inded June 30,		
	2022	2021		
Profitability:				
Diluted earnings per share	\$ 1.78	\$	1.83	
Weighted average diluted common shares outstanding	43,238,248		43,839,060	
Return on average assets ³	1.30%		1.42%	
Return on average equity ³	12.76%		13.49%	
Return on average tangible common equity ¹³	16.93%		18.08%	
Net interest margin ^{1 3}	3.08%		3.08%	

	20	2022					2021		·
	2nd Q		1st Q		4th Q	3rd Q			2nd Q
Balance sheet data:									
Short-term interest-bearing accounts	\$ 328,593	\$	913,315	\$	1,111,296	\$	1,131,074	\$	883,758
Securities available for sale	1,619,356		1,662,697		1,687,361		1,576,030		1,534,733
Securities held to maturity	936,512		895,005		733,210		683,103		622,351
Net loans	7,684,081		7,559,826		7,406,459		7,473,442		7,419,127
Total assets	11,720,459		12,147,833		12,012,111		11,994,411		11,574,947
Total deposits	10,028,708		10,461,623		10,234,469		10,195,178		9,785,257
Total borrowings	265,796		278,788		311,476		313,311		304,110
Total liabilities	10,531,903		10,945,583		10,761,658		10,752,954		10,349,891
Stockholders' equity	1,188,556		1,202,250		1,250,453		1,241,457		1,225,056
Capital:									
Equity to assets	10.14%		9.90%		10.41%	, 1	10.35%		10.58%
Tangible equity ratio ¹	7.87%		7.70%		8.20%		8.13%		8.28%
Book value per share	\$ 27.75	\$	27.96	\$	28.97	\$	28.65	\$	28.19
Tangible book value per share ²	\$ 20.99	\$	21.25	\$	22.26	\$	21.95	\$	21.50
Leverage ratio	9.77%		9.52%	,	9.41%	ó	9.47%)	9.40%
Common equity tier 1 capital ratio	12.14%	,	12.23%)	12.25%	,)	12.20%)	12.12%
Tier 1 capital ratio	13.27%		13.39%	,	13.43%		13.39%		13.34%
Total risk-based capital ratio	15.50%)	15.64%)	15.73%	, O	15.74%)	15.78%
Common stock price (end of period)	\$ 37.59	\$	36.13	\$	38.52	\$	36.12	\$	35.97

	2022					2021						
		2nd Q		1st Q		4th Q	3rd Q			2nd Q		
Asset quality:												
Nonaccrual loans	\$	23,673	\$	25,812	\$	30,285	\$	35,737	\$	40,550		
90 days past due and still accruing		2,096		1,944		2,458		2,940		2,575		
Total nonperforming loans		25,769		27,756		32,743		38,677		43,125		
Other real estate owned		-		-		167		859		798		
Total nonperforming assets		25,769		27,756		32,910		39,536		43,923		
Allowance for loan losses		93,600		90,000		92,000		93,000		98,500		
Asset quality ratios (total):												
Allowance for loan losses to total loans		1.20%		1.18%		1.23%		1.23%		1.31%		
Total nonperforming loans to total loans		0.33%		0.36%		0.44%		0.51%		0.57%		
Total nonperforming assets to total assets		0.22%		0.23%		0.27%		0.33%		0.38%		
Allowance for loan losses to total nonperforming loans		363.23%		324.25%		280.98%		240.45%		228.41%		
Past due loans to total loans ⁴		0.40%		0.24%		0.29%		0.46%		0.26%		
Net charge-offs to average loans ³		0.04%		0.14%		0.22%		0.11%		0.07%		
Asset quality ratios (excluding paycheck protection program):												
Allowance for loan losses to total loans		1.21%		1.18%		1.24%		1.28%		1.38%		
Total nonperforming loans to total loans		0.33%		0.37%		0.44%		0.53%		0.60%		
Total nonperforming assets to total assets		0.22%		0.23%		0.28%		0.34%		0.39%		
Allowance for loan losses to total nonperforming loans		363.27%		324.24%		280.96%		240.42%		228.36%		
Past due loans to total loans ⁴		0.40%		0.25%		0.29%		0.48%		0.27%		
Net charge-offs to average loans ³		0.04%		0.14%		0.22%		0.12%		0.07%		

