SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): October 24, 2016

NBT BANCORP INC.

(Exact name of registrant as specified in its charter)

DELAWARE (State or other jurisdiction of incorporation) 0-14703 (Commission File Number) 16-1268674 (IRS Employer Identification No.)

52 SOUTH BROAD STREET, NORWICH, NEW YORK 13815 (Address of principal executive offices)

Registrant's telephone number, including area code: (607) 337-2265

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

ITEM 2.02 Results of Operations and Financial Condition

On October 24, 2016, NBT Bancorp Inc. issued a press release describing its results of operations for the quarter and nine months ended September 30, 2016 and announcing a quarterly cash dividend to be paid on December 15, 2016 to shareholders of record on December 1, 2016. That press release is furnished as Exhibit 99.1 hereto.

ITEM 9.01 Financial Statements and Exhibits

(d) The following is being furnished herewith:

Exhibit No. Exhibit Description

99.1 Press release text of NBT Bancorp Inc. dated October 24, 2016

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

NBT BANCORP INC. (Registrant)

/s/ Michael J. Chewens Michael J. Chewens Senior Executive Vice President and Chief Financial Officer

Date: October 25, 2016

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FOR IMMEDIATE RELEASE ATTENTION: FINANCIAL AND BUSINESS EDITORS

Contact: Martin A. Dietrich, CEO Michael J. Chewens, CFO NBT Bancorp Inc. 52 South Broad Street Norwich, NY 13815 607-337-6119

NBT BANCORP INC. ANNOUNCES NET INCOME OF \$20.0 MILLION FOR THE THIRD QUARTER OF 2016; DECLARES CASH DIVIDEND

NORWICH, NY (October 24, 2016) – NBT Bancorp Inc. (NBT) (NASDAQ: NBTB) reported net income for the three months ended September 30, 2016 was \$20.0 million, up from \$19.9 million for the second quarter of 2016 and the third quarter of 2015. Diluted earnings per share for the three months ended September 30, 2016 was \$0.46, as compared with \$0.46 for the prior quarter and \$0.45 for the third quarter of 2015.

Net income for the nine months ended September 30, 2016 was \$58.8 million, up from \$57.3 million for the same period last year. Diluted earnings per share for the nine months ended September 30, 2016 was \$1.35, as compared with \$1.29 for the same period in 2015.

Third Quarter 2016 Highlights:

- Year to date loan growth was 6.3% (annualized)
- Average demand deposits for the nine months ended September 30, 2016 were up 10.3% from the same period in 2015

"Our performance through the third quarter of 2016 remained strong," said NBT Chairman, President and CEO Martin Dietrich. "We continue to focus on the fundamentals of banking, providing our customers with products and services that meet their needs in a responsible manner. We continue to experience good growth across all our major markets, with our New England franchise showing the strongest growth. We also expanded our financial services offerings in August with the acquisition of Actuarial Designs & Solutions, Inc. ("ADS") a retirement plan services company in Scarborough, Maine; this addition also enhances our growing presence in New England."

Net interest income was \$66.7 million for the third quarter of 2016, up \$0.9 million, or 1.3%, from the previous quarter and up \$2.4 million, or 3.8%, from the third quarter of 2015. Fully taxable equivalent ("FTE") net interest margin was 3.40% for the three months ended September 30, 2016, down from 3.44% for the previous quarter and down from 3.48% for the third quarter of 2015. Average interest earning assets were up \$120.4 million, or 1.5%, for the third quarter of 2016 as compared to the prior quarter and up \$499.7 million, or 6.7%, from the same period in 2015. The increases from the second quarter of 2016 and the third quarter of 2015 were driven primarily by loan production. Annualized loan growth of 8.0% during the third quarter of 2016 to 3.69% for the third quarter of 2016. Average interest bearing liabilities increased by 4 basis points ("bps") from 3.73% during the second quarter of 2016 to 3.69% for the third quarter of 2016. Average interest bearing liabilities increased \$17.8 million, or 0.3%, from the second quarter of 2016 to the third quarter of 2016, which was driven by a \$126.7 million, or 26.2%, increase in short-term borrowings, partially offset by a 2.0% decrease in interest bearing deposits as a result of normal seasonal deposit flows. The rate paid on interest bearing liabilities of 0.42% during the third quarter of 2016 increased 1 bp from the second quarter of 2016 and increased by 2 bps from the 0.40% paid during the third quarter of 2015 due primarily to an increase in borrowing costs.

Net interest income was \$197.0 million for the nine months ended September 30, 2016, up \$7.9 million, or 4.2%, from the same period in 2015. FTE net interest margin was 3.44% for the nine months ended September 30, 2016, down from 3.53% for the nine months ended September 30, 2015. Average interest earning assets were up \$507.0 million, or 7.0%, for the nine months ended September 30, 2016 as compared to the same period in 2015. This increase from last year was driven primarily by 6.3% annualized loan growth during the first nine months of 2016. The increase in average interest earning assets was partly offset by a decrease in yields on earning assets from 3.81% during the first nine months of 2015 to 3.73% for the first nine months of 2016. The decreasing earning asset yield was driven by an 8 bp decrease in loan yields from the first nine months of 2015 to the first nine months of 2016. Average interest bearing liabilities increased \$325.7 million, or 6.3%, from the nine months ended September 30, 2016 as compared to the same period last year driven primarily by growth in non-interest bearing demand deposits of \$187.5 million, or 10.3%, combined with a \$187.9 million, or 4.1%, increase in interest bearing deposits due to growth in money market deposit accounts, NOW accounts and savings accounts. In addition, average short-term borrowings increased \$146.6 million, or 42.8%, for the nine months ended September 30, 2016 as compared to the same period in 2015. This increase resulted primarily from slightly higher rates paid on short-term borrowings and a change in the mix of interest bearing deposits.

