# SECURITIES AND EXCHANGE COMMISSION 

Washington, DC 20549
FORM 10-K
(Mark One)
X ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 1999.

OR
_ TRANSITION REPORT PURSUANT TO SECTION 130 O 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
COMMISSION FILE NUMBER 0-14703
NBT BANCORP INC
(Exact name of registrant as specified in its charter)
DELAWARE 16-1268674
(State of Incorporation)(IRS Employer Identification No.)
52 SOUTH BROAD STREET, NORWICH, NEW YORK 13815
(Address of principal executive offices)(Zip Code)
Registrant's Telephone Number, Including Area Code: 607-337-2265
Securities Registered Pursuant to Section 12(b) of the Act: None
Securities Registered Pursuant to Section 12(g) of the Act:
Common Stock, No Par, \$1.00 Stated Value
Share Purchase Rights pursuant to Stockholder Rights Plan
(Title of Class)

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation $S-K$ is not contained herein, and will not be contained, to the best of the Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this FORM $10-\mathrm{K}$ or any amendment to this FORM 10-K. _X_.
There are no delinquent filers to the Registrant's knowledge.
Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes _X_ No _
As of February 29, 2000, there were $17,971,462$ shares outstanding of the Registrant's common stock, par value $\$ 0.01$ per share, of which $16,898,688$ common shares having a market value of $\$ 209,205,757$ were held by nonaffiliates of the Registrant. There were no shares of the Registrant's preferred stock, par value \$0.01, outstanding at that date. Rights to purchase shares of the Registrant's preferred stock Series $R$ are attached to the shares of the Registrant's common stock. The Registrant's common and preferred stock, no par, stated value of \$1.00 per share was changed to par value of \$0.01 per share on February 17, 2000.

## Documents Incorporated by Reference

Portions of the Proxy Statement of NBT BANCORP INC. for the Annual Meeting of Stockholders to be held on April 25, 2000 are incorporated by reference into Part III of this FORM $10-\mathrm{K}$ as detailed therein.

An index to exhibits follows the signature page of this Form 10-K.

## CROSS REFERENCE INDEX

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In the normal course of business there are various outstanding legal proceedings. In the opinion of management, the aggregate amount involved in such results of operations of the Company.
Item 4 Submission of Matters to a Vote of Security Holders
There has been no submission of matters to a vote of stockholders during the quarter ended December 31, 1999.


* Information called for by Part III (Items 10 through 13) is incorporated by reference to the Registrant's Proxy Statement for the 2000 Annual Meeting of Stockholders filed with the Securities and Exchange Commission.

NBT Bancorp Inc. ("Registrant") is a registered bank holding company headquartered in Norwich, New York. The Registrant is the parent holding company of NBT Bank, N.A. ("Bank"), a national bank. The principal asset of the Registrant is all of the outstanding shares of common stock of the Bank and its principal source of revenue is dividends it receives from the Bank. The Bank has two subsidiaries, NBT Capital Corp. and NBT Financial Services, Inc. NBT Capital Corp., formed in July of 1998, is a venture capital corporation formed to assist young businesses develop and grow in the markets we serve.

The Bank is a full service commercial bank providing a broad range of financial products to individuals, corporations and municipalities. The Bank has thirty-six branch locations and forty-seven automated teller machines serving a nine county area in central and northern New York. As of December 31, 1999, the Bank had 445 full-time and 76 part-time employees. The Bank is not a party to any collective bargaining agreements, and employee relations are considered to be good.

On February 17, 2000, the shareholders of NBT Bancorp Inc. and Lake Ariel Bancorp, Inc. approved a merger of the two companies. On this date, Lake Ariel Bancorp, Inc. was merged with and into NBT Bancorp Inc. with each issued and outstanding share of Lake Ariel receiving 0.9961 shares of NBT Bancorp Inc. common stock. LA Bank, N.A., a former subsidiary of Lake Ariel Bancorp, Inc., is a commercial bank headquartered in northeast Pennsylvania. LA Bank, N.A., with approximately $\$ 570$ million in assets at December 31, 1999, has twenty-two branch offices in five counties. The combined company, NBT Bancorp Inc., has combined assets over $\$ 1.9$ billion and fifty-eight branch locations.

On December 8, 1999, NBT Bancorp Inc. and Pioneer American Holding Company Corp., the parent company of Pioneer American Bank, N.A., announced they entered into a definitive agreement of merger. The merger is subject to the approval of each company's shareholders and of banking regulators, and is expected to close in the second quarter of 2000. Pioneer American Bank, N.A. is a full service commercial bank with total assets of approximately $\$ 420$ million at December 31 , 1999. Pioneer American Bank, N.A. has eighteen branches in five counties in northeast Pennsylvania. Pioneer American Bank, N.A. will ultimately be merged together with LA Bank, N.A. to form the largest community bank headquartered in northeast Pennsylvania.

## COMPETITION

The banking business is extremely competitive and the Bank encounters intense competition from other financial institutions located within its market area. The Bank competes not only with other commercial banks but also with other financial institutions such as thrifts, credit unions, money market and mutual funds, insurance companies, brokerage firms, and a variety of other companies offering financial services.

## SUPERVISION AND REGULATION

The Registrant, as a bank holding company, is regulated under the Bank Holding Company Act of 1956, as amended ("Act"), and is subject to the supervision of the Board of Governors of the Federal Reserve System ("FRB"). Generally, the Act limits the business of bank holding companies to banking, or managing or controlling banks, performing certain services for subsidiaries, and engaging in such other activities as the FRB may determine to be so closely related to banking as to be a proper incident thereto. The Registrant is a legal entity separate and distinct from the Bank. The principal source of the Registrant's income is the Bank's earnings, and the principal source of its cash flow is dividends from the Bank. Federal laws impose limitations on the ability of the Bank to pay dividends as discussed in the Notes to Consolidated Financial Statements. FRB policy requires bank holding companies to serve as a source of financial strength to their subsidiary banks by standing ready to use available resources to provide adequate capital funds to subsidiary banks during periods of financial stress or adversity.

Pursuant to the Federal Deposit Insurance Corporation Improvement Act of 1991 ("FDICIA"), federal banking regulators are required to take prompt corrective action in respect of depository institutions that do not meet minimum capital requirements. FDICIA identifies the following capital categories for financial institutions: well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized and critically undercapitalized.

Rules adopted by the federal banking agencies under FDICIA provide that an institution is deemed to be well capitalized if the institution has a ratio of total capital to risk-weighted assets of $10.0 \%$ or greater, a Tier I capital to risk-weighted assets ratio of $6.0 \%$ or greater, and a Tier 1 capital to total assets ratio of $5.0 \%$ or greater and the institution is not subject to an order, written agreement, capital directive, or prompt corrective action directive to meet and maintain a specific level for any capital measure. FDICIA imposes progressively more restrictive constraints on operations, management and capital distributions, depending on the capital category in which an institution is classified. At December 31, 1999, the Registrant and the Bank were well capitalized based on the ratios and guidelines noted above.

The Act requires prior approval of the FRB of the acquisition by the Registrant of more than 5 percent of the voting shares of any bank or any other bank holding company. The Act allows adequately capitalized and adequately managed bank holding companies to acquire control of banks in any state subject to certain limitations. An interstate acquisition may not be approved if immediately before the acquisition the acquirer controls an FDIC-insured institution or branch in the state of the institution to be acquired, and if immediately following the acquisition the acquirer would control 30 percent or more of the total FDIC-insured deposits in that state; but a state may waive the 30 -percent limitation by statute, regulation, or order, or by certain nondiscriminatory administrative approvals. Likewise, an interstate acquisition may not be approved if it would violate a deposit ceiling established by laws of the state of the institution to be acquired or if an acquirer controls or upon consummation of the acquisition would control more than $10 \%$ of the total deposits of insured depository institutions in the United States. Laws of the state of the institution to be acquired which limit institutions eligible for interstate acquisition to those in existence for a minimum period of time (not to exceed five years) will also bar approval of an interstate acquisition if nondiscriminatory.

The BHC Act prohibits, with certain exceptions, the Registrant from acquiring direct or indirect control of more than $5 \%$ of the voting shares of any company that is not a bank or bank holding company and from engaging directly or indirectly in any activity other than those of banking, managing or controlling banks or other subsidiaries authorized under the BHC Act, or furnishing services to or performing services for its subsidiaries. Among the permitted activities is the ownership of shares of any company the activities of which the Board of Governors determines to be so closely related to banking or managing or controlling banks as to be a proper incident thereto.

Effective March 11, 2000, pursuant to authority granted under the Gramm-Leach-Bliley Act, a bank holding company may elect to become a financial holding company and thereby to engage in a broader range of financial and other activities than are permissible for traditional bank holding companies. In order to qualify for the election, all of the depository institution subsidiaries of the bank holding company must be well capitalized and well managed, as defined by regulation, and all of its insured depository institution subsidiaries must have achieved a rating of "satisfactory" or better with respect to meeting community credit needs. Pursuant to the Gramm-Leach-Bliley Act, financial holding companies will be permitted to engage in activities that are "financial in nature" or incidental or complementary hereto, as determined by the Federal Reserve Board. The Gramm-Leach-Bliley Act identifies several activities as "financial in nature" including, among others, insurance underwriting and agency, investment advisory services, merchant banking and underwriting, dealing or making a market in securities. The Registrant has not, at this time, made any decision with respect to whether it will elect to become a financial holding company under the Gramm-Leach-Bliley Act.

The Bank is subject to primary supervision, regulation, and examination by the Office of the Comptroller of the Currency ("OCC"), whose regulations are intended primarily for the protection of the Bank's depositors and customers rather than holders of the Registrant's securities. The Bank is subject to extensive federal statutes and regulations that significantly affect its business and activities. The Bank must file reports with its regulators concerning its activities and financial condition and obtain regulatory approval to enter into certain transactions. The Bank is also subject to periodic examinations by the OCC to ascertain compliance with various regulatory requirements. Other applicable statutes and regulations relate to insurance of deposits, allowable investments, loans, acceptance of deposits, trust activities, mergers, consolidations, payment of dividends, capital requirements and activities, reserves against deposits, establishment of branches and certain other facilities, limitations on loans to one borrower and loans to affiliates and insiders, and other aspects of the business of banks. Pursuant to recent federal legislation the federal banking agencies have adopted standards or guidelines governing banks' internal controls, information systems, internal audit systems, loan documentation, credit underwriting, interest rate exposure, asset growth, compensation and benefits, asset quality and earnings as well as other operational and managerial standards deemed appropriate by the agencies. Regulatory authorities have broad authority to initiate proceedings designed to prohibit banks from engaging in violations of law and regulation and unsafe and unsound banking practices.

The Gramm-Leach-Bliley Act does not significantly alter the regulatory regimes under which the Registrant and the Bank currently operate, as described above. While certain business combinations not currently permissible will be possible after March 11, 2000, we cannot predict at this time resulting changes in the competitive environment or the financial condition of the Registrant or the Bank. Using the financial holding company structure, insurance companies and securities firms may acquire bank holding companies, such as the registrant, and may compete more directly with banks or bank holding companies.

Various legislation, including proposals to substantially change the financial institution regulatory system and to expand or contract the powers of banking institutions and bank holding companies, is from time to time introduced in Congress. This legislation may change banking statutes and the operating environment of the combined company and its subsidiaries in substantial and unpredictable ways. If enacted, such legislation could increase or decrease the cost of doing business, limit or expand permissible activities or affect the competitive balance among banks, savings associations, credit unions, and other financial institutions. The Registrant cannot accurately predict whether any of this potential legislation will ultimately be enacted, and, if enacted, the ultimate effect that it, or implementing regulations, would have upon the financial condition or results of operations of itself or any of its subsidiaries.

To the extent allowable by law, the deposits of the Bank are insured by the Bank Insurance Fund ("BIF") of the Federal Deposit Insurance Corporation ("FDIC"). During 1999, 1998 and 1997, BIF-assessable deposits were subject to an assessment schedule providing for an assessment range of $0 \%$ to $.27 \%$, with banks in the lowest risk category paying no assessments. The Bank was in the lowest risk category and paid no FDIC insurance assessments during 1999, 1998 and 1997. BIF assessment rates are subject to semi-annual adjustment by the FDIC Board of Directors. The FDIC Board of Directors has retained the 1999, 1998 and 1997 BIF assessment schedule through June 30, 2000.