	2022			2021		
Γ	2nd Q	1st Q	4th Q	3rd Q	2nd Q	
Allowance for loan losses as a percentage of loans by segment:		-				
Commercial & industrial	0.75%	0.66%	0.78%	0.83%	1.11%	
Commercial real estate	0.89%	0.79%	0.78%	0.93%	1.26%	
Paycheck protection program	0.01%	0.01%	0.01%	0.01%	0.01%	
Residential real estate	0.79%	0.88%	0.92%	0.93%	0.98%	
Auto	0.79%	0.76%	0.79%	0.78%	0.76%	
Other consumer	3.98%	4.14%	4.49%	4.57%	4.27%	
Total	1.20%	1.18%	1.23%	1.23%	1.31%	
Total excluding PPP loans	1.21%	1.18%	1.24%	1.28%	1.38%	

	2022					•	,	2021	,	
Loans by line of business:		2nd Q		1st Q		4th Q		3rd Q		2nd Q
Commercial	\$	1,298,072	\$	1,214,834	\$	1,155,240	\$	1,148,176	\$	1,159,591
Commercial real estate		2,670,633		2,709,611		2,655,367		2,638,762		2,585,421
Paycheck protection program		17,286		50,977		101,222		276,195		359,738
Residential real estate mortgages		1,606,188		1,584,551		1,571,232		1,549,684		1,512,354
Indirect auto		936,516		890,643		859,454		873,860		899,324
Residential solar		599,565		514,526		440,016		365,299		325,717
Home equity		313,395		319,180		330,357		339,316		351,469
Other consumer		336,026		365,504		385,571		375,150		324,013
Total loans	\$	7,777,681	\$	7,649,826	\$	7,498,459	\$	7,566,442	\$	7,517,627
PPP income recognized	\$	1,301	\$	1,976	\$	7,545	\$	2,861	\$	4,732
PPP unamortized fees	\$	414	\$	1,629	\$	3,420	\$	10,536	\$	12,576

NBT Bancorp Inc. and Subsidiaries Consolidated Balance Sheets

(unaudited, dollars in thousands)

		June 30,	De	ecember 31,
Assets		2022		2021
Cash and due from banks	\$	195,023	\$	157,775
Short-term interest-bearing accounts		328,593		1,111,296
Equity securities, at fair value		29,974		33,550
Securities available for sale, at fair value		1,619,356		1,687,361
Securities held to maturity (fair value \$864,234 and \$735,260, respectively)		936,512		733,210
Federal Reserve and Federal Home Loan Bank stock		24,893		25,098
Loans held for sale		128		830
Loans		7,777,681		7,498,459
Less allowance for loan losses		93,600		92,000
Net loans	\$	7,684,081	\$	7,406,459
Premises and equipment, net		69,426		72,093
Goodwill		281,112		280,541
Intangible assets, net		8,147		8,927
Bank owned life insurance		230,390		228,238
Other assets		312,824		266,733
Total assets	\$	11,720,459	\$	12,012,111
Liabilities and stockholders' equity				
Demand (noninterest bearing)	\$	3,717,899	\$	3,689,556
Savings, NOW and money market		5,845,045		6,043,441
Time		465,764		501,472
Total deposits	\$	10,028,708	\$	10,234,469
Short-term borrowings		62,545	_	97,795
Long-term debt		3,347		13,995
Subordinated debt, net		98,708		98,490
Junior subordinated debt		101,196		101,196
Other liabilities		237,399		215,713
Total liabilities	\$	10,531,903	\$	10,761,658
	Ψ	_0,001,000	Ψ	_0,, 01,000
Total stockholders' equity	\$	1,188,556	\$	1,250,453
Total liabilities and stockholders' equity	œ.	11,720,459	¢	12,012,111
Total natimities and stockholders equity	\$	11,/20,459	\$	12,012,111