Noninterest income for the three months ended September 30, 2016 was \$29.6 million, unchanged from the prior quarter and down \$1.6 million, or 5.2%, from the third quarter of 2015. The decrease from the third quarter of 2015 was driven primarily by a decrease in other noninterest income due to the contingent gain of \$4.2 million recognized in the third quarter of 2015 from the 2014 sale of Springstone LLC ("Springstone"). This decrease was offset by increases in retirement plan administration fees, other noninterest income, ATM and debit card fees and insurance revenue. Retirement plan administration fees were up \$0.9 million, or 27.1%, for the third quarter of 2016 as compared to the third quarter of 2015 due primarily to the 2015 fourth quarter acquisition of Third Party Administrators, Inc. ("TPA, Inc.") and the 2016 third quarter asset acquisition of ADS. Other noninterest income was up \$0.8 million, or 24.7%, primarily due to higher swap fee income in 2016 than in 2015.

Noninterest income for the nine months ended September 30, 2016 was \$87.6 million, up \$1.6 million, or 1.9%, from the same period last year. The increase from the prior year was driven primarily by increases in other noninterest income, retirement plan administration fees, ATM and debit card fees and insurance revenue. Other noninterest income was up \$2.6 million, or 26.7%, for the first nine months of 2016 as compared to the first nine months of 2015 due primarily to an increase in fee income from customer interest rate swaps, an increase in mortgage banking income and a \$0.8 million gain on the sale of equity investments for compliance with the Dodd-Frank Wall Street Reform and Consumer Protection Act. Retirement plan administration fees were up \$1.9 million, or 19.2%, for the first nine months of 2016 as compared to the same period in 2015 due primarily to the 2015 fourth quarter acquisition of TPA, Inc. ATM and debit card fees were up \$0.9 million, or 6.4%, for the first nine months of 2016 as compared to the same period last year due primarily to increases in debit card activity and the number of accounts. The increases were offset by the above mentioned \$4.2 million Springstone gain in 2015.

Noninterest expense for the three months ended September 30, 2016 was \$59.6 million, down \$0.8 million or 1.4%, from the prior quarter and down \$0.3 million, or 0.5%, from the third quarter of 2015. The decrease from the prior quarter was due primarily to a decrease of \$0.6 million, or 10.2% in other operating expenses. Salaries and employee benefits increased \$2.6 million, or 8.5%, from the third quarter of 2015 to the third quarter of 2016 due primarily to the above mentioned TPA acquisition and higher incentive compensation in 2016 as compared to 2015. The increase was offset by a \$3.1 million, or 36.9%, decrease in other operating expenses in the third quarter of 2016 as compared to the third quarter of 2015 primarily due to a reduction in reorganization expenses incurred during the third quarter of 2015. Income tax expense for the three month period ended September 30, 2016 was \$10.3 million, consistent with the prior quarter and down \$0.5 million, or 4.6%, from the third quarter of 2015. The effective tax rate of 34.0% for the third quarter of 2016 was consistent with the prior quarter and down from 35.2% for the third quarter of 2015.

Noninterest expense for the nine months ended September 30, 2016 was \$178.3 million, up \$2.7 million, or 1.6%, from the same period in 2015. The increase is due primarily to a rise in salaries and benefits expense of \$6.9 million, or 7.6%. This rise in salaries and medical insurance costs offset by lower pension credit and contract termination costs drove the increase in noninterest expense. Other noninterest expense decreased by \$3.5 million, or 18.4%, primarily due to reorganization expenses incurred during the third quarter of 2015. Income tax expense for the nine month period ended September 30, 2016 was \$30.3 million, up \$0.5 million, or 1.8%, from the nine month period ended September 30, 2015. The effective tax rate was 34.0% for the first nine months of 2016 down from 34.2% for the first nine months of 2015.

Asset Quality

Net charge-offs were \$5.3 million for the three months ended September 30, 2016, up from \$4.5 million for the prior quarter and up slightly from \$5.1 million for the third quarter of 2015. Provision expense was \$6.4 million for the three months ended September 30, 2016, as compared with \$4.8 million for the prior quarter and \$5.0 million for the third quarter of 2015; the increases in provision expense were primarily due to loan growth. Annualized net charge-offs to average loans for the third quarter of 2016 was 0.35%, compared with 0.30% for the second quarter of 2016 and 0.35% for the third quarter of 2015. Annualized net charge-offs to average loans for the first nine months of 2016 was 0.33%, consistent with the same period of 2015 and down from 0.38% for the year ended December 31, 2015.

Nonperforming loans to total loans was 0.73% at September 30, 2016, up 9 bps from December 31, 2015 and down 6 bps from September 30, 2015. Past due loans as a percentage of total loans were 0.57% at September 30, 2016, as compared to 0.62% at December 31, 2015 and 0.63% as of September 30, 2015.

The allowance for loan losses totaled \$65.7 million at September 30, 2016, compared to \$63.0 million at December 31, 2015 and \$64.9 million at September 30, 2015. The allowance for loan losses as a percentage of loans was 1.07% (1.15% excluding acquired loans with no related allowance recorded) at September 30, 2016, compared to 1.07% (1.18% excluding acquired loans with no related allowance recorded) at December 31, 2015 and 1.10% (1.21% excluding acquired loans with no related allowance recorded) at September 30, 2015. The decrease in the allowance for loan losses as a percentage of loans from the prior year was due primarily to continued positive trends in asset quality metrics of the originated loan portfolio.

Total assets were \$8.8 billion at September 30, 2016, up \$510.4 million, or 6.2%, from December 31, 2015. Net loans were \$6.1 billion at September 30, 2016, up \$274.4 million, or 4.7%, from December 31, 2015. Total deposits were \$6.9 billion at September 30, 2016, up \$344.4 million, or 5.2%, from December 31, 2015. Stockholders' equity was \$909.3 million, representing a total equity-to-total assets ratio of 10.37% at September 30, 2016, compared with \$882.0 million or a total equity-to-total assets ratio of 10.67% at December 31, 2015.