In 1996, Congress enacted the Deposit Insurance Funds Act which establishes a schedule to merge with BIF and Savings Association Insurance Fund ("SAIF"). The act also provides for funding Financing Corp ("FICO") bonds, issued to provide funding for the Federal Savings and Loan Insurance Corporation prior to 1991. Effective for assessments paid for the period starting January 1, 2000, BIF-assessable deposits are subject to assessment for payment on the FICO bond obligation equal to the rate of SAIF-assessable deposits. The FICO assessment is adjusted quarterly based on call report submissions to reflect changes in the assessment bases of the respective funds. During 1999, BIF insured banks paid a rate of .012\% for purposes of funding FICO bond obligations, resulting in an assessment of $\$ 134,514$ for the Bank. The assessment rate for BIF member institutions has been set at 2.12 basis points, annually, for the first quarter of 2000 .

FIVE YEAR SUMMARY OF SELECTED FINANCIAL DATA

| (in thousands, except per share data) | 1999 |  | 1998 |  | 1997 |  | 1996 |  | 1995 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| YEAR ENDED DECEMBER 31, |  |  |  |  |  |  |  |  |  |  |
| Interest and fee income | \$ | 101,959 | \$ | 101, 080 | \$ | 96,181 | \$ | 84,387 | \$ | 77,400 |
| Interest expense |  | 41,377 |  | 43,677 |  | 42,522 |  | 36,365 |  | 34,840 |
| Net interest income |  | 60,582 |  | 57,403 |  | 53,659 |  | 48, 022 |  | 42,560 |
| Provision for loan losses |  | 3,900 |  | 4,599 |  | 3,505 |  | 3,175 |  | 1,553 |
| Noninterest income excluding securities gains (losses) |  | 10,290 |  | 9,355 |  | 8,403 |  | 7,683 |  | 6,957 |
| Securities gains (losses) |  | 1,507 |  | 624 |  | (337) |  | 1,179 |  | 145 |
| Noninterest expense |  | 38,507 |  | 39,128 |  | 35,170 |  | 34,422 |  | 33, 024 |
| Income before income taxes |  | 29,972 |  | 23,655 |  | 23, 050 |  | 19,287 |  | 15, 085 |
| Net income |  | 18,370 |  | 19,102 |  | 14,749 |  | 12,179 |  | 9,329 |
| PER COMMON SHARE* |  |  |  |  |  |  |  |  |  |  |
| Basic earnings | \$ | 1.41 | \$ | 1.45 | \$ | 1.12 | \$ | 0.93 | \$ | 0.69 |
| Diluted earnings | \$ | 1.40 | \$ | 1.42 | \$ | 1.11 | \$ | 0.93 | \$ | 0.69 |
| Cash dividends paid | \$ | 0.656 | \$ | 0.587 | \$ | 0.421 | \$ | 0.338 | \$ | 0.292 |
| Stock dividends distributed |  | 5\% |  | 5\% |  | 5\% |  | 5\% |  | 5\% |
| Book value at year-end | \$ | 9.66 | \$ | 10.02 | \$ | 9.30 | \$ | 8.24 | \$ | 8.07 |
| Tangible book value at year-end | \$ | 9.16 | \$ | 9.44 | \$ | 8.66 | \$ | 7.47 | \$ | 7.20 |
| Average diluted common shares outstanding |  | 13,163 |  | 13,474 |  | 13,335 |  | 13,140 |  | 13,582 |
| AT DECEMBER 31, |  |  |  |  |  |  |  |  |  |  |
| Assets available for sale | \$ | 345, 207 | \$ | 358,645 | \$ | 443,918 | \$ | 373,337 | \$ | 399, 625 |
| Securities held to maturity |  | 42,446 |  | 35, 095 |  | 36,139 |  | 42,239 |  | 40,311 |
| Loans |  | 923, 031 |  | 821,505 |  | 735,482 |  | 654,593 |  | 588,385 |
| Allowance for loan losses |  | 13,855 |  | 12,962 |  | 11,582 |  | 10,473 |  | 9,120 |
| Assets |  | 1,393,617 |  | 1,290, 009 |  | 1,280,585 |  | 1,138,986 |  | 1,106,266 |
| Deposits |  | 1,108, 073 |  | 1,044,205 |  | 1, 014, 183 |  | 916, 319 |  | 873, 032 |
| Short-term borrowings |  | 115, 299 |  | 96,589 |  | 134,527 |  | 88,244 |  | 115,945 |
| Long-term debt |  | 35,157 |  | 10,171 |  | 183 |  | 20, 195 |  | 3, 012 |
| Stockholders' equity |  | 126,536 |  | 130,632 |  | 123,343 |  | 106,264 |  | 108, 044 |
| KEY RATIOS |  |  |  |  |  |  |  |  |  |  |
| Return on average assets |  | 1.38\% |  | 1.48\% |  | 1.20\% |  | 1.10\% |  | 0.90\% |
| Return on average equity |  | 14.27\% |  | 14.93\% |  | 12.97\% |  | 11.80\% |  | 9.18\% |
| Average equity to average assets |  | 9.66\% |  | 9.93\% |  | 9.25\% |  | 9.29\% |  | 9.75\% |
| Net interest margin |  | 4.85\% |  | 4.76\% |  | 4.67\% |  | 4.69\% |  | 4.43\% |
| Efficiency |  | 53.86\% |  | 57.92\% |  | 56.09\% |  | 60.74\% |  | 65.92\% |
| Cash dividend per share payout |  | 46.86\% |  | 41.34\% |  | 37.91\% |  | 36.50\% |  | 42.61\% |
| Tier 1 leverage (Regulatory guideline 3\%) |  | 9.50\% |  | 9.33\% |  | 8.91\% |  | 8.70\% |  | 8.80\% |
| Tier 1 risk-based capital (Regulatory guideline 4\%) |  | 14.30\% |  | 14.69\% |  | 14.88\% |  | 14.06\% |  | 15.21\% |
| Total risk-based capital (Regulatory guideline 8\%) |  | 15.55\% |  | 15.94\% |  | 16.13\% |  | 15.31\% |  | 16.46\% |

[^0]MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The purpose of this discussion and analysis is to provide the reader with a concise description of the financial condition and results of operations of NBT Bancorp Inc. ("Bancorp") and its wholly owned subsidiary, NBT Bank, N.A. ("Bank") collectively referred to herein as the Company. This discussion will focus on results of operations, financial position, capital resources, and asset/liability management.

## OVERVIEW

Net income of $\$ 18.4$ million ( $\$ 1.40$ diluted earnings per share) for 1999 compares to $\$ 19.1$ million ( $\$ 1.42$ diluted earnings per share) for 1998 . While net income was down slightly, income before taxes of $\$ 30.0$ million improved $\$ 6.3$ million (26.7\%) over 1998. Results for 1999 included merger related expenses of $\$ 0.5$ million after taxes, while 1998 results included a $\$ 3.8$ million net tax benefit resulting from a corporate realignment.

The increase in pretax income for 1999 can be attributed to improvements in net interest income and noninterest income. The improved net interest income was a result of continued loan growth. The higher noninterest income was a result of increased fee income from the continued expansion of our ATM network, increased service charges from demand deposit account growth and increased securities gains on the sales of securities available for sale. Additionally, the Company maintained stable noninterest expense during this period of net interest and noninterest income growth.

In December 1999, the Company distributed a 5\% stock dividend, the fortieth consecutive year a stock dividend has been declared. Throughout this report, amounts per common share and common shares outstanding have been retroactively adjusted to reflect stock dividends and splits.

Certain statements in this release and other public releases by the Company contain forward-looking information, as defined in the Private Securities Litigation Reform Act. These statements may be identified by the use of phrases such as "anticipate," "believe," "expect," "forecasts," "projects," or other similar terms. Actual results may differ materially from these statements since such statements involve significant known and unknown rules and uncertainties. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements include, among others, the following possibilities: (1) an increase in competitive pressures in the banking industry; (2) changes in the interest rate environment; (3) changes in the regulatory environment; (4) general economic environment conditions, either nationally or regionally, which may be less favorable than expected, resulting in, among other things, a deterioration in credit quality; and (5) changes which may incur in business conditions and inflation.

## MERGERS AND ACQUISITIONS

On February 17, 2000, the shareholders of NBT Bancorp Inc. and Lake Ariel Bancorp, Inc. approved a merger whereby Lake Ariel Bancorp, Inc. was merged with and into NBT Bancorp Inc. with each issued and outstanding share of Lake Ariel exchanged for 0.9961 shares of NBT Bancorp Inc. common stock. The transaction resulted in the issuance of 4.9 million shares of NBT Bancorp Inc. common stock, bringing the Company's outstanding shares to 17.9 million after the merger. The merger results in NBT Bancorp Inc. being the surviving holding company for NBT Bank, N.A. and LA Bank, N.A., a former subsidiary of Lake Ariel Bancorp, Inc. The merger is being accounted for as a pooling-of-interests and qualifies as a tax-free exchange for Lake Ariel shareholders.

LA Bank, N.A. is a commercial bank headquartered in northeast Pennsylvania with twenty-two branch offices in five counties and approximately $\$ 570$ million in assets at December 31, 1999. On a pro forma basis, the combined company, NBT Bancorp Inc., has combined assets over \$1.9 billion and fifty-eight branch locations.

On December 8, 1999, NBT Bancorp Inc. and Pioneer American Holding Company Corp., the parent company of Pioneer American Bank, N.A., announced they entered into a definitive agreement of merger. The merger is subject to the approval of each company's shareholders and of banking regulators. The merger is expected to close in the second quarter of 2000 and is intended to be accounted for as a pooling-of-interests and qualify as a tax-free exchange for Pioneer American shareholders. Shareholders of Pioneer American will receive a fixed ratio of 1.805 shares of NBT Bancorp Inc. common stock for each share exchanged. NBT Bancorp Inc. will issue approximately 5.2 million shares and share equivalents in exchange for all of the Pioneer American common stock and share equivalents outstanding.

Pioneer American Bank, N.A. is a full service commercial bank with total assets of approximately $\$ 420$ million at December 31, 1999 and eighteen branches in five counties in northeast Pennsylvania. Pioneer American Bank, N.A. will ultimately be merged together with LA Bank, N.A. to form the largest community bank headquartered in northeast Pennsylvania.

The Company has not experienced any system failure or miscalculation of financial data as a result of the Year 2000 issue. The Company will continue to monitor all systems to ensure they are properly functioning as the year progresses.

## NET INTEREST INCOME

Net interest income is the difference between interest and fees earned on assets and the interest paid on deposits and borrowings. Net interest income is one of the major determining factors in a financial institution's performance as it is the principal source of earnings. Table 1 presents average balance sheets and a net interest income analysis on a taxable equivalent basis for each of the years in the three-year period ended December 31, 1999.

As reflected in Table 1, federal taxable equivalent (FTE) net interest income of $\$ 61.7$ million in 1999 increased $\$ 3.5$ million or $6.0 \%$ compared to 1998. This increase can be attributed to an increase in average earning assets and a reduction in the cost of interest bearing liabilities.

Average earning assets in 1999 increased $\$ 46.9$ million or $3.8 \%$ compared to 1998. Average loans increased $\$ 94.6$ million or $12.2 \%$ during 1999 , while average investment securities decreased $\$ 48.3$ million or $11.0 \%$. The increase in average earning assets was partially offset by a 22 basis point decline in the yield on earning assets, primarily the result of a 39 basis point decline in the yield on loans. The decline in the yield earned on loans can be attributed to the declining interest rate environment experienced during late 1998 and early 1999. Average interest bearing liabilities during 1999 increased $\$ 23.3$ million compared to 1998, the result of increased interest bearing deposits and borrowings of $\$ 9.9$ million and $\$ 13.4$ million, respectively. The increase of interest bearing liabilities was offset by a 31 basis point reduction in cost, resulting in a $\$ 2.3$ million decline in interest expense during 1999 compared to 1998. The reduced cost of interest bearing liabilities during 1999 can be attributed to all categories and is a result of the previously mentioned declining interest rate environment during late 1998 and early 1999.