NBT Bancorp Inc. and Subsidiaries Consolidated Statements of Income

(unaudited, dollars in thousands except per share data)

	Three Mon	nths E	nded	Six Mont Jun	nded	
	2022		2021	2022		2021
Interest, fee and dividend income						
Interest and fees on loans	\$ 78,539	\$	74,795	\$ 151,882	\$	149,888
Securities available for sale	7,317		5,762	14,157		11,306
Securities held to maturity	4,185		3,096	7,678		6,478
Other	 1,442		391	 1,967		682
Total interest, fee and dividend income	\$ 91,483	\$	84,044	\$ 175,684	\$	168,354
Interest expense						
Deposits	\$ 1,756	\$	2,862	\$ 3,598	\$	6,034
Short-term borrowings	13		32	29		102
Long-term debt	33		88	120		212
Subordinated debt	1,359		1,359	2,718		2,718
Junior subordinated debt	737		525	1,286		1,055
Total interest expense	\$ 3,898	\$	4,866	\$ 7,751	\$	10,121
Net interest income	\$ 87,585	\$	79,178	\$ 167,933	\$	158,233
Provision for loan losses	4,390		(5,216)	4,986		(8,012)
Net interest income after provision for loan losses	\$ 83,195	\$	84,394	\$ 162,947	\$	166,245
Noninterest income						
Service charges on deposit accounts	\$ 3,763	\$	3,028	\$ 7,451	\$	6,055
Card services income	9,751		9,184	18,446		16,734
Retirement plan administration fees	12,676		9,779	25,955		19,877
Wealth management	8,252		8,406	16,892		16,316
Insurance services	3,578		3,508	7,366		6,969
Bank owned life insurance income	1,411		1,659	3,065		3,040
Net securities (losses) gains	(587)		201	(766)		668
Other	2,812		3,551	5,906		6,695
Total noninterest income	\$ 41,656	\$	39,316	\$ 84,315	\$	76,354
Noninterest expense						
Salaries and employee benefits	\$ 46,716	\$	42,671	\$ 92,224	\$	84,272
Technology and data services	8,945		8,841	17,492		17,733
Occupancy	6,487		6,370	13,280		13,259
Professional fees and outside services	3,906		4,030	8,182		7,619
Office supplies and postage	1,548		1,615	2,972		3,114
FDIC expense	810		663	1,612		1,471
Advertising	730		468	1,384		919
Amortization of intangible assets	545		682	1,181		1,494
Loan collection and other real estate owned, net	757		663	1,141		1,253
Other	5,675		5,416	8,794		8,173
Total noninterest expense	\$ 76,119	\$	71,419	\$ 148,262	\$	139,307
Income before income tax expense	\$ 48,732	\$	52,291	\$ 99,000	\$	103,292
Income tax expense	10,957		11,995	22,099		23,150
Net income	\$ 37,775	\$	40,296	\$ 76,901	\$	80,142
Earnings Per Share						
Basic	\$ 0.88	\$	0.93	\$ 1.79	\$	1.84
Diluted	\$ 0.88	\$	0.92	\$ 1.78	\$	1.83

NBT Bancorp Inc. and Subsidiaries Quarterly Consolidated Statements of Income (unaudited, dollars in thousands except per share data)