Stock Repurchase Program

The Company purchased 675,535 shares of its common stock during the nine months ended September 30, 2016 at an average price of \$25.45 per share under a previously announced plan. As of September 30, 2016, there were 277,313 shares available for repurchase under this plan, which expires on December 31, 2016. On March 28, 2016, the NBT Board of Directors authorized a new repurchase program for NBT to repurchase up to an additional 1,000,000 shares of its outstanding common stock. This plan expires on December 31, 2017.

Dividend

The NBT Board of Directors approved a 2016 fourth-quarter cash dividend of \$0.23 per share at a meeting held today. The dividend will be paid on December 15, 2016 to shareholders of record as of December 1, 2016.

Corporate Overview

NBT Bancorp Inc. is a financial holding company headquartered in Norwich, N.Y., with total assets of \$8.8 billion at September 30, 2016. The company primarily operates through NBT Bank, N.A., a full-service community bank and through two financial services companies. NBT Bank, N.A. has 154 banking locations with offices in New York, Pennsylvania, Vermont, Massachusetts, New Hampshire and Maine. EPIC Advisors, Inc., based in Rochester, N.Y., is a full-service 401(k) plan recordkeeping firm. NBT-Mang Insurance Agency, based in Norwich, N.Y., is a full-service insurance agency. More information about NBT and its divisions can be found on the Internet at: <u>www.nbtbancorp.com</u>, <u>www.nbtbank.com</u>, <u>www.epic1st.com</u> and <u>www.nbtmang.com</u>.

Forward-Looking Statements

This news release contains forward-looking statements. These forward-looking statements involve risks and uncertainties and are based on the beliefs and assumptions of the management of NBT Bancorp and its subsidiaries and on the information available to management at the time that these statements were made. There are a number of factors, many of which are beyond NBT's control that could cause actual conditions, events or results to differ significantly from those described in the forward-looking statements. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements include, among others, the following possibilities: (1) competitive pressures among depository and other financial institutions may increase significantly; (2) revenues may be lower than expected; (3) changes in the interest rate environment may reduce interest margins; (4) general economic conditions, either nationally or regionally, may be less favorable than expected, resulting in, among other things, a deterioration in credit quality and/or a reduced demand for credit; (5) legislative or regulatory changes, including changes in accounting standards and tax laws, may adversely affect the businesses in which NBT is engaged; (6) competitors may have greater financial resources and develop products that enable such competitors to compete more successfully than NBT; and (7) adverse changes may occur in the securities markets or with respect to inflation. Forward-looking statements speak only as of the date they are made. Except as required by law, NBT does not update forward-looking statements to reflect subsequent circumstances or events.

Non-GAAP Measures

This press release contains financial information determined by methods other than in accordance with accounting principles generally accepted in the United States of America (GAAP). These measures adjust GAAP measures to exclude the effects of acquisition related intangible amortization expense on earnings and equity as well as providing a fully taxable equivalent yield on securities and loans. Where non-GAAP disclosures are used in this press release, the comparable GAAP measures, as well as a reconciliation to the comparable GAAP measure, is provided in the accompanying tables. Management believes that these non-GAAP measures provided useful information that is important to an understanding of the results of NBT's core business as well as provide information standard in the financial institution industry. Non-GAAP measures should not be considered a substitute for financial measures determined in accordance with GAAP and investors should consider NBT's performance and financial condition as reported under GAAP and all other relevant information when assessing the performance or financial condition of NBT.

| | | 2016 | | 201 | 15 | |
|--|------------|------------|------------|------------|----|------------|
| Profitability: | 3rd Q | 2nd Q | 1st Q | 4th Q | | 3rd Q |
| Diluted Earnings Per Share | \$ 0.46 | \$ 0.46 | \$ 0.43 | \$ 0.43 | \$ | 0.45 |
| Weighted Average Diluted Common Shares Outstanding | 43,562,489 | 43,453,674 | 43,707,489 | 44,072,049 | | 44,262,426 |
| Return on Average Assets (1) | 0.92% | 0.94% | 0.92% | 0.93% | | 0.97% |
| Return on Average Equity (1) | 8.80% | 9.00% | 8.63% | 8.58% | | 8.97% |
| Return on Average Tangible Common Equity (1)(3) | 13.16% | 13.54% | 13.17% | 13.04% | | 13.66% |
| Net Interest Margin (1)(2) | 3.40% | 3.44% | 3.47% | 3.42% | | 3.48% |

| | 9 Months ended | l Sept | ember 30, |
|--|----------------|--------|------------|
| Profitability: | 2016 | | 2015 |
| Diluted Earnings Per Share | \$ 1.35 | \$ | 1.29 |
| Weighted Average Diluted Common Shares Outstanding | 43,579,161 | | 44,467,881 |
| Return on Average Assets (1) | 0.92% | | 0.96% |
| Return on Average Equity (1) | 8.81% | | 8.75% |
| Return on Average Tangible Common Equity (1)(4) | 13.29% | | 13.41% |
| Net Interest Margin (1)(2) | 3.44% | | 3.53% |

(1) Annualized

(2) Calculated on a Fully Taxable Equivalent ("FTE") basis

(3) Non-GAAP measure - excludes amortization of intangible assets (net of tax) from net income and average tangible common equity is calculated as follows:

| | | 2016 | | 20 | 15 | |
|--|---------------|---------------|---------------|---------------|----|---------|
| | 3rd Q | 2nd Q | 1st Q | 4th Q | | 3rd Q |
| Net Income | \$ 20,001 | \$ 19,909 | \$ 18,891 | \$ 19,127 | \$ | 19,851 |
| Amortization of intangible assets (net of tax) | 582 | 567 | 670 | 750 | | 712 |
| | \$ 20,583 | \$ 20,476 | \$ 19,561 | \$ 19,877 | \$ | 20,563 |
| | | | | | | |
| Average stockholders' equity | \$ 904,445 | \$ 890,053 | \$ 880,311 | \$ 884,743 | \$ | 878,305 |
| Less: average goodwill and other intangibles | 282,307 | 281,709 | 282,751 | 279,904 | | 281,048 |
| Average tangible common equity | \$ 622,138 | \$ 608,344 | \$ 597,560 | \$ 604,839 | \$ | 597,257 |