In comparing 1998 to 1997, FTE net interest income increased $\$ 3.7$ million or $6.8 \%$ from $\$ 54.5$ million in 1997 to $\$ 58.2$ million in 1998 . Yields on earning assets and the cost of interest bearing liabilities were stable between 1997 and 1998. In 1998, average earning assets increased $\$ 56.2$ million or $4.8 \%$ compared to 1997, resulting in a $\$ 4.8$ million increase in interest income. Average loans increased $\$ 79.1$ million or $11.4 \%$ during 1998, while average investment securities decreased $\$ 22.0$ million or $4.8 \%$. During 1998, average interest bearing liabilities increased $\$ 30.2$ million, primarily in the time deposit category.

An important performance measurement of net interest income is the net interest margin. Net interest margin, net FTE interest income divided by average interest-earning assets, is a measure of an entity's ability to utilize its earning assets in relation to the interest cost of funding. Taxable equivalency adjusts income by increasing tax exempt income to a level that is comparable to taxable income before taxes are applied. The net interest margin increased to 4.85\% for 1999, up from $4.76 \%$ during 1998. The increase in the net interest margin is primarily a result of the increased interest rate spread, as the reduction in the cost of interest bearing liabilities exceeded the decline in yield on earning assets. Also contributing to the improved net interest margin is increased funding of earning assets from noninterest bearing sources, as the Company has experienced an increase in demand deposit accounts.

TABLE 1
AVERAGE BALANCES AND NET INTEREST INCOME
The following table includes the condensed consolidated average balance sheet, an analysis of interest income/expense and average yield/rate for each major category of earning assets and interest bearing liabilities on a taxable equivalent basis. Interest income for tax-exempt securities and loans has been adjusted to a taxable-equivalent basis using the statutory Federal income tax rate of $35 \%$.


LIABILITIES AND STOCKHOLDERS'
EQUITY

| Money market deposit accounts | \$ | 81,931 |  | 2,266 | 2.77 | \$ | 85,011 |  | 2,440 | 2.87 | \$ | 90,732 |  | 2,648 | 2.92 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NOW deposit accounts |  | 139,265 |  | 1,802 | 1.29 |  | 129,734 |  | 2,122 | 1.64 |  | 118, 761 |  | 1,904 | 1.60 |
| Savings deposits |  | 165, 308 |  | 4,514 | 2.73 |  | 155,109 |  | 4,310 | 2.78 |  | 154,771 |  | 4,376 | 2.83 |
| Time deposits |  | 519,949 |  | 26,006 | 5.00 |  | 526,701 |  | 28,329 | 5.38 |  | 493, 551 |  | 26,306 | 5.33 |
| Total interest bearing deposits |  | 906,453 |  | 34,588 | 3.82 |  | 896,555 |  | 37,201 | 4.15 |  | 857, 815 |  | 35, 234 | 4.11 |
| Short-term borrowings |  | 106, 961 |  | 5,252 | 4.91 |  | 114, 241 |  | 6, 014 | 5.26 |  | 119, 259 |  | 6,581 | 5.52 |
| Long-term debt |  | 29,411 |  | 1,537 | 5.22 |  | 8,698 |  | 462 | 5.31 |  | 12,189 |  | 707 | 5.80 |
| Total interest bearing |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| liabilities |  | 042,825 |  | 41,377 | 3.97\% |  | 019,494 |  | 43,677 | 4.28\% |  | 989, 263 |  | 42,522 | 4.30\% |
| Demand deposits |  | 150,856 |  |  |  |  | 133, 262 |  |  |  |  | 115,826 |  |  |  |
| Other liabilities |  | 10,264 |  |  |  |  | 7,641 |  |  |  |  | 9,863 |  |  |  |
| Stockholders' equity |  | 128,729 |  |  |  |  | 127,937 |  |  |  |  | 113,691 |  |  |  |
| TOTAL LIABILITIES AND STOCKHOLDERS' |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| EQUITY |  | 332,674 |  |  |  |  | 288,334 |  |  |  |  | 228,643 |  |  |  |
| NET INTEREST INCOME |  |  | \$ | 61,673 |  |  |  | \$ | 58,197 |  |  |  | \$ | 54,514 |  |
| NET INTEREST MARGIN |  |  |  |  | 4.85\% |  |  |  |  | 4.76\% |  |  |  |  | 4.67\% |
| Taxable Equivalent Adjustment |  |  | \$ | 1,091 |  |  |  | \$ | 794 |  |  |  | \$ | 855 |  |

[^1]TABLE 2
ANALYSIS OF CHANGES IN TAXABLE EQUIVALENT NET INTEREST INCOME
The following table presents changes in interest income and interest expense attributable to changes in volume (change in average balance multiplied by prior year rate), changes in rate (change in rate multiplied by prior year volume), and the net change in net interest income. The net change attributable to the combined impact of volume and rate has been allocated to each in proportion to the absolute dollar amounts of change.

|  | INCREASE (DECREASE) 1999 OVER 1998 |  |  | Increase (Decrease) 1998 over 1997 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | VOLUME | RATE | TOTAL | Volume | Rate | Total |
| Interest bearing deposits | \$ 4 | \$ | \$ | \$ | \$ | \$ |
| Federal funds sold and securities purchased under agreements to resell | (35) | 6 | (29) | (124) | (39) | (163) |
| Other short-term investments | 45 | (18) | 27 | 136 | (2) | 134 |
| Securities available for sale | $(3,352)$ | (633) | $(3,985)$ | $(1,379)$ | 258 | $(1,121)$ |
| Loans held for sale | 22 | (45) | (23) | (45) | 1 | (44) |
| Securities held to maturity: |  |  |  |  |  |  |
| Taxable | 22 | (70) | (48) | 5 | (29) | (24) |
| Tax exempt | 52 | (64) | (12) | (148) | 8 | (140) |
| Loans | 8,385 | $(3,143)$ | 5,242 | 7,254 | $(1,058)$ | 6,196 |
| Total interest income | 3,842 | $(2,666)$ | 1,176 | 4,677 | 161 | 4,838 |
| Money market deposit accounts | (87) | (87) | (174) | (165) | (43) | (208) |
| NOW deposit accounts | 147 | (467) | (320) | 179 | 39 | 218 |
| Savings deposits | 280 | (76) | 204 | 10 | (76) | (66) |
| Time deposits | (359) | $(1,964)$ | $(2,323)$ | 1,781 | 242 | 2,023 |
| Short-term borrowings | (371) | (391) | (762) | (271) | (296) | (567) |
| Long-term debt | 1,083 | (8) | 1,075 | (189) | (56) | (245) |
| Total interest expense | 982 | $(3,282)$ | $(2,300)$ | 1,296 | (141) | 1,155 |
| CHANGE IN FTE NET INTEREST INCOME | \$ 2, 860 | \$ 616 | \$ 3,476 | \$ 3,381 | \$ 302 | \$ 3, 683 |

PROVISION AND ALLOWANCE FOR LOAN LOSSES
The provision for loan losses decreased to $\$ 3.9$ million in 1999 from $\$ 4.6$ million in 1998, the result of lower charge-offs and improved asset quality. The provision is based upon management's judgement as to the adequacy of the allowance to absorb losses inherent in the current loan portfolio. In assessing the adequacy of the allowance for loan losses, consideration is given to historical loan loss experience, value and adequacy of collateral, level of nonperforming loans, loan concentrations, the growth and composition of the portfolio, and the results of a comprehensive in-house loan review program conducted throughout the year. Consideration is given to the results of examinations and evaluations of the overall portfolio by senior credit personnel, internal and external auditors, and regulatory examiners.

Accompanying tables reflect the five year history of net charge-offs and the allocation of the allowance by loan category. Net charge-offs, both as dollar amounts and as percentages of average loans outstanding, decreased between 1999 and 1998 as the Company has experienced an improvement in asset quality. The decrease in net charge-offs in 1999 can be attributed to the real estate and consumer loan categories. The allowance has been allocated based on identified problem credits or categorical trends. Although the provision decreased, the allowance for loan loss increased to $\$ 13.9$ million at December 31,1999 from $\$ 13.0$ million the previous year-end. However, given the growth in the loan portfolio at December 31, 1999, the allowance for loan losses to loans outstanding was $1.50 \%$, compared to $1.58 \%$ at year-end 1998. Management considers the allowance to be adequate at December 31, 1999.

TABLE 3
ALLOWANCE FOR LOAN LOSSES

| (dollars in thousands) | 1999 | 1998 | 1997 | 1996 | 1995 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at January 1 | \$12,962 | \$11, 582 | \$10,473 | \$ 9,120 | \$9,026 |
| Loans charged off: |  |  |  |  |  |
| Commercial and agricultural | 1,906 | 1,941 | 1,193 | 1,274 | 967 |
| Real estate mortgages | 106 | 234 | 55 | 204 | 112 |
| Consumer | 1,883 | 1,977 | 2,040 | 1,300 | 1,182 |
| Total loans charged off | 3,895 | 4,152 | 3,288 | 2,778 | 2,261 |
| Recoveries: |  |  |  |  |  |
| Commercial and agricultural | 227 | 258 | 197 | 274 | 193 |
| Real estate mortgages | 71 | 35 | 16 | 20 | -- |
| Consumer | 590 | 640 | 679 | 662 | 609 |
| Total recoveries | 888 | 933 | 892 | 956 | 802 |
| Net loans charged off | 3,007 | 3,219 | 2,396 | 1,822 | 1,459 |
| Provision for loan losses | 3,900 | 4,599 | 3,505 | 3,175 | 1,553 |
| Balance at December 31 | \$13,855 | \$12,962 | \$11, 582 | \$10,473 | \$9,120 |
| Allowance for loan losses to loans |  |  |  |  |  |
| Allowance for loan losses to nonaccrual loans | 328\% | 361\% | 220\% | 315\% | 189\% |
| Nonaccrual loans to total loans | 0.46\% | 0.44\% | 0.71\% | 0.51\% | 0.82\% |
| Nonperforming assets to total assets | 0.32\% | 0.37\% | 0.45\% | 0.40\% | 0.62\% |
| Net charge-offs to average loans outstanding | 0.35\% | 0.42\% | 0.34\% | 0.29\% | 0.25\% |

TABLE 4
ALLOCATION OF THE ALLOWANCE FOR LOAN LOSSES

| December 31, | 1999 |  | 1998 |  | 1997 |  | 1996 |  | 1995 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in thousands) | ALLOWANCE | CATEGORY PERCENT OF LOANS | Allowance | Category Percent of Loans | Allowance | Category Percent of Loans | Allowance | Category Percent of Loans | Allowance | Category Percent of Loans |
| Commercial and agricultural | \$ 7,579 | 49.0\% | \$ 7,039 | 47.3\% | \$ 5,448 | 44.4\% | \$ 4,341 | 43.1\% | \$4,250 | 42.0\% |
| Real estate mortgages | 394 | 19.2\% | 400 | 19.5\% | 244 | 18.4\% | 360 | 18.3\% | 412 | 20.6\% |
| Consumer | 3,339 | 31.8\% | 3,999 | 33.2\% | 2,365 | 37.2\% | 2,335 | 38.6\% | 2,048 | 37.4\% |
| Unallocated | 2,543 | -- | 1,524 | -- | 3,525 | -- | 3,437 | -- | 2,410 | -- |
| Total | \$13,855 | 100.0\% | \$12,962 | 100.0\% | \$11,582 | 100.0\% | \$10,473 | 100.0\% | \$9,120 | 100.0\% |

## NONINTEREST INCOME

Noninterest income consists primarily of trust and custodian fees, service charges on deposit accounts, gains and losses on the sales of investment securities, and fees and service charges for other banking services. Total noninterest income for 1999 of $\$ 11.8$ million increased $\$ 1.8$ million or $18.2 \%$ compared to 1998. Excluding securities gains and losses, noninterest income increased $\$ 0.9$ million or $10.0 \%$ in 1999 compared to 1998 . Excluding securities gains and losses, total noninterest income for 1998 increased $\$ 1.0$ million over 1997.