		20	2022							
		2nd Q		1st Q		4th Q		3rd Q		2nd Q
Interest, fee and dividend income										
Interest and fees on loans	\$	78,539	\$	73,343	\$	79,470	\$	72,817	\$	74,795
Securities available for sale		7,317		6,840		6,101		5,898		5,762
Securities held to maturity		4,185		3,493		3,097		2,976		3,096
Other		1,442		525		639		524		391
Total interest, fee and dividend income	\$	91,483	\$	84,201	\$	89,307	\$	82,215	\$	84,044
Interest expense										
Deposits	\$	1,756	\$	1,842	\$	2,132	\$	2,548	\$	2,862
Short-term borrowings		13		16		28		28		32
Long-term debt		33		87		88		89		88
Subordinated debt		1,359		1,359		1,360		1,359		1,359
Junior subordinated debt		737		549		518		517		525
Total interest expense	\$	3,898	\$	3,853	\$	4,126	\$	4,541	\$	4,866
Net interest income	\$	87,585	\$	80,348	\$	85,181	\$	77,674	\$	79,178
Provision for loan losses		4,390		596		3,097		(3,342)		(5,216)
Net interest income after provision for loan losses	\$	83,195	\$	79,752	\$	82,084	\$	81,016	\$	84,394
Noninterest income										
Service charges on deposit accounts	\$	3,763	\$	3,688	\$	3,804	\$	3,489	\$	3,028
Card services income		9,751		8,695		8,847		9,101		9,184
Retirement plan administration fees		12,676		13,279		11,816		10,495		9,779
Wealth management		8,252		8,640		8,619		8,783		8,406
Insurance services		3,578		3,788		3,394		3,720		3,508
Bank owned life insurance income		1,411		1,654		1,629		1,548		1,659
Net securities (losses) gains		(587)		(179)		(2)		(100)		201
Other		2,812		3,094		3,004		3,293		3,551
Total noninterest income	\$	41,656	\$	42,659	\$	41,111	\$	40,329	\$	39,316
Noninterest expense										
Salaries and employee benefits	\$	46,716	\$	45,508	\$	44,118	\$	44,190	\$	42,671
Technology and data services		8,945		8,547		8,563		8,421		8,841
Occupancy		6,487		6,793		6,635		6,154		6,370
Professional fees and outside services		3,906		4,276		4,903		3,784		4,030
Office supplies and postage		1,548		1,424		1,528		1,364		1,615
FDIC expense		810		802		798		772		663
Advertising		730		654		1,019		583		468
Amortization of intangible assets		545		636		651		663		682
Loan collection and other real estate owned, net		757		384		956		706		663
Other		5,675		3,119		5,934		6,232		5,416
Total noninterest expense	\$	76,119	\$	72,143	\$	75,105	\$	72,869	\$	71,419
Income before income tax expense	\$	48,732	\$	50,268	\$	48,090	\$	48,476	\$	52,291
Income tax expense	Φ.	10,957	¢	11,142	¢	10,780	¢	11,043	d.	11,995
Net income	\$	37,775	\$	39,126	\$	37,310	\$	37,433	\$	40,296
Earnings Per Share		2.25	.	2.22	<u></u>	2.22	¢	2.25	ф	2.25
Basic	\$	0.88	\$	0.91	\$	0.86	\$	0.86	\$	0.93
Diluted	\$	0.88	\$	0.90	\$	0.86	\$	0.86	\$	0.92

NBT Bancorp Inc. and Subsidiaries Average Quarterly Balance Sheets (unaudited, dollars in thousands)