(4) Non-GAAP measure - excludes amortization of intangible assets (net of tax) from net income and average tangible common equity is calculated as follows:

| | 9 Months ende | d Sep | otember 30, |
|--|---------------|-------|-------------|
| | 2016 | | 2015 |
| Net Income | \$ 58,801 | \$ | 57,298 |
| Amortization of intangible assets (net of tax) | 1,818 | | 2,221 |
| | \$ 60,619 | \$ | 59,519 |
| | | | |
| Average stockholders' equity | \$ 891,650 | \$ | 875,874 |
| Less: average goodwill and other intangibles | 282,255 | | 282,267 |
| Average tangible common equity | \$ 609,395 | \$ | 593,607 |

Note: Year-to-date (YTD) EPS may not equal sum of quarters due to share count differences.

| | | | | 2016 | | | | 201 | 5 | |
|--|---------|-----------|---------|-----------|---------|-----------|---------|-----------|---------|-----------|
| | | 3rd Q | | 2nd Q | | 1st Q | | 4th Q | | 3rd Q |
| Balance Sheet Data: | | | | | | | | | | |
| Securities Available for Sale | \$ | 1,288,899 | \$ | 1,271,596 | \$ | 1,259,874 | \$ | 1,174,544 | \$ | 1,058,397 |
| Securities Held to Maturity | | 485,877 | | 500,840 | | 466,914 | | 471,031 | | 470,758 |
| Net Loans | | 6,094,517 | | 5,974,825 | | 5,903,491 | | 5,820,115 | | 5,806,129 |
| Total Assets | | 8,773,024 | | 8,624,780 | | 8,472,964 | | 8,262,646 | | 8,178,976 |
| Total Deposits | | 6,949,238 | | 6,740,416 | | 6,905,042 | | 6,604,843 | | 6,600,627 |
| Total Borrowings | | 800,367 | | 877,926 | | 579,441 | | 674,124 | | 594,163 |
| Total Liabilities | | 7,863,675 | | 7,728,427 | | 7,591,237 | | 7,380,642 | | 7,302,760 |
| Stockholders' Equity | | 909,349 | | 896,353 | | 881,727 | | 882,004 | | 876,216 |
| | | | | | | | | | | |
| Asset Quality: | | | | | | | | | | |
| Nonaccrual Loans | \$ | 40,716 | \$ | 37,397 | \$ | 38,944 | \$ | 33,744 | \$ | 42,524 |
| 90 Days Past Due and Still Accruing | | 4,444 | | 1,613 | | 2,185 | | 3,662 | | 3,790 |
| Total Nonperforming Loans | | 45,160 | | 39,010 | | 41,129 | | 37,406 | | 46,314 |
| Other Real Estate Owned | | 2,501 | | 2,211 | | 2,716 | | 4,666 | | 4,855 |
| Total Nonperforming Assets | | 47,661 | | 41,221 | | 43,845 | | 42,072 | | 51,169 |
| Allowance for Loan Losses | | 65,668 | | 64,568 | | 64,318 | | 63,018 | | 64,859 |
| Asset Quality Ratios (Total): | | | | | | | | | | |
| Allowance for Loan Losses to Total Loans | | 1.07% | | 1.07% | | 1.08% | | 1.07% | | 1.10% |
| Total Nonperforming Loans to Total Loans | | 0.73% | | 0.65% | | 0.69% | | 0.64% | | 0.79% |
| Total Nonperforming Assets to Total Assets | | 0.54% | | 0.48% | | 0.52% | | 0.51% | | 0.63% |
| Allowance for Loan Losses to Total Nonperforming Loans | | 145.41% | | 165.52% | | 156.38% | | 168.47% | | 140.04% |
| Past Due Loans to Total Loans | | 0.57% | | 0.60% | | 0.50% | | 0.62% | | 0.63% |
| Net Charge-Offs to Average Loans (1) | | 0.35% | | 0.30% | | 0.33% | | 0.51% | | 0.037 |
| Net Charge-Ons to Average Loans (1) | | 0.33% | | 0.30% | | 0.33% | | 0.51% | | 0.55% |
| Asset Quality Ratios (Originated) (2): | | | | | | | | | | |
| Allowance for Loan Losses to Loans | | 1.15% | | 1.16% | | 1.18% | | 1.18% | | 1.219 |
| Nonperforming Loans to Loans | | 0.68% | | 0.62% | | 0.67% | | 0.61% | | 0.63% |
| Allowance for Loan Losses to Nonperforming Loans | | 168.52% | | 186.71% | | 175.40% | | 193.00% | | 192.49% |
| Past Due Loans to Loans | | 0.56% | | 0.61% | | 0.51% | | 0.64% | | 0.67% |
| Capital: | | | | | | | | | | |
| Equity to Assets | | 10.37% | | 10.39% | | 10.41% | | 10.67% | | 10.71% |
| 1 5 | ¢ | | | | | | | | ¢ | |
| Book Value Per Share | \$ ¢ | 21.08 | \$ ¢ | 20.85 | \$ ¢ | 20.57 | \$ ¢ | 20.31 | \$ ¢ | 20.29 |
| Tangible Book Value Per Share (3) | \$ | 14.57 | \$ | 14.31 | \$ | 13.99 | \$ | 13.79 | \$ | 13.80 |
| Tier 1 Leverage Ratio | | 9.05% | | 9.03% | | 9.15% | | 9.44% | | 9.34% |
| Common Equity Tier 1 Capital Ratio | | 9.84% | | 9.83% | | 9.79% | | 10.20% | | 10.04% |
| Tier 1 Capital Ratio | | 11.28% | | 11.29% | | 11.28% | | 11.73% | | 11.57% |
| Total Risk-Based Capital Ratio | 4 | 12.27% | | 12.29% | | 12.29% | | 12.74% | | 12.62% |
| Common Stock Price (End of Period) | \$ | 32.87 | \$ | 28.63 | \$ | 26.95 | \$ | 27.88 | \$ | 26.94 |