Trust income rose during 1999 as managed assets have continued to increase. At December 31, 1999, the Trust Department managed $\$ 891$ million in assets (market value), up from $\$ 865$ million at year-end 1998, resulting in a $\$ 0.2$ million increase in trust income.

Service charges on deposit accounts increased \$0.5 million in 1999 compared to 1998. This improvement can be attributed to an increase in service fee and overdraft income resulting from growth in demand deposits.

Other income increased $\$ 0.2$ million in 1999 compared to 1998 as a result of greater ATM fee income. This can be attributed to an increase in the use of customer debit cards and the installation of additional machines throughout our market areas. The Company had 47 ATM machines in use at December 31, 1999, up from 35 at year-end 1998.

Salaries and employee benefits increased $\$ 0.4$ million between 1999 and 1998, primarily the result of increased salaries and performance based incentives. Salaries and employee benefits increased $\$ 1.3$ million between 1998 and 1997, also the result of increases in salaries and performance based incentives.

Equipment expense during 1999 increased $\$ 0.3$ million compared to 1998 as a result of the replacement of computers for Year 2000 compliance, as well as the installation of additional computers throughout the branch network. Equipment expense increased $\$ 0.7$ million between 1998 and 1997 . This increase can be attributed primarily to a rise in computer depreciation expense related to the automation of the branch network computer system completed in the fourth quarter of 1997.

Professional fees and outside service expense increased $\$ 0.6$ million during 1998 compared to 1997, primarily a result of professional fees associated with the corporate realignment.

Data processing and communications expense for 1998 experienced a $\$ 0.8$ million increase compared to 1997. Contributing to this was increased data processing fees, a result of the outsourcing of the Company's items processing function during 1997.

Other operating expense for 1999 experienced a $\$ 1.4$ million decline compared to 1998. In addition to a decline in recurring other operating expenses during 1999, the Company recognized a nonrecurring gain of $\$ 0.8$ million on the sale of other real estate owned.

Two important operating efficiency measures that the Company closely monitors are the efficiency and expense ratios. The efficiency ratio is computed as total noninterest expense (excluding merger and acquisition expenses, gains and losses on the sales of OREO and other nonrecurring expenses) divided by net interest income plus noninterest income (excluding net security gains and losses and nonrecurring income). The efficiency ratio improved to 53.86\% in 1999 from $57.92 \%$ for 1998. This improvement was a result of the increases in net interest and noninterest income between the reporting periods. The expense ratio is computed as total noninterest expense (excluding nonrecurring charges, such as merger expenses) less noninterest income (excluding net security gains and losses and nonrecurring income) divided by average assets. The expense ratio improved to $2.14 \%$ during 1999 from $2.31 \%$ in 1998 . The improvement in the expense ratio can be attributed to the increases in noninterest income and average assets, while at the same time maintaining stable recurring noninterest expense.

INCOME TAXES

The effective income tax rate was $38.7 \%$ in 1999, $19.2 \%$ in 1998, and $36.0 \%$ in 1997. The decrease in rate for 1998 resulted from a tax benefit recognized during a corporate realignment. Additional information on income taxes is provided in the notes to the consolidated financial statements.

## SECURITIES

The securities portfolio constituted $30.8 \%$ and $35.9 \%$ of average earning assets during 1999 and 1998, respectively. The decrease in average securities as a percentage of average earning assets between 1999 and 1998 can be attributed to the growth in earning assets resulting from the strong loan growth the Company has experienced. At December 31, 1999, the securities portfolio consists of $90 \%$ U.S. Government agencies guaranteed securities. All purchases of U.S. Governmental agencies guaranteed securities are classified as available for sale. Held to maturity securities are obligations of the State of New York political subdivisions and do not include any direct obligations of the State of New York.

TABLE 5
SECURITIES PORTFOLIO

| As of December 31, | 1999 |  | 1998 |  | 1997 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | $\begin{array}{r} \text { AMORTIZED } \\ \text { COST } \end{array}$ | $\begin{gathered} \text { FAIR } \\ \text { VALUE } \end{gathered}$ | Amortized Cost | Fair Value | Amortized Cost | Fair Value |
| Securities Available for Sale: |  |  |  |  |  |  |
| U.S. Treasury | \$ 10, 400 | \$ 8,535 | \$ 10,406 | \$ 10, 481 | \$ 2,395 | \$ 2,406 |
| Federal Agency and mortgage-backed | 339,405 | 322,564 | 335, 189 | 340,383 | 431, 259 | 435,167 |
| State \& Municipal and other securities | 10,493 | 10,487 | 4,554 | 4,894 | 2,967 | 3,059 |
| Total securities | \$360, 298 | \$341,586 | \$350, 149 | \$355,758 | \$436, 621 | \$440, 632 |
| Securities Held to Maturity: |  |  |  |  |  |  |
| State \& Municipal | 30,000 | 30,000 | 22,649 | 22,649 | 23,692 | 23,692 |
| Other securities | 12,446 | 12,446 | 12,446 | 12,446 | 12,447 | 12,447 |
| Total securities held to maturity | \$ 42,446 | \$ 42,446 | \$ 35, 095 | \$ 35,095 | \$ 36,139 | \$ 36,139 |

LOANS
The following Table 6 sets forth the loan portfolio by major categories as of December 31 for the years indicated.

TABLE 6
COMPOSITION OF LOAN PORTFOLIO

| December 31, | 1999 | 1998 | 1997 | 1996 | 1995 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |  |  |
| Real estate mortgages | \$162,734 | \$149,647 | \$128, 873 | \$110, 288 | \$107, 611 |
| Commercial real estate mortgages | 197,629 | 178,778 | 151,129 | 135,061 | 108,902 |
| Real estate construction and development | 14,077 | 10,378 | 6,602 | 9,582 | 13,361 |
| Commercial and agricultural | 254, 852 | 209, 731 | 175,362 | 146,930 | 138,391 |
| Consumer | 189,981 | 188,549 | 203,016 | 204,641 | 185,276 |
| Home equity | 103,758 | 84,422 | 70,500 | 48, 091 | 34,817 |
| Lease financing | -- | -- | -- | -- | 27 |
| Total loans | \$923,031 | \$821,505 | \$735,482 | \$654,593 | \$588, 385 |

The loan portfolio is the largest component of earning assets and accounts for the greatest portion of total interest income. At December 31, 1999, total loans were $\$ 923.0$ million, a $12.4 \%$ increase from December 31, 1998. In general, loans are internally generated and lending activity is confined to New York State, principally the nine county area served by the Company. The Company does not engage in highly leveraged transactions or foreign lending activities. There were no concentration of loans exceeding $10 \%$ of total loans other than the concentration with borrowers in New York State, discussed in note 6 to the consolidated financial statements, and those categories reflected in Table 6.

Real estate mortgages consist primarily of loans secured by first or second deeds of trust on primary residencies. The Company sold $\$ 0.9$ million in mortgage loans during both 1999 and 1998. There were no gains or losses recognized related to sales of mortgages originated in 1999 or 1998. At December 31, 1999 and 1998, loans classified as held for sale consist of higher education and residential mortgage loans with estimated fair market values equal to cost.

Loans in the commercial and agricultural category, as well as commercial real estate mortgages, consist primarily of short-term and/or floating rate commercial loans made to small to medium-sized companies. Agricultural loans totalled $\$ 51.5$ million at December 31, 1999, and there are no other substantial loan concentrations to any one industry or to any one borrower.

Consumer loans consist primarily of installment credit to individuals secured by automobiles and other personal property. Management believes consumer loan underwriting guidelines to be conservative. The guidelines are based primarily on satisfactory credit history, down payment, and sufficient income to service monthly payments.

Shown in Table 7, Maturities and Sensitivities of Loans to Changes in Interest Rates, are the maturities of the loan portfolio and the sensitivity of loans to interest rate fluctuations at December 31, 1999. Scheduled repayments are reported in the maturity category in which the contractual payment is due.

TABLE 7
MATURITIES AND SENSITIVITIES OF LOANS TO CHANGES IN INTEREST RATES


NONPERFORMING ASSETS AND PAST DUE LOANS
Nonperforming assets and past due loans are reflected in Table 8 below for the
years indicated.
TABLE 8
NONPERFORMING ASSETS AND RISK ELEMENTS

| December 31, | 1999 | 1998 | 1997 | 1996 | 1995 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in thousands) |  |  |  |  |  |
| Commercial and agricultural | \$3,216 | \$2,394 | \$3,856 | \$2,441 | \$3,945 |
| Real estate mortgages | 319 | 437 | 692 | 251 | 332 |
| Consumer | 693 | 762 | 708 | 628 | 540 |
| Total nonaccrual loans | 4,228 | 3,593 | 5,256 | 3,320 | 4,817 |
| Other real estate owned | 166 | 1,164 | 530 | 1,242 | 2,000 |
| Total nonperforming assets | 4,394 | 4,757 | 5,786 | 4,562 | 6,817 |
| Loans 90 days or more past due and still accruing: |  |  |  |  |  |
| Commercial and agricultural | 125 | 291 | 176 | 418 | 559 |
| Real estate mortgages | 247 | 341 | 244 | 344 | 448 |
| Consumer | 135 | 526 | 325 | 289 | 325 |
| Total | 507 | 1,158 | 745 | 1, 051 | 1,332 |
| Restructured loans, in compliance with modified terms: | -- | -- | -- | -- | 142 |
| Total assets containing risk elements | \$4, 901 | \$5,915 | \$6,531 | \$5,613 | \$8, 291 |
| Total nonperforming assets to loans | $0.48 \%$ | $0.58 \%$ | $0.79 \%$ | $0.70 \%$ | 1.16\% |
| Total assets containing risk elements to loans | 0.53\% | 0.72\% | 0.89\% | $0.86 \%$ | 1.41\% |
|  | 0.32\% | 0.37\% | 0.45\% | 0.40\% | 0.62\% |
| Total assets containing risk elements to assets | $0.35 \%$ | $0.46 \%$ | $0.51 \%$ | $0.49 \%$ | 0.75\% |

Total nonperforming assets decreased \$0.4 million or $7.6 \%$ at year-end 1999 compared to 1998, the result of the sales of other real estate owned during 1999. Total assets containing risk elements decreased $\$ 1.0$ million or $17.1 \%$ during the same period, the result of the sale of other real estate owned and a reduction in loans ninety days or more past due and still accruing. The effect of nonaccrual and impaired loans on interest income is presented in the following Table 9.

TABLE 9
NONACCRUAL AND IMPAIRED LOANS INTEREST INCOME

| December 31, | 1999 | 1998 | 1997 | 1996 | 1995 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |  |  |
| Income that would have been accrued at original contract rates | \$500 | \$278 | \$559 | \$1,125 | \$765 |
| Amount recognized as income | 220 | 170 | 148 | 593 | 344 |
| Interest income not accrued | \$280 | \$108 | \$411 | \$ 532 | \$421 |

## DEPOSITS

Deposits are the largest component of the Company's liabilities and account for the greatest portion of interest expense. At December 31, 1999, total deposits were $\$ 1,108.1$ million, an increase of $6.1 \%$ from December 31, 1998. Average deposits during 1999 of $\$ 1,057.3$ million were $2.7 \%$ higher than the 1998 average. The increase in average deposits can be attributed to increases in the demand and savings categories with increases of $\$ 17.6$ million and $\$ 16.7$ million, respectively, partially offset by a $\$ 6.8$ million decline in average time deposits. The increase in demand and savings deposits has contributed to the Company's improved net interest margin. The preceding Table 1 presents average deposits with accompanying average rates paid

TABLE 10
MATURITY DISTRIBUTION OF TIME DEPOSITS OF \$100,000 OR MORE

| December 31, | 1999 |
| :---: | :---: |
| (in thousands) |  |
| Within three months | \$235, 647 |
| After three but within six months | 34,629 |
| After six but within twelve months | 17,550 |
| After twelve months | 5,378 |
| Total | \$293, 204 |

## BORROWED FUNDS

Short-term borrowings include federal funds purchased, securities sold under agreement to repurchase, and other short-term borrowings which consist primarily of FHLB advances with original maturities of one day up to one year. Long-term debt consists of fixed rate FHLB advances with an original maturity greater than one year. At December 31, 1999, total borrowings of $\$ 150.5$ million were up $40.9 \%$ compared to the previous year-end total of $\$ 106.8$ million. Average borrowings during 1999 of $\$ 136.4$ million represent a $\$ 13.4$ million increase over 1998. For additional information on borrowed funds see notes 10 and 11 to consolidated financial statements.