	Average	Yield /	Average	Yield /	Average	Yield /	Average	Yield /	Average	Yield /
	Balance	Rates	Balance	Rates	Balance	Rates	Balance	Rates	Balance	Rates
	Q2 - 20	022	Q1 - 20	Q1 - 2022		Q4 - 2021		021	Q2 - 20)21
Assets										
Short-term interest-bearing accounts	\$ 553,548	0.82%			\$ 1,145,794		\$ 1,014,120	0.16%		0.09%
Securities taxable ¹	2,439,960	1.74%	2,284,578	1.67%	2,081,796	1.57%	1,923,700	1.63%	1,864,542	1.69%
Securities tax-exempt ¹⁵	256,799	1.83%	258,513	1.84%	257,320	1.85%		1.97%	193,108	2.59%
FRB and FHLB stock	24,983	5.03%	25,026	1.98%	25,149	2.74%	-, -	1.91%	25,115	2.67%
Loans ¹⁶	7,707,730	4.09%	7,530,674	3.95%	7,507,165	4.20%	7,517,839	3.84%	7,574,272	3.96%
Total interest-earning assets	\$10,983,020	3.35%	\$11,089,110	3.09%	\$11,017,224	3.23%	\$10,727,498	3.05%	\$10,631,071	3.18%
Other assets	883,498		947,578		982,136		1,019,797		971,681	
Total assets	\$11,866,518		\$12,036,688		\$11,999,360		\$11,747,295		\$11,602,752	
Liabilities and stockholders' equity										
Money market deposit accounts	\$ 2,577,367	0.14%	\$ 2,720,338	0.15%	\$ 2,678,477	0.16%	\$ 2,580,570	0.19%	\$ 2,605,767	0.21%
NOW deposit accounts	1,580,132	0.07%	1,583,091	0.05%	1,551,846	0.05%	1,442,678	0.05%	1,454,751	0.05%
Savings deposits	1,845,128	0.03%	1,794,549	0.03%	1,725,004	0.05%	1,691,539	0.05%	1,660,722	0.05%
Time deposits	478,531	0.37%	494,632	0.40%	537,875	0.46%	565,216	0.62%	591,147	0.75%
Total interest-bearing deposits	\$ 6,481,158	0.11%	\$ 6,592,610	0.11%	\$ 6,493,202	0.13%	\$ 6,280,003	0.16%	\$ 6,312,387	0.18%
Federal funds purchased	-	-	-	-	65	-	-	-	-	-
Repurchase agreements	60,061	0.09%	72,768	0.09%	97,389	0.11%	99,703	0.11%	95,226	0.13%
Short-term borrowings	-	-	-	-	1	-	-	-	-	-
Long-term debt	5,336	2.48%	13,979	2.52%	14,004	2.49%	14,029	2.52%	14,053	2.51%
Subordinated debt, net	98,642	5.53%	98,531	5.59%	98,422	5.48%	98,311	5.48%	98,204	5.55%
Junior subordinated debt	101,196	2.92%	101,196	2.20%	101,196	2.03%	101,196	2.03%	101,196	2.08%
Total interest-bearing liabilities	\$ 6,746,393	0.23%	\$ 6,879,084	0.23%	\$ 6,804,279	0.24%	\$ 6,593,242	0.27%	\$ 6,621,066	0.29%
Demand deposits	3,711,049		3,710,124		3,719,070		3,676,883		3,542,176	
Other liabilities	218,491		206,292		231,260		244,125		235,536	
Stockholders' equity	1,190,585		1,241,188		1,244,751		1,233,045		1,203,974	
Total liabilities and stockholders' equity	\$11,866,518		\$12,036,688		\$11,999,360		\$11,747,295		\$11,602,752	
Interest rate spread		3.12%		2.86%		2.99%		2.78%		2.89%
Net interest margin (FTE) ¹		3.21%		2.95%		3.08%		2.88%		3.00%

NBT Bancorp Inc. and Subsidiaries Average Year-to-Date Balance Sheets (unaudited, dollars in thousands)