(1) Annualized

(2) Non-GAAP measure - Excludes acquired loans

(3) Non-GAAP measure - Stockholders' equity less goodwill and intangible assets divided by common shares outstanding

(unaudited, dollars in thousands)

| ASSETS | Sej | ptember 30, 2016 | De | ecember 31, 2015 |
|---|-----|---------------------|----|---------------------|
| Cash and due from banks | \$ | 167,138 | \$ | 130,593 |
| Short term interest bearing accounts | | 21,299 | | 9,704 |
| Securities available for sale, at fair value | | 1,288,899 | | 1,174,544 |
| Securities held to maturity (fair value of \$495,596 and \$473,140 at September 30, 2016 and December 31, 2015, | | | | |
| respectively) | | 485,877 | | 471,031 |
| Trading securities | | 8,852 | | 8,377 |
| Federal Reserve and Federal Home Loan Bank stock | | 42,318 | | 36,673 |
| Loans | | 6,160,185 | | 5,883,133 |
| Less allowance for loan losses | | 65,668 | | 63,018 |
| Net loans | | 6,094,517 | | 5,820,115 |
| Premises and equipment, net | | 84,153 | | 88,826 |
| Goodwill | | 264,689 | | 265,957 |
| Intangible assets, net | | 15,899 | | 17,265 |
| Bank owned life insurance | | 164,464 | | 117,044 |
| Other assets | | 134,919 | | 122,517 |
| TOTAL ASSETS | \$ | 8,773,024 | \$ | 8,262,646 |
| | | | | |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | | |
| Deposits: | ¢ | 0.4.40.000 | ¢ | 1 000 105 |
| Demand (noninterest bearing) | \$ | 2,146,229 | \$ | 1,998,165 |
| Savings, NOW, and money market | | 3,921,922 | | 3,697,851 |
| Time | | 881,087 | | 908,827 |
| Total deposits | | 6,949,238 | | 6,604,843 |
| Short-term borrowings | | 585,027 | | 442,481 |
| Long-term debt | | 114,144 | | 130,447 |
| Junior subordinated debt | | 101,196 | | 101,196 |
| Other liabilities | | 114,070 | | 101,675 |
| Total liabilities | | 7,863,675 | | 7,380,642 |
| Total stockholders' equity | | 909,349 | | 882,004 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$ | 8,773,024 | \$ | 8,262,646 |

| | | Three Mor Septem 2016 | ber 30, | ed)15 | | Nine Mon Septen 2016 | | |
|---|----|-----------------------------|---------|------------------|----------|----------------------------|----|----------|
| Interest, fee and dividend income: | | | | | - | | | <u>-</u> |
| Loans | \$ | 63,414 | \$ | 61,656 | \$ | 187,093 | \$ | 181,047 |
| Securities available for sale | | 6,013 | | 5,125 | | 17,976 | | 15,214 |
| Securities held to maturity | | 2,544 | | 2,318 | | 7,328 | | 6,916 |
| Other | | 538 | | 401 | | 1,441 | | 1,276 |
| Total interest, fee and dividend income | | 72,509 | | 69,500 | | 213,838 | | 204,453 |
| Interest expense: | | | | | | | | |
| Deposits | | 3,607 | | 3,554 | | 10,809 | | 10,644 |
| Short-term borrowings | | 761 | | 296 | | 1,668 | | 561 |
| Long-term debt | | 819 | | 845 | | 2,425 | | 2,507 |
| Junior subordinated debt | | 660 | | 560 | | 1,920 | | 1,645 |
| Total interest expense | | 5,847 | | 5,255 | | 16,822 | | 15,357 |
| Net interest income | | 66,662 | | 64,245 | | 197,016 | | 189,096 |
| Provision for loan losses | | 6,388 | | 4,966 | | 17,266 | | 12,506 |
| Net interest income after provision for loan losses | | 60,274 | | 59,279 | | 179,750 | | 176,590 |
| Noninterest income: | | | | | | | | |
| Insurance and other financial services revenue | | 6,114 | | 5,862 | | 18,685 | | 18,072 |
| Service charges on deposit accounts | | 4,354 | | 4,349 | | 12,459 | | 12,706 |
| ATM and debit card fees | | 5,063 | | 4,780 | | 14,580 | | 13,707 |
| Retirement plan administration fees | | 4,129 | | 3,249 | | 11,937 | | 10,011 |
| Trust fees | | 4,535 | | 4,611 | | 13,848 | | 14,257 |
| Bank owned life insurance income | | 1,336 | | 931 | | 3,898 | | 3,418 |
| Net securities gains | | - | | 3 | | 30 | | 43 |
| Gain on the sale of Springstone investment | | - | | 4,179 | | - | | 4,179 |
| Other | | 4,113 | | 3,297 | | 12,188 | | 9,617 |
| Total noninterest income | | 29,644 | | 31,261 | | 87,625 | | 86,010 |
| Noninterest expense: | | | | | | | | |
| Salaries and employee benefits | | 32,783 | | 30,227 | | 98,155 | | 91,240 |
| Occupancy | | 5,035 | | 5,326 | | 15,780 | | 16,804 |
| Data processing and communications | | 4,183 | | 4,207 | | 12,354 | | 12,598 |
| Professional fees and outside services | | 3,343 | | 3,137 | | 9,905 | | 10,029 |
| Equipment | | 3,656 | | 3,352 | | 10,663 | | 9,917 |
| Office supplies and postage | | 1,438 | | 1,576 | | 4,661 | | 4,822 |
| FDIC insurance | | 1,287 | | 1,355 | | 3,838 | | 3,833 |
| Advertising | | 634 | | 421 | | 1,733 | | 1,874 |
| Amortization of intangible assets | | 952 | | 1,165 | | 2,976 | | 3,636 |
| Loan collection and other real estate owned | | 985 | | 699 | | 2,535 | | 1,593 |
| Other operating | | 5,318 | | 8,426 | | 15,683 | | 19,211 |
| Total noninterest expense | | 59,614 | | 59,891 | | 178,283 | | 175,557 |
| Income before income taxes | | 30,304 | | 30,649 | | 89,092 | | 87,043 |
| Income taxes | | 10,303 | | 10,798 | | 30,291 | | 29,745 |
| Net income | \$ | 20,001 | \$ | 19,851 | \$ | 58,801 | \$ | 57,298 |
| Earnings Per Share: | | | | | _ | | | |
| Basic | \$ | 0.46 | \$ | 0.45 | \$ | 1.36 | \$ | 1.30 |
| Diluted | \$ | 0.46 | \$ | 0.45 | \$ | 1.35 | \$ | 1.29 |
| | Φ | 0.40 | Ф | 0.45 | Ф | 1.35 | Φ | 1.25 |