## CAPITAL AND DIVIDENDS

Capital is an important factor in ensuring the safety of depositors' accounts. During both 1999 and 1998, the Company earned the highest possible national safety and soundness rating from two national bank rating services, Bauer Financial Services and Veribanc, Inc. Their ratings are based on capital levels, loan portfolio quality, and security portfolio strength.

Capital adequacy is an important indicator of financial stability and performance. The principal source of capital to the Company is earnings retention. The Company remains well capitalized as the capital ratios indicate. Capital measurements are significantly in excess of both regulatory minimum guidelines and meet the requirements to be considered well capitalized.

On a per share basis, cash dividends declared have been increased in both 1999 and 1998. Cash dividends as a percentage of net income for 1999 of $46.44 \%$ increased from the $40.37 \%$ paid during 1998. The Company does not have a target dividend payout ratio, rather the Board of Directors considers the Company's earnings position and earnings potential when making dividend decisions. Additionally, 1999 was the fortieth consecutive year that the Company declared a stock dividend.

The accompanying Table 11 sets forth the quarterly high, low and closing sales price for the common stock as reported on the NASDAQ Stock Market, and cash dividends declared per share of common stock. At December 31, 1999, the total market capitalization of the Company's common stock was approximately $\$ 203.0$ million compared with $\$ 290.3$ million at December 31, 1998. The Company's price to book value ratio was 1.60, 2.22, and 1.97 at December 31, 1999, 1998 and 1997, respectively. The Company's price was 11, 16, and 17 times diluted earnings per share at December 31, 1999, 1998 and 1997, respectively.

TABLE 11
QUARTERLY COMMON STOCK AND DIVIDEND INFORMATION


## LIQUIDITY AND INTEREST RATE SENSITIVITY MANAGEMENT

The primary objectives of asset and liability management are to provide for the safety of depositor and investor funds, assure adequate liquidity, and maintain an appropriate balance between interest sensitive earning assets and interest bearing liabilities. Liquidity management involves the ability to meet the cash flow requirements of customers who may be depositors wanting to withdraw funds or borrowers needing assurance that sufficient funds will be available to meet their credit needs. The Asset/Liability Management Committee ("ALCO") is responsible for liquidity management and has developed guidelines which cover all assets and liabilities, as well as off balance sheet items that are potential sources or uses of liquidity. Liquidity must also provide the flexibility to implement appropriate strategies and tactical actions. Requirements change as loans grow, deposits and securities mature, and payments on borrowings are made. Interest rate sensitivity management seeks to avoid widely fluctuating net interest margins and to ensure consistent net interest income through periods of changing economic conditions.

Given the above, liquidity to the Company is defined as the ability to raise cash quickly at a reasonable cost without principal loss. The primary liquidity measurement the Company utilizes is called the Basic Surplus which captures the adequacy of its access to reliable sources of cash relative to the stability of its funding mix of average liabilities. This approach recognizes the importance of balancing levels of cash flow liquidity from short and long-term securities with the availability of dependable borrowing sources which can be accessed when necessary. Accordingly, the Company has established borrowing facilities with other banks (federal funds), the Federal Home Loan Bank of New York (short and long-term borrowings which are denoted as advances), and repurchase agreements with investment companies.

This Basic Surplus approach enables the Company to adequately manage liquidity from both tactical and contingency perspectives. By tempering the need for cash flow liquidity with reliable borrowing facilities, the Company is able to operate with a more fully invested and, therefore, higher interest income generating, securities portfolio. The makeup and term structure of the securities portfolio is, in part, impacted by the overall interest rate sensitivity of the balance sheet. Investment decisions and deposit pricing strategies are impacted by the liquidity position.

At December 31, 1999 and 1998, the Company's Basic Surplus ratios (net access to cash and secured borrowings as a percentage of total assets) were approximately $4 \%$ and $9 \%$, respectively. The Company had unused lines of credit available totalling $\$ 229$ million to meet its short-term liquidity needs at December 31, 1999 and considered the Basic Surplus adequate to meet liquidity needs.

Interest rate risk is determined by the relative sensitivities of earning asset yields and interest bearing liability costs to changes in interest rates. Overnight federal funds on which rates change daily and loans which are tied to the prime rate differ considerably from long-term investment securities and fixed rate loans. Similarly, time deposits over $\$ 100,000$ and money market deposit accounts are much more interest sensitive than NOW and savings accounts.

The method by which banks evaluate interest rate risk is to look at the interest sensitivity gap, the difference between interest sensitive assets and interest sensitive liabilities repricing during the same period, measured at a specific point in time. The funding matrix depicted in the accompanying table is utilized as a primary tool in managing interest rate risk. The matrix arrays repricing opportunities along a time line for both assets and liabilities. The time line for sources of funds, liabilities and equity, is depicted on the left hand side of the matrix. The longest term, most fixed rate sources, are presented in the upper left hand corner while the shorter term, most variable rate items, are at the lower left. Similarly, uses of funds, assets, are arranged across the top moving from left to right.

The body of the matrix is derived by allocating the longest fixed rate funding sources to the longest fixed rate assets (upper left corner) and shorter term variable sources to shorter term variable uses (lower right corner). The result is a graphical depiction of the time periods over which the Company is expected to experience exposure to rising or falling rates. Since the scales of the liability (left) and asset (top) sides are identical, all numbers in the matrix would fall within the diagonal lines if the Company was perfectly matched across all repricing time frames. Numbers outside the diagonal lines represent two general types of mismatches: i) liability sensitive, where rate sensitive liabilities exceed the amount of rate sensitive assets repricing within the diagonal lines)

Generally, the lower the amount of this gap, the less sensitive are earnings to interest rate changes. The matrix indicates that the company is liability sensitive in the short term and would be negatively impacted by a rising rate environment. The Asset/Liability Management Committee will continue to monitor the Company's gap position and implement appropriate strategies to minimize the potential interest rate risk of a rising interest rate environment.

TABLE 12
SUMMARY STATIC GAP FUNDING MATRIX


While the static gap evaluation of interest rate sensitivity is useful, it is not indicative of the impact of fluctuating interest rates on net interest income. Once the Company determines the extent of gap sensitivity, the next step is to quantify the potential impact of the interest sensitivity on net interest income. The Company measures interest rate risk based on the potential change in net interest income under various rate environments. The Company utilizes an interest rate risk model that simulates net interest income under various interest rate environments. The model groups assets and liabilities into components with similar interest rate repricing characteristics and applies certain assumptions to these products. These assumptions include, but are not limited to prepayment estimates under different rate environments, potential call options of the investment portfolio and forecasted volumes of the various balance sheet items. The following table presents the impact on net interest income of a gradual twelve-month increase or decrease in interest rates compared to a stable interest rate environment. The simulation projects net interest income over the next year using the December 31, 1999 balance sheet position.

TABLE 13
INTEREST RATE SENSITIVITY ANALYSIS

| Change in interest rates (in basis points) | Percent change in net interest income |
| :---: | :---: |
| +200 | (4.41\%) |
| +100 | (2.53\%) |
| -100 | 1.62\% |
| -200 | 2.25\% |

FOURTH QUARTER RESULTS
Selected quarterly results are presented in Table 14, Selected Quarterly
Financial Data.
TABLE 14
SELECTED QUARTERLY FINANCIAL DATA

|  | 1999 |  |  | 1998 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands, except per share data) | FIRST | SECOND | THIRD | FOURTH | First | Second | Third | Fourth |
| Interest and fee income | \$24, 009 | \$24,931 | \$26,429 | \$26,590 | \$25, 256 | \$25, 276 | \$25,448 | \$25, 100 |
| Interest expense | 9,514 | 9,978 | 10,832 | 11, 053 | 11,221 | 11,168 | 10,885 | 10,403 |
| Net interest income | 14,495 | 14,953 | 15,597 | 15,537 | 14,035 | 14,108 | 14,563 | 14,697 |
| Provision for loan losses | 975 | 975 | 975 | 975 | 1,100 | 1,150 | 1,300 | 1, 049 |
| Noninterest income excluding securities gains | 2,588 | 2,504 | 2,607 | 2,591 | 2,350 | 2,312 | 2,353 | 2,340 |
| Securities gains | 471 | 199 | 837 | -- | 218 | 227 | 168 | 11 |
| Noninterest expense | 8,780 | 9,074 | 10,086 | 10,567 | 9,402 | 9,539 | 9,707 | 10,480 |
| Net income | \$ 4,811 | \$ 4,732 | \$ 4, 813 | \$ 4, 014 | \$ 5, 072 | \$ 4,710 | \$ 4,731 | \$ 4,589 |
| Basic earnings per share | \$ 0.37 | \$ 0.36 | \$ 0.37 | \$ 0.31 | \$ 0.38 | \$ 0.36 | \$ 0.36 | \$ 0.35 |
| Diluted earnings per share | \$ 0.36 | \$ 0.36 | \$ 0.37 | \$ 0.31 | \$ 0.38 | \$ 0.35 | \$ 0.35 | \$ 0.34 |
| Net interest margin | 4.96\% | 4.87\% | 4.82\% | 4.78\% | 4.75\% | 4.68\% | 4.79\% | 4.80\% |
| Return on average assets | 1.54\% | 1.44\% | 1.40\% | 1.16\% | 1.60\% | 1.47\% | 1.46\% | 1.40\% |
| Return on average equity | 14.87\% | 14.59\% | 15.17\% | 12.46\% | 16.49\% | 14.92\% | 14.54\% | 13.87\% |
| Average diluted common shares outstanding | 13,206 | 13,153 | 13,137 | 13,156 | 13,499 | 13,541 | 13,488 | 13,369 |

The Company operates the following community banking offices:

| Name of Office | Location | County | Date <br> Established | Square Footage |
| :---: | :---: | :---: | :---: | :---: |
| Norwich | 52 S. Broad St., Norwich, NY | Chenango | 07-15-1856 | 77,000 |
| Afton | 182 Main St., Afton, NY | Chenango | 09-01-1962 | 2,779 |
| Bainbridge | 9 N. Main St., Bainbridge, NY | Chenango | 12-07-1938 | 5,100 |
| Earlville | 2 S. Main St., Earlville, NY | Chenango | 08-07-1937 | 1,650 |
| Grand Gorge | Rt. 23 \& 30, Grand Gorge, NY | Delaware | 11-01-1957 | 3,000 |
| Margaretville | Main St., Margaretville, NY | Delaware | 09-03-1963 | 3,200 |
| New Berlin | 2 S. Main St., New Berlin, NY | Chenango | 12-21-1946 | 2,500 |
| Sherburne | 30 N. Main St., Sherburne, NY | Chenango | 08-07-1937 | 3,400 |
| South Otselic | Gladding St., S. Otselic, NY | Chenango | 10-01-1945 | 1,326 |
| North Plaza | Rt. 12 \& 320, Norwich, NY | Chenango | 10-15-1986 | 1,874 |
| South Plaza | Rt. 12 S., Norwich, NY | Chenango | 08-20-1986 | 1,150 |
| Deposit | 105 Front St., Deposit, NY | Broome | 02-12-1971 | 4,500 |
| Newark Valley | 2 N. Main St., Newark Valley, NY | Tioga | 10-01-1973 | 3,822 |
| Maine | 2647 Main St., Maine, NY | Broome | 10-01-1973 | 1,350 |
| Hobart | Maple Ave., Hobart, NY | Delaware | 06-28-1974 | 2,400 |
| Sidney | 13 Division St., Sidney, NY | Delaware | 12-31-1978 | 5,800 |
| Oxford | 10 North Canal St., Oxford, NY | Chenango | 03-16-1998 | 2,000 |
| Greene | 80 S. Chenango St., Greene, NY | Chenango | 12-15-1986 | 3,100 |
| Binghamton | 1256 Front St., Binghamton, NY | Broome | 03-29-1993 | 1,900 |
| Hancock | 1 E. Main St., Hancock, NY | Delaware | 10-01-1989 | 6,000 |
| Oneonta | 733 State Highway 28, Oneonta, NY | Otsego | 01-14-1998 | 4,600 |
| Oneonta-East | 5582 State Highway Rt. 7, Oneonta, NY | Otsego | 05-24-1999 | 2,656 |
| Clinton | 1 Kirkland Ave., Clinton, NY | Oneida | 10-01-1989 | 10,300 |
| Rome Westgate | Westgate Plaza, 1148 Erie Blvd. W., Rome, NY | Oneida | 10-01-1989 | 1,950 |
| Utica Business Park | 555 French Road, New Hartford, NY | Oneida | 10-01-1994 | 3,396 |
| New Hartford | 8549 Seneca Turnpike, New Hartford, NY | Oneida | 12-16-1995 | 4,200 |
| Rome Black River | 853 Black River Blvd., Rome, NY | Oneida | 10-01-1997 | 3,000 |
| Gloversville | 199 Second Ave. Ext., Gloversville, NY | Fulton | 10-01-1989 | 4,263 |
| Northville | 192 N. Main St., Northville, NY | Fulton | 10-01-1989 | 3,000 |
| Vail Mills | Rt. 30, Broadalbin, NY | Fulton | 10-01-1989 | 2,000 |
| Lake Placid | 81 Main St., Lake Placid, NY | Essex | 10-01-1989 | 8,500 |
| Cold Brook Plaza | Saranac Ave., Lake Placid, NY | Essex | 10-01-1989 | 1,300 |
| Saranac Lake | 2 Lake Flower Ave., Saranac Lake, NY | Essex | 10-01-1989 | 2,400 |
| Plattsburgh Rt. 3 | 482 Rt. 3, Plattsburgh, NY | Clinton | 05-04-1998 | 6,800 |
| Plattsburgh Margaret St | 83 Margaret St., Plattsburgh, NY | Clinton | 05-18-1998 | 1,822 |
| Ellenburg Depot | 5084 Rt. 11, Ellenburg Depot, NY | Clinton | 08-28-1993 | 2,346 |