	Average Balance	Interest	Yield/ Rates	Average Balance	Interest	Yield/ Rates
Six Months Ended June 30,	Durance	2022	Tures	Duitance	2021	Tates
Assets		-			-	
Short-term interest-bearing accounts	\$ 770,727	\$ 1,533	0.40%	\$ 781,764	\$ 360	0.09%
Securities taxable ¹	2,362,699	19,981	1.71%	1,817,008	15,806	1.75%
Securities tax-exempt ¹⁵	257,651	2,347	1.84%	188,998	2,504	2.67%
FRB and FHLB stock	25,004	434	3.50%	25,359	322	2.56%
Loans ¹⁶	7,619,691	151,964	4.02%	7,574,304	149,963	3.99%
Total interest-earning assets	\$ 11,035,772	\$ 176,259	3.22%	\$ 10,387,433	\$ 168,955	3.28%
Other assets	915,361			966,367		
Total assets	\$ 11,951,133			\$ 11,353,800		
Liabilities and stockholders' equity						
Money market deposit accounts	\$ 2,648,458	\$ 1,924	0.15%	\$ 2,545,280	\$ 2,755	0.22%
NOW deposit accounts	1,581,603	460	0.06%	1,407,118	348	0.05%
Savings deposits	1,819,978	293	0.03%	1,604,664	406	0.05%
Time deposits	486,537	921	0.38%	603,178	2,525	0.84%
Total interest-bearing deposits	\$ 6,536,576	\$ 3,598	0.11%	\$ 6,160,240	\$ 6,034	0.20%
Federal funds purchased	-	-	-	-	-	-
Repurchase agreements	66,379	29	0.09%	102,525	75	0.15%
Short-term borrowings	-	-	-	2,624	27	2.07%
Long-term debt	9,634	120	2.51%	16,967	212	2.52%
Subordinated debt, net	98,587	2,718	5.56%	98,149	2,718	5.58%
Junior subordinated debt	 101,196	1,286	2.56%	101,196	1,055	2.10%
Total interest-bearing liabilities	\$ 6,812,372	\$ 7,751	0.23%	\$ 6,481,701	\$ 10,121	0.31%
Demand deposits	3,710,589			3,431,216		
Other liabilities	212,425			243,221		
Stockholders' equity	 1,215,747			1,197,662		
Total liabilities and stockholders' equity	\$ 11,951,133			\$ 11,353,800		
Net interest income (FTE) ¹		\$ 168,508			\$ 158,834	
Interest rate spread			2.99%			2.97%
Net interest margin (FTE) ¹			3.08%			3.08%
Taxable equivalent adjustment		\$ 575			\$ 601	
Net interest income		\$ 167,933			\$ 158,233	

¹ The following tables provide the Non-GAAP reconciliations for the Non-GAAP measures contained in this release:

Non-GAAP measures

(unaudited, dollars in thousands)

Pre-provision net revenue ("PPNR")	2022				2021					
		2nd Q		1st Q		4th Q		3rd Q		2nd Q
Net income	\$	37,775	\$	39,126	\$	37,310	\$	37,433	\$	40,296
Income tax expense		10,957		11,142		10,780		11,043		11,995
Provision for loan losses		4,390		596		3,097		(3,342)		(5,216)
FTE adjustment		290		285		292		298		299
Net securities losses (gains)		587		179		2		100		(201)
Provision for unfunded loan commitments reserve		240		(260)		(250)		(470)		(80)
Nonrecurring expense		-		(172)		250		2,288		1,880
PPNR	\$	54,239	\$	50,896	\$	51,481	\$	47,350	\$	48,973
Average assets	\$	11,866,518	\$	12,036,688	\$	11,999,360	\$	11,747,295	\$	11,602,757
Return on average assets ³		1.28%)	1.32%	1.23%		1.26%			1.39%
PPNR return on average assets ³		1.83%	,	1.71%		1.70%)	1.60%		1.69%

	6 Months Ended June 30,		June 30,	
		2022		2021
Net income	\$	76,901	\$	80,142
Income tax expense		22,099		23,150
Provision for loan losses		4,986		(8,012)
FTE adjustment		575		601
Net securities losses (gains)		766		(668)
Provision for unfunded loan commitments reserve		(20)		(580)
Nonrecurring expense		(172)		1,880
PPNR	\$	105,135	\$	96,513
Average Assets	\$	11,951,133	\$	11,353,800
Return on average assets ³		1.30%		1.42%
PPNR return on average assets ³		1.77%		1.71%

PPNR is a Non-GAAP financial measure that management believes is useful in evaluating the underlying operating results of the Company excluding the volatility in the provision for loan losses, net securities gains (losses) and non-recurring income and/or expense.