| | | | | 2016 | | | | 201 | 15 | |
|---|----|--------|----|----------|----|--------|----|--------|----|--------|
| | | 3rd Q | | 2nd Q | | 1st Q | | 4th Q | | 3rd Q |
| Interest, fee and dividend income: | L | | | . | | | | | | |
| Loans | \$ | 63,414 | \$ | 62,449 | \$ | 61,230 | \$ | 60,781 | \$ | 61,656 |
| Securities available for sale | - | 6,013 | - | 5,976 | - | 5,987 | - | 5,204 | - | 5,125 |
| Securities held to maturity | | 2,544 | | 2,496 | | 2,288 | | 2,317 | | 2,318 |
| Other | | 538 | | 454 | | 449 | | 469 | | 401 |
| Total interest, fee and dividend income | | 72,509 | | 71,375 | | 69,954 | | 68,771 | | 69,500 |
| Interest expense: | | | | | | | | | | |
| Deposits | | 3,607 | | 3,605 | | 3,597 | | 3,613 | | 3,554 |
| Short-term borrowings | | 761 | | 579 | | 328 | | 222 | | 296 |
| Long-term debt | | 819 | | 773 | | 833 | | 848 | | 845 |
| Junior subordinated debt | | 660 | | 641 | | 619 | | 576 | | 560 |
| Total interest expense | | 5,847 | | 5,598 | | 5,377 | | 5,259 | | 5,255 |
| Net interest income | | 66,662 | | 65,777 | | 64,577 | | 63,512 | | 64,245 |
| Provision for loan losses | | 6,388 | | 4,780 | | 6,098 | | 5,779 | | 4,966 |
| Net interest income after provision for loan losses | | 60,274 | | 60,997 | | 58,479 | | 57,733 | | 59,279 |
| Noninterest income: | | | | | | | | | | |
| Insurance and other financial services revenue | | 6,114 | | 5,625 | | 6,946 | | 6,139 | | 5,862 |
| Service charges on deposit accounts | | 4,354 | | 4,166 | | 3,939 | | 4,350 | | 4,349 |
| ATM and debit card fees | | 5,063 | | 4,934 | | 4,583 | | 4,541 | | 4,780 |
| Retirement plan administration fees | | 4,129 | | 4,054 | | 3,754 | | 4,135 | | 3,249 |
| Trust fees | | 4,535 | | 4,937 | | 4,376 | | 4,769 | | 4,611 |
| Bank owned life insurance income | | 1,336 | | 1,271 | | 1,291 | | 916 | | 931 |
| Net securities gains | | - | | 1 | | 29 | | 3,044 | | 3 |
| Gain on the sale of Springstone investment | | - | | - | | - | | - | | 4,179 |
| Other | | 4,113 | | 4,626 | | 3,449 | | 4,577 | | 3,297 |
| Total noninterest income | | 29,644 | | 29,614 | | 28,367 | | 32,471 | | 31,261 |
| Noninterest expense: | | | | | | | | | | |
| Salaries and employee benefits | | 32,783 | | 32,931 | | 32,441 | | 33,078 | | 30,227 |
| Occupancy | | 5,035 | | 5,254 | | 5,491 | | 5,291 | | 5,326 |
| Data processing and communications | | 4,183 | | 4,121 | | 4,050 | | 3,990 | | 4,207 |
| Professional fees and outside services | | 3,343 | | 3,331 | | 3,231 | | 3,378 | | 3,137 |
| Equipment | | 3,656 | | 3,547 | | 3,460 | | 3,491 | | 3,352 |
| Office supplies and postage | | 1,438 | | 1,676 | | 1,547 | | 1,545 | | 1,576 |
| FDIC insurance | | 1,287 | | 1,293 | | 1,258 | | 1,312 | | 1,355 |
| Advertising | | 634 | | 595 | | 504 | | 780 | | 421 |
| Amortization of intangible assets | | 952 | | 928 | | 1,096 | | 1,228 | | 1,165 |
| Loan collection and other real estate owned | | 985 | | 845 | | 705 | | 1,027 | | 699 |
| Other operating | | 5,318 | | 5,924 | | 4,441 | | 5,499 | | 8,426 |
| Total noninterest expense | | 59,614 | | 60,445 | | 58,224 | | 60,619 | | 59,891 |
| Income before income taxes | | 30,304 | | 30,166 | | 28,622 | | 29,585 | | 30,649 |
| Income taxes | | 10,303 | | 10,257 | | 9,731 | | 10,458 | | 10,798 |
| Net income | \$ | 20,001 | \$ | 19,909 | \$ | 18,891 | \$ | 19,127 | \$ | 19,851 |
| Earnings per share: | | | | | | | | | | |
| Basic | \$ | 0.46 | \$ | 0.46 | \$ | 0.44 | | 0.44 | | 0.45 |
| Diluted | \$ | 0.46 | \$ | 0.46 | \$ | 0.43 | \$ | 0.43 | \$ | 0.45 |

Note: Year-to-date (YTD) EPS may not equal sum of quarters due to share count differences.