The Oxford, South Otselic, Binghamton, Oneonta, Vail Mills, Rome Westgate, Utica Business Park and Rome Black River Offices are leased. The Company owns all other banking premises. The Company also has 47 ATM's, all of which are owned.

## MANAGEMENT'S STATEMENT OF RESPONSIBILITY

Responsibility for the integrity, objectivity, consistency, and fair presentation of the financial information presented in this Annual Report rests with NBT Bancorp Inc. management. The accompanying consolidated financial statements and related information have been prepared in conformity with generally accepted accounting principles consistently applied and include, where required, amounts based on informed judgments and management's best estimates.

Management maintains a system of internal controls and accounting policies and procedures to provide reasonable assurance of the accountability and safeguarding of Company assets and of the accuracy of financial information. These procedures include management evaluations of asset quality and the impact of economic events, organizational arrangements that provide an appropriate segregation of responsibilities and a program of internal audits to evaluate independently the adequacy and application of financial and operating controls and compliance with Company policies and procedures.

The Board of Directors has appointed an Audit, Compliance and Loan Review Committee composed entirely of directors who are not employees of the Company. The Audit, Compliance and Loan Review Committee is responsible for recommending to the Board the independent auditors to be retained for the coming year, subject to stockholder ratification. The Audit, Compliance and Loan Review Committee meets periodically, both jointly and privately, with the independent auditors, with our internal auditors, as well as with representatives of management, to review accounting, auditing, internal control structure and financial reporting matters. The Audit, Compliance and Loan Review Committee reports to the Board on its activities and findings.

Daryl R. Forsythe
President and Chief Executive Officer

Michael J. Chewens, CPA
Executive Vice President
Chief Financial Officer and Treasurer

The Board of Directors and Stockholders NBT Bancorp Inc..

We have audited the accompanying consolidated balance sheets of NBT Bancorp Inc. and subsidiary as of December 31, 1999 and 1998, and the related consolidated statements of income, stockholders' equity, cash flows and comprehensive income for each of the years in the three year period ended December 31, 1999. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of NBT Bancorp Inc. and subsidiary as of December 31, 1999 and 1998, and the results of their operations and their cash flows for each of the years in the three year period ended December 31, 1999, in conformity with generally accepted accounting principles.

KPMG LLP

| December 31, | 1999 |  | 1998 |  |
| :---: | :---: | :---: | :---: | :---: |
| (in thousands, except share and per share data) |  |  |  |  |
| ASSETS |  |  |  |  |
| Cash and cash equivalents | \$ | 46,033 | \$ | 47,181 |
| Loans held for sale |  | 3,621 |  | 2,887 |
| Securities available for sale, at fair value |  | 341,586 |  | 355,758 |
| Securities held to maturity (fair value-\$42,446 and \$35,095) |  | 42,446 |  | 35, 095 |
| Loans |  | 923, 031 |  | 821,505 |
| Less allowance for loan losses |  | 13,855 |  | 12,962 |
| Net loans |  | 909,176 |  | 808,543 |
| Premises and equipment, net |  | 21,663 |  | 20, 241 |
| Intangible assets, net |  | 6,592 |  | 7,572 |
| Other assets |  | 22,500 |  | 12,732 |
| TOTAL ASSETS |  | 393,617 |  | 290, 009 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| Deposits: |  |  |  |  |
| Demand (noninterest bearing) | \$ | 164,476 | \$ | 154,146 |
| Savings, NOW, and money market |  | 392,193 |  | 391, 614 |
| Time |  | 551,404 |  | 498, 445 |
| Total deposits |  | 108, 073 |  | 044,205 |
| Short-term borrowings |  | 115, 299 |  | 96,589 |
| Long-term debt |  | 35,157 |  | 10,171 |
| Other liabilities |  | 8,552 |  | 8,412 |
| Total liabilities |  | 267, 081 |  | 159,377 |
| Commitments and contingencies |  |  |  |  |
| Stockholders' equity: |  |  |  |  |
| Preferred stock, no par, stated value \$1.00; shares authorized-2,500,000 |  | -- |  | -- |
| Common stock, no par, stated value $\$ 1.00$; shares authorized-15,000,000; shares issued 13,636,932 and 13,015,789 |  | 13,637 |  | 13,016 |
| Capital surplus |  | 121,913 |  | 111,749 |
| Retained earnings |  | 13,719 |  | 15,512 |
| Accumulated other comprehensive (loss) income |  | $(11,068)$ |  | 3,317 |
| Common stock in treasury at cost, 538,936 and 599,507 shares |  | $(11,665)$ |  | $(12,962)$ |
| Total stockholders' equity |  | 126,536 |  | 130,632 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY |  | 393,617 |  | 290,009 |

See notes to consolidated financial statements

NBT BANCORP INC. AND SUBSIDIARY CONSOLIDATED STATEMENTS OF INCOME

| Year ended December 31, | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| (in thousands, except per share data) |  |  |  |
| Interest and fee income: |  |  |  |
| Loans and loans held for sale | \$ 75,862 | \$ 70,947 | \$64,781 |
| Securities available for sale | 23,928 | 27,910 | 29,031 |
| Securities held to maturity | 1,862 | 1,918 | 2,035 |
| Other | 307 | 305 | 334 |
| Total interest and fee income | 101, 959 | 101, 080 | 96,181 |
| Interest expense: |  |  |  |
| Deposits | 34,588 | 37,201 | 35,234 |
| Short-term borrowings | 5,252 | 6, 014 | 6,581 |
| Long-term debt | 1,537 | 462 | 707 |
| Total interest expense | 41,377 | 43,677 | 42,522 |
| Net interest income | 60,582 | 57,403 | 53,659 |
| Provision for loan losses | 3,900 | 4,599 | 3,505 |
| Net interest income after provision for loan losses | 56,682 | 52,804 | 50,154 |
| Noninterest income: |  |  |  |
| Trust | 3,305 | 3,115 | 2,675 |
| Service charges on deposit accounts | 4,272 | 3,749 | 3,695 |
| Securities gains (losses) | 1,507 | 624 | (337) |
| Other | 2,713 | 2,491 | 2,033 |
| Total noninterest income | 11,797 | 9,979 | 8,066 |
| Noninterest expense: |  |  |  |
| Salaries and employee benefits | 19,575 | 19,202 | 17,905 |
| Office supplies and postage | 1,833 | 1,912 | 1,801 |
| Occupancy | 2,865 | 2,843 | 2,598 |
| Equipment | 2,722 | 2,375 | 1,700 |
| Professional fees and outside services | 2,784 | 2,836 | 2,201 |
| Data processing and communications | 3,832 | 3,577 | 2,789 |
| Amortization of intangible assets | 980 | 1,070 | 1,351 |
| Other operating | 3,916 | 5,313 | 4,825 |
| Total noninterest expense | 38,507 | 39,128 | 35,170 |
| Income before income taxes | 29,972 | 23,655 | 23,050 |
| Income taxes | 11,602 | 4,553 | 8,301 |
| Net income | \$ 18,370 | \$ 19, 102 | \$14,749 |
| Earnings per share: |  |  |  |
| Basic | \$ 1.41 | \$ 1.45 | \$ 1.12 |
| Diluted | \$ 1.40 | \$ 1.42 | \$ 1.11 |

See notes to consolidated financial statements
All per share data has been restated to give retroactive effect to stock dividends and splits.

|  | Common Stock | Capital <br> Surplus | Retained Earnings | Accumulated Other Comprehensive (Loss) Income | Treasury Stock | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands, except share and per share data) |  |  |  |  |  |  |
| BALANCE AT DECEMBER 31, 1996 | 8,838 | 82,731 | 24,208 | $(1,529)$ | $(7,984)$ | 106,264 |
| Net income |  |  | 14,749 |  |  | 14,749 |
| Issuance of 427,496 shares for 5\% stock dividend | 428 | 10,717 | $(11,145)$ |  |  | 14,79 |
| Cash dividends - \$0.421 per share |  |  | $(5,544)$ |  |  | $(5,544)$ |
| Payment in lieu of fractional shares |  |  | (19) |  |  | (19) |
| Issuance of 164,030 shares to stock plan | 164 | 2,476 |  |  |  | 2,640 |
| Purchase of 131,900 treasury shares |  |  |  |  | $(2,568)$ | $(2,568)$ |
| Sale of 197,478 treasury shares to employee benefit plans and other stock plans |  | 570 |  |  | 3,349 | 3,919 |
| Unrealized net gain on securities available for sale, net of deferred taxes of $\$ 2,695$ |  |  |  | 3,902 |  | 3,902 |
| BALANCE AT DECEMBER 31, 1997 | 9,430 | 96,494 | 22,249 | 2,373 | $(7,203)$ | 123,343 |
|  |  |  | 19,102 |  |  | 19,102 |
| Issuance of 3,585,826 shares for |  |  |  |  |  |  |
| 5\% stock dividend and stock split | 3,586 | 14,531 | $(18,117)$ |  |  | (7, ${ }^{-}$ |
| Cash dividends - \$0.587 per share |  |  | $(7,711)$ |  |  | $(7,711)$ |
| Payment in lieu of fractional shares |  |  | (11) |  |  | (11) |
| Purchase of 353,000 treasury shares |  |  |  |  | $(9,094)$ | $(9,094)$ |
| Sale of 169,364 treasury shares to employee benefit plans and other stock plans |  | 724 |  |  | 3,335 | 4,059 |
| Unrealized net gain on securities available for sale, net of deferred taxes of $\$ 654$ |  |  |  | 944 |  | 944 |
| BALANCE AT DECEMBER 31, 1998 | 13,016 | 111,749 | 15,512 | 3,317 | $(12,962)$ | 130,632 |
| Net income |  |  | 18,370 |  |  | 18,370 |
| Issuance of 621,143 shares for 5\% stock dividend | 621 | 10,994 | $(11,615)$ |  |  | - |
| Cash dividends - \$0.656 per share |  |  | $(8,532)$ |  |  | $(8,532)$ |
| Payment in lieu of fractional shares |  |  | (16) |  |  | (16) |
| Purchase of 213,500 treasury shares |  |  |  |  | $(4,643)$ | $(4,643)$ |
| Sale of 274,071 treasury shares to employee benefit plans and other stock plans |  | (830) |  |  | 5,940 | 5,110 |
| Unrealized net loss on securities available for sale, net of deferred taxes of \$9,936 |  |  |  | $(14,385)$ |  | $(14,385)$ |
| BALANCE AT DECEMBER 31, 1999 | \$13,637 | \$121,913 | \$13,719 | \$(11, 068 ) | \$(11, 665$)$ | \$126,536 |