FTE adjustment	2022					2021					
		2nd Q		1st Q		4th Q		3rd Q		2nd Q	
Net interest income	\$	87,585	\$	80,348	\$	85,181	\$	77,674	\$	79,178	
Add: FTE adjustment		290		285		292		298		299	
Net interest income (FTE)	\$	87,875	\$	80,633	\$	85,473	\$	77,972	\$	79,477	
Average earning assets	\$	10,983,020	\$	11,089,110	\$	11,017,224	\$	10,727,498	\$	10,631,071	
Net interest margin (FTE) ³		3.21%)	2.95%)	3.08%)	2.88%)	3.00%	

	6 Months End	ded June 30,		
	2022		2021	
Net interest income	\$ 167,933	\$	158,233	
Add: FTE adjustment	575		601	
Net interest income (FTE)	\$ 168,508	\$	158,834	
Average earning assets	\$ 11,035,772	\$	10,387,433	
Net interest margin (FTE) ³	3.08%		3.08%	

Interest income for tax-exempt securities and loans have been adjusted to a FTE basis using the statutory Federal income tax rate of 21%.

 $^{\,1}\,$ The following tables provide the Non-GAAP reconciliations for the Non-GAAP measures contained in this release:

Non-GAAP measures

(unaudited, dollars in thousands)

Tangible equity to tangible assets		2022								
		2nd Q		1st Q		4th Q		3rd Q		2nd Q
Total equity	\$	1,188,556	\$	1,202,250	\$	1,250,453	\$	1,241,457	\$	1,225,056
Intangible assets		289,259		288,832		289,468		290,119		290,782
Total assets	\$	11,720,459	\$	12,147,833	\$	12,012,111	\$	11,994,411	\$	11,574,947
Tangible equity to tangible assets	7.87% 7.70%			8.20%	8.13%		8.28%			
Return on average tangible common equity		2022								
		2nd Q		1st Q		4th Q		3rd Q		2nd Q
Net income	\$	37,775	\$	39,126	\$	37,310	\$	37,433	\$	40,296
Amortization of intangible assets (net of tax)		409		477		488		497		512
Net income, excluding intangibles amortization	\$	38,184	\$	39,603	\$	37,798	\$	37,930	\$	40,808
Average stockholders' equity	\$	1,190,585	\$	1,241,188	\$	1,244,751	\$	1,233,045	\$	1,203,974
Less: average goodwill and other intangibles		289,584		289,218		289,834		290,492		291,133
Average tangible common equity	\$	901,001	\$	951,970	\$	954,917	\$	942,553	\$	912,841
Return on average tangible common equity ³		17.00%	ò	16.87%		15.70%	15.97%		17.93%	

	6 Months Ended June 30,					
	2022		2021			
Net income	\$ 76,901	\$	80,142			
Amortization of intangible assets (net of tax)	886		1,121			
Net income, excluding intangibles amortization	\$ 77,787	\$	81,263			
•						
Average stockholders' equity	\$ 1,215,747	\$	1,197,662			
Less: average goodwill and other intangibles	289,402		291,525			
Average tangible common equity	\$ 926,345	\$	906,137			
Return on average tangible common equity ³	16.93%		18.08%			

² Non-GAAP measure - Stockholders' equity less goodwill and intangible assets divided by common shares outstanding.

³ Annualized.

 $^{^{4}\,}$ Total past due loans, defined as loans 30 days or more past due and in an accrual status.

⁵ Securities are shown at average amortized cost.

⁶ For purposes of these computations, nonaccrual loans and loans held for sale are included in the average loan balances outstanding.