(unaudited, dollars in thousands)

| | Average | Yield / | Average | Yield / | Average | Yield / | Average | Yield / | Average | Yield / |
|---------------------------------------|---------------------|---------|--------------------------|---------|-------------|---------|-------------|---------|-------------|---------|
| | Balance | Rates | Balance | Rates | Balance | Rates | Balance | Rates | Balance | Rates |
| | Q3 - 2 | 016 | Q2 - 2 | 016 | Q1 - 2 | 016 | Q4 - 2 | 015 | Q3 - 20 | 015 |
| ASSETS: | | | | | | | | | | |
| Short-term interest | ¢ 04 0 5 0 | 0 - 40/ | • • • • • • • • • | 0 500/ | ¢ 10.000 | 0.000/ | ¢ 10.001 | 0.040/ | ¢ 0.400 | 0.000/ |
| bearing accounts | \$ 21,279 | 0.54% | \$ 16,063 | 0.53% | \$ 13,639 | 0.63% | \$ 13,494 | 0.34% | \$ 8,100 | 0.32% |
| Securities available for | 1 255 225 | 1.020/ | 1 227 267 | 1.000/ | 1 100 427 | 2.069/ | 1.070.040 | 1.070/ | 1.070.000 | 1.000/ |
| sale (1)(2) Securities held to | 1,257,335 | 1.93% | 1,227,367 | 1.99% | 1,188,437 | 2.06% | 1,070,643 | 1.97% | 1,079,206 | 1.92% |
| | 494,400 | 2.54% | 498,493 | 2.49% | 465,916 | 2.48% | 470,027 | 2.43% | 460,252 | 2.44% |
| maturity (1) Investment in FRB and | 494,400 | 2.54 % | 490,495 | 2.49% | 405,910 | 2.40% | 4/0,02/ | 2.43% | 400,252 | 2.44% |
| FHLB Banks | 43,552 | 4.65% | 38,939 | 4.47% | 33,470 | 5.14% | 32,263 | 5.63% | 37,358 | 4.19% |
| Loans (3) | 43,332 6,092,371 | 4.05% | 6,007,677 | 4.47% | 5,884,073 | 4.20% | 5,872,011 | 4.12% | | 4.19% |
| | 0,092,371 | 4.13 70 | 0,007,077 | 4.1970 | 3,004,073 | 4.2070 | 3,072,011 | 4.1270 | 3,024,311 | 4.2170 |
| Total interest earning | ¢ 7 000 007 | 2 600/ | ¢ 7 700 F00 | 2 720/ | | 2 750/ | ¢ 7 450 400 | 2 700/ | ¢ 7 400 227 | 2 770/ |
| assets | \$7,908,937 | 3.69% | \$7,788,539 | 3./3% | \$7,585,535 | 3./5% | \$7,458,438 | 3.70% | \$7,409,227 | 3.77% |
| Other assets | 754,813 | | 747,074 | | 699,194 | | 693,981 | | 690,768 | |
| Total assets | \$8,663,750 | | \$8,535,613 | | \$8,284,729 | | \$8,152,419 | | \$8,099,995 | |
| | | | | | | | | | | |
| LIABILITIES AND ST | OCKHOLDE | 'RS' | | | | | | | | |
| EQUITY: | | | | | | | | | | |
| Money market deposit | | | | | | | | | . | |
| accounts | \$1,636,815 | | \$1,709,644 | | \$1,653,930 | | \$1,626,644 | | \$1,557,651 | 0.22% |
| NOW deposit accounts | 1,053,590 | 0.05% | 1,073,881 | 0.05% | 1,051,959 | 0.05% | 1,039,563 | 0.05% | , | 0.05% |
| Savings deposits | 1,146,013 | 0.06% | 1,143,654 | 0.06% | 1,105,480 | 0.06% | 1,079,757 | 0.06% | , , | 0.06% |
| Time deposits | 902,185 | 1.07% | 906,250 | 1.06% | 921,754 | 1.04% | 918,875 | 1.05% | 939,542 | 1.01% |
| Total interest bearing | | | | | | | | | | |
| deposits | \$4,738,603 | | \$4,833,429 | | \$4,733,123 | | \$4,664,839 | | \$4,546,617 | 0.31% |
| Short-term borrowings | 611,339 | 0.50% | 484,590 | 0.48% | 369,443 | 0.36% | 332,742 | 0.26% | , | 0.26% |
| Long-term debt | 110,703 | 2.94% | 124,851 | 2.55% | 130,420 | 2.57% | 130,522 | 2.58% | , | 2.56% |
| Junior subordinated debt | 101,196 | 2.59% | 101,196 | 2.49% | 101,196 | 2.46% | 101,196 | 2.26% | 101,196 | 2.20% |
| Total interest bearing | | | | | | | | | | |
| liabilities | \$5,561,841 | 0.42% | \$5,544,066 | 0.41% | \$5,334,182 | 0.41% | \$5,229,299 | 0.40% | \$5,235,156 | 0.40% |
| Demand deposits | 2,079,266 | | 1,994,601 | | 1,970,315 | | 1,944,820 | | 1,894,555 | |
| Other liabilities | 118,198 | | 106,893 | | 99,921 | | 93,557 | | 91,979 | |
| Stockholders' equity | 904,445 | | 890,053 | | 880,311 | | 884,743 | | 878,305 | |
| Total liabilities and | | | | | | | | | | |
| stockholders' equity | \$8,663,750 | | \$8,535,613 | | \$8,284,729 | | \$8,152,419 | | \$8,099,995 | |
| | | | | | | | | | | |
| Interest rate spread | | 3.27% | | 3.32% | | 3.34% | | 3.30% | | 3.37% |
| Net interest margin | | 3.40% | | 3.44% | | 3.47% | | 3.42% | | 3.48% |