See notes to consolidated financial statements

| Year ended December 31, | 1999 |  | 1998 |  | 1997 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |  |  |  |
| OPERATING ACTIVITIES: |  |  |  |  |  |  |
| Net income | \$ | 18,370 | \$ | 19,102 | \$ | 14,749 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |  |
| Provision for loan losses |  | 3,900 |  | 4,599 |  | 3,505 |
| Depreciation of premises and equipment |  | 2,210 |  | 2,047 |  | 1,471 |
| Net accretion on securities |  | $(1,676)$ |  | $(2,051)$ |  | (236) |
| Amortization of intangible assets |  | 980 |  | 1,070 |  | 1,351 |
| Deferred income tax benefit |  | (217) |  | $(1,227)$ |  | (435) |
| Proceeds from sale of loans originated for sale |  | 2,373 |  | 3,661 |  | 4,390 |
| Loans originated for sale |  | $(3,107)$ |  | $(3,262)$ |  | $(3,541)$ |
| Net gain on sale of other real estate owned |  | (776) |  | (147) |  | (121) |
| Net realized (gains) losses on sales of securities |  | $(1,507)$ |  | (624) |  | 337 |
| (Increase) decrease in interest receivable |  | (573) |  | 1,039 |  | 449 |
| Increase (decrease) in interest payable |  | 1,273 |  | (509) |  | 809 |
| Sale of branch, net |  | -- |  | ) |  | (219) |
| Other, net |  | $(1,173)$ |  | (210) |  | 1,673 |
| Net cash provided by operating activities |  | 20,077 |  | 23,488 |  | 24,182 |
| INVESTING ACTIVITIES: |  |  |  |  |  |  |
| Securities available for sale: |  |  |  |  |  |  |
| Proceeds from maturities |  | 57,346 |  | 80,171 |  | 50,762 |
| Proceeds from sales |  | 60,171 |  | 130,293 |  | 183,481 |
| Purchases |  | 124,483) |  | $(121,317)$ |  | (299, 225) |
| Securities held to maturity: |  |  |  |  |  |  |
| Proceeds from maturities |  | 22,697 |  | 24,244 |  | 24,987 |
| Purchases |  | $(30,048)$ |  | $(23,200)$ |  | $(18,888)$ |
| Net increase in loans |  | 105, 035) |  | $(91,686)$ |  | $(84,261)$ |
| Purchase of premises and equipment, net |  | $(3,632)$ |  | $(3,527)$ |  | $(3,925)$ |
| Proceeds from sales of other real estate owned |  | 2,276 |  | 1,954 |  | 1,980 |
| Net cash used in investing activities |  | 120,708) |  | $(3,068)$ |  | $(145,089)$ |
| FINANCING ACTIVITIES: |  |  |  |  |  |  |
| Net increase in deposits |  | 63,868 |  | 30,022 |  | 97,864 |
| Net increase (decrease) in short-term borrowings |  | 18,710 |  | $(37,938)$ |  | 46,283 |
| Proceeds from issuance of long-term debt |  | 25,000 |  | 10,000 |  |  |
| Repayments of long-term debt |  | (14) |  | (12) |  | $(20,012)$ |
| Proceeds from issuance of treasury shares to employee |  |  |  |  |  |  |
| Purchase of treasury stock |  | $(4,643)$ |  | $(9,094)$ |  | $(2,568)$ |
| Cash dividends and payment for fractional shares |  | $(8,548)$ |  | $(7,722)$ |  | $(5,563)$ |
| Net cash provided (used) by financing activities |  | 99,483 |  | $(10,685)$ |  | 122,563 |
| Net (decrease) increase in cash and cash equivalents |  | $(1,148)$ |  | 9,735 |  | 1,656 |
| Cash and cash equivalents at beginning of year |  | 47,181 |  | 37,446 |  | 35,790 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | \$ | 46,033 | \$ | 47,181 | \$ | 37,446 |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: Cash paid during the year for: |  |  |  |  |  |  |
| Interest | \$ | 40,104 | \$ | 44,186 | \$ | 41,713 |
| Income taxes |  | 11,773 |  | 6,778 |  | 6,126 |

Year ended December 31,

See notes to consolidated financial statements

NBT BANCORP INC. AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
NBT Bancorp Inc. ("Bancorp") and its subsidiary follow generally accepted accounting principles ("GAAP") and reporting practices applicable to the banking industry. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates. The following is a description of significant policies and practices:

Consolidation
The consolidated financial statements include the accounts of Bancorp and its wholly owned subsidiary, NBT Bank, N.A. ("Bank") collectively referred to herein as the Company. All significant intercompany transactions have been eliminated in consolidation. Certain amounts previously reported in the financial statements have been reclassified to conform with the current presentation. In the "Parent Company Financial Information," the investment in subsidiary bank is carried under the equity method of accounting.

Business
The Company provides loan and deposit services to its customers, primarily in its nine county service area. The Company is subject to competition from other financial institutions. The Company is also subject to the regulations of certain federal agencies and undergoes periodic examination by those regulatory agencies.

## Segment reporting

The Company's operations are solely in the financial services industry and include the provision of traditional banking services. The Company operates solely in the geographical region of Upstate New York. Management makes operating decisions and assesses performance based on an ongoing review of its traditional banking operations, which constitute the Company's only reportable segment.

Trust
Assets held by the Company in a fiduciary or agency capacity for its customers are not included in the accompanying consolidated balance sheets, since such assets are not assets of the Company. Trust income is recognized on the accrual method based on contractual rates applied to the balances of trust accounts.

Cash and cash equivalents
The Company considers amounts due from correspondent banks, cash items in process of collection and institutional money market mutual funds to be cash equivalents.

## Securities

The Company classifies its debt securities at date of purchase as either available for sale or held to maturity. The Company does not hold any securities considered to be trading. Held to maturity securities are those that the Company has the ability and intent to hold until maturity. All other securities not included as held to maturity are classified as available for sale.

Available for sale securities are recorded at fair value. Held to maturity securities are recorded at amortized cost. Unrealized holding gains and losses on available for sale securities are excluded from earnings and are reported in stockholders' equity as accumulated comprehensive (loss) income, net of income taxes. Transfers of securities between categories are recorded at fair value at the date of transfer. A decline in the fair value of any available for sale or held to maturity security below cost that is deemed other than temporary is charged to earnings resulting in the establishment of a new cost basis for the security.

Premiums and discounts are amortized or accreted over the life of the related security as an adjustment to yield using the interest method. Dividends and interest income are recognized when earned. Realized gains and losses on securities sold are derived using the specific identification method for determining the cost of securities sold.

Loans and loans held for sale
Loans are recorded at their current unpaid principal balance, net of unearned income. Loans classified as held for sale, primarily higher education loans, are carried at the lower of aggregate cost or estimated fair value. Interest income on loans is primarily accrued based on the principal amount outstanding.

The Company's classification of a loan as a nonaccrual loan is based in part on bank regulatory guidelines. Loans are placed on nonaccrual status when timely collection of interest is doubtful. Loans are transferred to a nonaccrual basis generally when principal or interest payments become ninety days delinquent, unless the loan is well secured and in the process of collection, or when management concludes circumstances indicate that borrowers may be unable to meet contractual principal or interest payments. When in the opinion of management the collection of principal appears unlikely, the loan balance is charged-off in total or in part. Accrual of interest is discontinued if the loan is placed on nonaccrual status. When a loan is transferred to a nonaccrual status, any unpaid accrued interest is reversed and charged against income.

Management, considering current information and events regarding the borrowers' ability to repay the obligations, considers a loan to be impaired when it is probable that the Company will be unable to collect all amounts due according to the contractual terms of the loan agreement. When a loan is considered to be impaired, the amount of the impairment is measured based on the present value of expected future cash flows discounted at the loan's effective interest rate or, as a practical expedient, at the loan's observable market price or the fair value of collateral if the loan is collateral dependent.

If ultimate repayment of a nonaccrual loan is expected, any payments received are applied in accordance with contractual terms. If ultimate repayment of principal is not expected or management judges it to be prudent, any payment received on a nonaccrual loan is applied to principal until ultimate repayment becomes expected. Nonaccrual loans are returned to accrual status when management determines that the financial condition of the borrower has improved significantly to the extent that there has been a sustained period of repayment performance so that the loan is brought current and the collectibility of both principal and interest appears assured.

Allowance for loan losses
The allowance for loan losses is the amount which, in the opinion of management, is necessary to absorb probable losses in the loan portfolio. The allowance is determined by reference to the market area the Company serves, local economic conditions, the growth and composition of the loan portfolio with respect to the mix between the various types of loans and their related risk characteristics, a review of the value of collateral supporting the loans, and comprehensive reviews of the loan portfolio by the Loan Review staff and management. As a result of the test of adequacy, required additions to the allowance for loan losses are made periodically by charges to the provision for loan losses. Management believes that the allowance for loan losses is adequate. While management uses available information to recognize losses on loans, future additions to the allowance for loan losses may be necessary based on changes in economic conditions or changes in the values of properties securing loans in the process of foreclosure. In addition, various regulatory agencies, as an integral part of their examination process, periodically review the Company's allowance for loan losses. Such agencies may require the Company to recognize additions to the allowance for loan losses based on their judgements about information available to them at the time of their examination which may not be currently available to management.

Premises and equipment
Premises and equipment are stated at cost, less accumulated depreciation. Depreciation of premises and equipment is determined using the straight line method over the estimated useful lives of the respective assets. Expenditures for maintenance, repairs, and minor replacements are charged to expense as incurred.

Other real estate owned
Other real estate owned ("OREO") consists of properties acquired through foreclosure or by acceptance of a deed in lieu of foreclosure. These assets are recorded at the lower of carrying amount or fair market value, less any estimated costs of disposal. Loan losses arising from the acquisition of such assets are charged to the allowance for loan losses and any subsequent valuation write-downs are charged to other expense. Operating costs associated with the properties are charged to expense as incurred. Gains on the sale of OREO are included in income when title has passed and the sale has met the minimum down payment requirements prescribed by generally accepted accounting principles.

Intangible assets
Intangible assets consist of core deposit intangible assets and goodwill. Intangible assets equal the excess of the purchase price over the fair value of the tangible net assets acquired in acquisitions. Intangible assets are being amortized by the straight line method in amounts sufficient to write-off the intangible assets over their estimated useful lives; such intangible assets and useful lives are reviewed annually for events or changes in circumstances that may indicate that the carrying amount of the assets are not recoverable.

Treasury stock
Treasury stock acquisitions are recorded at cost. Subsequent sales of treasury stock are recorded on an average cost basis. Gains on the sale of treasury stock are credited to capital surplus. Losses on the sale of treasury stock are charged to capital surplus to the extent of previous gains, otherwise charged to retained earnings.

Postretirement benefits
The Company uses actuarial based accrual accounting for its postretirement health care plans, electing to recognize the transition obligation on a delayed basis over the plan participants' future service periods, estimated to be twenty years.