(1) Securities are shown at average amortized cost

(2) Excluding unrealized gains or losses

(3) For purposes of these computations, nonaccrual loans are included in the average loan balances outstanding

Note: Interest income for tax-exempt securities and loans has been adjusted to a taxable-equivalent basis using the statutory Federal income tax rate of 35%

NBT Bancorp Inc. and Subsidiaries AVERAGE YEAR-TO-DATE BALANCE SHEETS

(unaudited, dollars in thousands)

| | | Average | | Yield/ | Average | | Yield/ |
|--|-------|-----------|---------------|--------|-----------------|---------------|--------|
| | _ | Balance | Interest | Rates | Balance | Interest | Rates |
| Nine Months ended September 30, | | | 2016 | | | 2015 | |
| ASSETS: | | | | | | | |
| Short-term interest bearing accounts | \$ | 17,009 | \$ 72 | 0.57% | \$ 9,033 | \$ 22 | 0.33% |
| Securities available for sale (1)(2) | | 1,224,500 | 18,286 | 1.99% | 1,055,456 | 15,579 | 1.97% |
| Securities held to maturity (1) | | 486,299 | 9,111 | 2.50% | 456,072 | 8,415 | 2.47% |
| Investment in FRB and FHLB Banks | | 38,672 | 1,369 | 4.73% | 33,308 | 1,254 | 5.03% |
| Loans (3) | | 5,995,063 | 187,629 | 4.18% | 5,700,673 | 181,619 | 4.26% |
| Total interest earning assets | \$ | 7,761,543 | \$ 216,467 | 3.73% | 7,254,542 | \$ 206,889 | 3.81% |
| Other assets | | 733,771 | | | 690,774 | | |
| Total assets | \$ | 8,495,314 | | | \$ 7,945,316 | | |
| | | | | | | | |
| LIABILITIES AND STOCKHOLDERS | ' EQI | UITY: | | | | | |
| Money market deposit accounts | \$ | 1,666,687 | \$ 2,720 | 0.22% | \$ 1,567,060 | \$ 2,462 | 0.21% |
| NOW deposit accounts | | 1,059,787 | 400 | 0.05% | 970,139 | 375 | 0.05% |
| Savings deposits | | 1,131,768 | 491 | 0.06% | 1,069,056 | 492 | 0.06% |
| Time deposits | | 910,034 | 7,198 | 1.06% | 974,110 | 7,315 | 1.00% |
| Total interest bearing deposits | \$ | 4,768,276 | \$ 10,809 | 0.30% | \$ 4,580,365 | \$ 10,644 | 0.31% |
| Short-term borrowings | | 488,906 | 1,668 | 0.46% | 342,293 | 561 | 0.22% |
| Long-term debt | | 121,950 | 2,425 | 2.66% | 130,767 | 2,507 | 2.56% |
| Junior subordinated debt | | 101,196 | 1,920 | 2.53% | 101,196 | 1,645 | 2.17% |
| Total interest bearing liabilities | \$ | 5,480,328 | \$ 16,822 | 0.41% | \$ 5,154,621 | \$ 15,357 | 0.40% |
| Demand deposits | | 2,014,963 | | | 1,827,441 | | |
| Other liabilities | | 108,373 | | | 87,380 | | |
| Stockholders' equity | | 891,650 | | | 875,874 | | |
| Total liabilities and stockholders' equity | \$ | 8,495,314 | | | \$ 7,945,316 | | |
| Net interest income (FTE) | _ | | 199,645 | | | 191,532 | |
| Interest rate spread | | | | 3.32% | | | 3.41% |
| Net interest margin | | | | 3.44% | | | 3.53% |
| Taxable equivalent adjustment | | | 2,629 | | | 2,436 | |
| Net interest income | | | \$ 197,016 | | | \$ 189,096 | |

(1) Securities are shown at average amortized cost

(2) Excluding unrealized gains or losses

(3) For purposes of these computations, nonaccrual loans are included in the average loan balances outstanding

Note: Interest income for tax-exempt securities and loans has been adjusted to a taxable-equivalent basis using the statutory Federal income tax rate of 35%

NBT Bancorp Inc. and Subsidiaries CONSOLIDATED LOAN BALANCES

(unaudited, dollars in thousands)

| | | 2016 | | 20 | 15 | |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|----|-----------|
| | 3rd Q | 2nd Q | 1st Q | 4th Q | | 3rd Q |
| Residential real estate mortgages | \$ 1,240,337 | \$ 1,219,388 | \$ 1,211,821 | \$ 1,196,780 | \$ | 1,177,195 |
| Commercial | 1,252,644 | 1,176,008 | 1,168,191 | 1,159,089 | | 1,167,007 |
| Commercial real estate | 1,528,498 | 1,497,683 | 1,448,920 | 1,430,618 | | 1,435,378 |
| Consumer | 1,625,294 | 1,629,836 | 1,620,669 | 1,568,204 | | 1,549,844 |
| Home equity | 513,412 | 516,478 | 518,208 | 528,442 | | 541,564 |
| Total loans | \$ 6,160,185 | \$ 6,039,393 | \$ 5,967,809 | \$ 5,883,133 | \$ | 5,870,988 |