Income taxes
Income taxes are accounted for under the asset and liability method. The Company files a consolidated tax return on the accrual basis. Deferred income taxes are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred taxes of a change in tax rates is recognized in income in the period that includes the enactment date.
note 2 EARNings PER Share
Basic earnings per share excludes dilution and is computed by dividing income available to common shareholders by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the entity. All share and per share data has been adjusted retroactively for stock dividends and splits. The following is a reconciliation of basic and diluted earnings per share for the years presented in the income statement:

| Year ended December 31, | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |
| Basic EPS: |  |  |  |
| Weighted average common shares outstanding | 13,031 | 13,198 | 13,176 |
| Net income available to common shareholders | \$18,370 | \$19,102 | \$14,749 |
| Basic EPS | \$ 1.41 | \$ 1.45 | \$ 1.12 |
| Diluted EPS: |  |  |  |
| Weighted average common shares outstanding | 13,031 | 13,198 | 13,176 |
| Dilutive common stock options | 132 | 276 | 159 |
| Weighted average common shares and potential common stock | 13,163 | 13,474 | 13,335 |
| Net income available to common stockholders | \$18,370 | \$19,102 | \$14,749 |
| Diluted EPS | \$ 1.40 | \$ 1.42 | \$ 1.11 |

NOTE 3 FEDERAL RESERVE BOARD REQUIREMENT
The Company is required to maintain a reserve balance with the Federal Reserve Bank of New York. The required average total reserve for the 14 day maintenance period ending December 29, 1999, was $\$ 15.2$ million of which $\$ 1.0$ million was required to be on deposit with the Federal Reserve Bank and the remaining \$14.2 million was represented by cash on hand.

## NOTE 4 BUSINESS COMBINATIONS (UNAUDITED)

Lake Ariel Bancorp, Inc.
On February 17, 2000, the stockholders of NBT Bancorp Inc. and Lake Ariel Bancorp, Inc. approved a merger of the two companies. On this date, Lake Ariel Bancorp, Inc. and its wholly owned subsidiaries were merged with and into NBT Bancorp Inc. with each issued and outstanding share of Lake Ariel receiving 0.9961 shares of NBT Bancorp Inc. common stock. The transaction resulted in the issuance of 4.9 million shares of NBT Bancorp Inc. common stock, bringing the Company's outstanding shares to 17.9 million after the merger. In addition to approving the merger, stockholders approved proposals to increase the number of authorized shares of common stock from 15 million to 30 million and to change the authorized common and preferred stock to shares having a par value of $\$ 0.01$ per share.

LA Bank, N.A., a former subsidiary of Lake Ariel Bancorp, Inc., is a commercial bank headquartered in northeast Pennsylvania. LA Bank, N.A., with approximately $\$ 570$ million in assets at December 31, 1999, has twenty-two branch offices in five counties.

The merger qualified as a tax-free exchange for Lake Ariel Bancorp, Inc stockholders and is being accounted for as a pooling-of-interests combination. NBT Bancorp Inc.'s consolidated financial statements presented in future periods will be restated to include the results of operations of Lake Ariel Bancorp, Inc. Concurrent with the announcement of the merger, NBT Bancorp Inc. reduced its stock repurchase plan from 600,000 shares to 200,000 leaving 76,500 shares remaining for repurchase under the reduced plan.

The following table presents unaudited pro forma data combining the results of operations of NBT Bancorp Inc. and Lake Ariel Bancorp, Inc. as if the merger had been consummated on December 31, 1999. This data reflects adjustments to conform the accounting methods of Lake Ariel Bancorp, Inc. with those of NBT Bancorp Inc.


Pioneer American Holding Company Corp.
On December 8, 1999, NBT Bancorp Inc. and Pioneer American Holding Company Corp., the parent company of Pioneer American Bank, N.A., announced they entered into a definitive agreement of merger. The merger is subject to the approval of each company's stockholders and of banking regulators. The merger is expected to close in the second quarter of 2000 and is intended to be accounted for as a pooling-of-interests and qualify as a tax-free exchange for Pioneer American stockholders. Stockholders of Pioneer American will receive a fixed ratio of 1.805 shares of NBT Bancorp Inc. common stock for each share exchanged. NBT Bancorp Inc. will issue approximately 5.2 million shares and share equivalents in exchange for all of the Pioneer American common stock and share equivalents outstanding.

Pioneer American Bank, N.A. is a full service commercial bank with total assets of approximately $\$ 420$ million at December 31, 1999. The Bank has eighteen branches in five counties in northeast Pennsylvania. Pioneer American Bank, N.A. will ultimately be merged together with LA Bank, N.A. to form the largest community bank headquartered in northeast Pennsylvania.

## NOTE 5 SECURITIES

The amortized cost, estimated fair value and unrealized gains and losses of securities available for sale are as follows:

| (in thousands) | Amortized Cost | Gains | Unrealized Losses | Fair Value |
| :---: | :---: | :---: | :---: | :---: |
| DECEMBER 31, 1999 |  |  |  |  |
| U.S. Treasury | \$ 10, 400 | \$ | \$ 1,865 | \$ 8,535 |
| Federal Agency | 64,479 | -- | 6,826 | 57,653 |
| State \& Municipal | 1,120 | 4 | 1 | 1,123 |
| Mortgage-backed | 274,926 | 1 | 10,016 | 264,911 |
| Other securities | 9,373 | 362 | 371 | 9,364 |
| Total | \$360,298 | \$ 367 | \$19,079 | \$341, 586 |

December 31, 1998

| U.S. Treasury | \$ 10, 406 | \$ | 75 | \$ | -- | \$ 10,481 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Federal Agency | 67,430 |  | 745 |  | 85 | 68,090 |
| State \& Municipal | 1,273 |  | 49 |  | -- | 1,322 |
| Mortgage-backed | 267,759 |  | 4,584 |  | 50 | 272,293 |
| Other securities | 3,281 |  | 303 |  | 12 | 3,572 |
| Total | \$350, 149 | \$ | 5,756 | \$ | 147 | \$355, 758 |

Gross realized gains and gross realized losses on the sale of securities available for sale were $\$ 1.5$ million and $\$ 0.01$ million, respectively, in 1999. Gross realized gains and gross realized losses on the sale of securities available for sale were \$0.6 million and \$0.02 million, respectively, in 1998. Gross realized gains and gross realized losses on the sale of securities available for sale were \$0.4 million and \$0.7 million, respectively, in 1997.

At December 31, 1999 and 1998, securities with amortized costs totaling $\$ 375.3$ million and $\$ 319.5$ million, respectively, were pledged to secure public deposits and for other purposes required or permitted by law.

The amortized cost, estimated fair value, and unrealized gains and losses of securities held to maturity are as follows:

| (in thousands) | ortized Cost | Gains | Unrealized Losses | Fair Value |
| :---: | :---: | :---: | :---: | :---: |
| DECEMBER 31, 1999 |  |  |  |  |
| State \& Municipal | \$30, 000 | \$-- | \$-- | \$30, 000 |
| Other securities | 1,517 | -- | -- | 1,517 |
| Federal Home Loan Bank Stock | 10,929 | -- | -- | 10,929 |
| Total | \$42,446 | \$- | \$- | \$42,446 |

December 31, 1998

| State \& Municipal | \$22,649 | \$-- | \$-- | \$22,649 |
| :---: | :---: | :---: | :---: | :---: |
| Other securities | 1,517 | -- | -- | 1,517 |
| Federal Home Loan Bank Stock | 10,929 | -- | -- | 10,929 |
| Total | \$35, 095 | \$- | \$-- | \$35, 095 |

As a member of the Federal Home Loan Bank (FHLB), the Company holds the required investment in FHLB stock

At December 31, 1999 and 1998 all of the mortgage-backed securities held by the Company were issued or backed by Federal agencies.


In the tables setting forth the maturity distribution and weighted average taxable equivalent yield of securities at December 31, 1999, the yields on amortized cost of state and municipal securities have been calculated based on effective yields weighted for the scheduled maturity of each security using the marginal federal tax rate of $35 \%$. Maturities of mortgage-backed securities are stated based on their estimated average life.

NOTE 6 LOANS AND ALLOWANCE FOR LOAN LOSSES
A summary of loans by category is as follows:

| December 31, | 1999 | 1998 |
| :---: | :---: | :---: |
| (in thousands) |  |  |
| Real estate mortgages | \$162,734 | \$149, 647 |
| Commercial real estate mortgages | 197,629 | 178,778 |
| Real estate construction and development | 14,077 | 10,378 |
| Commercial and agricultural | 254,852 | 209,731 |
| Consumer | 189,981 | 188,549 |
| Home equity | 103,758 | 84,422 |
| Total loans | \$923, 031 | \$821, 505 |

The Company's concentrations of credit risk are reflected in the balance sheet. The concentrations of credit risk with standby letters of credit, committed lines of credit and commitments to originate new loans generally follow the loan classifications. A substantial portion of the Company's loans is secured by real estate located in central and northern New York. Accordingly, the ultimate ability to collect on a substantial portion of the Company's portfolio is susceptible to changes in market conditions of those areas. Management is not aware of any material concentrations of credit to any industry or individual borrowers.

Changes in the allowance for loan losses for the three years ended December 31, 1999, are summarized as follows:

| (in thousands) | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| Balance at January 1, | \$12,962 | \$11,582 | \$10,473 |
| Provision | 3,900 | 4,599 | 3,505 |
| Recoveries | 888 | 933 | 892 |
|  | 17,750 | 17,114 | 14,870 |
| Loans charged off | 3,895 | 4,152 | 3,288 |
| Balance at December 31, | \$13,855 | \$12,962 | \$11,582 |

Nonperforming Loans
The interest income that would have accrued on nonaccrual loans at original contract rates for the years ended December 31, 1999, 1998, and 1997 was $\$ 0.5$ million, $\$ 0.6$ million and $\$ 0.6$ million, respectively. Approximately $\$ 0.2$ million, \$0.2 million and \$0.1 million of interest on the above nonaccrual loans was collected and recognized as income for the years ended December 31, 1999, 1998 and 1997, respectively. The Company is not committed to advance additional funds to these borrowers. Nonaccrual loans were $\$ 4.2$ million and $\$ 3.6$ million at December 31, 1999 and 1998, respectively.

At December 31, 1999, the recorded investment in impaired loans was \$3.2 million. Included in this amount is $\$ 0.3$ million of impaired loans for which the specifically allocated allowance for loan loss is \$0.3 million. In addition, included in impaired loans is $\$ 2.9$ million of impaired loans that, as a result of the adequacy of collateral values and cash flow analysis do not have a specific allocation. At December 31, 1998, the recorded investment in impaired loans was $\$ 2.4$ million, of which $\$ 1.1$ million had a specific allowance allocation of $\$ 0.2$ million and $\$ 1.3$ million for which there was no specific allocation. The average recorded investment in impaired loans was $\$ 2.6$ million, $\$ 4.0$ million and $\$ 3.1$ million in 1999,1998 and 1997 , respectively. During the years ended December 31, 1999, 1998 and 1997 the Company recognized \$0.2 million, \$0.2 million and \$0.1 million, respectively, of interest income on impaired loans, all of which was recognized using the cash basis of income recognition.

Loans Held For Sale and Loan Servicing
The Company carries loans held for sale at the lower of aggregate cost or estimated fair value. It is the Company's practice to sell its higher education loans to the Student Loan Marketing Association at the Company's cost after the student leaves school. During 1999, $\$ 1.5$ million of such loans were sold. At December 31, 1999, the aggregate cost and estimated fair value of student loans held for sale were $\$ 3.5$ million, while at December 31, 1998 aggregate cost and estimated market value were $\$ 2.9$ million.

The Company originates mortgage loans, classified as held for sale, for the State of New York Mortgage Agency. These loans are sold after closing at the aggregate cost to the Company. At December 31, 1999 the aggregate cost and estimated fair value of mortgage loans held for sale was $\$ 0.1$ million. At December 31, 1998 the aggregate cost and estimated fair value of mortgage loans held for sale was \$0. During 1999, \$0.9 million of such loans were sold with servicing retained. At December 31, 1999, the Company serviced $\$ 23.9$ million of real estate mortgages on behalf of other financial intermediaries. Such loans are not reflected in the Company's balance sheet.

Related Party Loans
In the ordinary course of business, the Company has made loans at prevailing rates and terms to directors, officers, and other related parties. Such loans, in management's opinion, did not present more than the normal risk of collectiblity or incorporate other unfavorable features. The aggregate amount of loans outstanding to qualifying related parties and changes during the years are summarized as follows:

|  | 1999 |  | 1998 |  |
| :---: | :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |  |
| Balance at January 1, | + | 4,442 |  | 3,563 |
| New loans |  | 2,637 |  | 3,463 |
| Repayments |  | (677) |  | $(2,584)$ |
| Balance at December 31, |  | 6,402 |  | 4,442 |

NOTE 7 PREMISES AND EQUIPMENT, NET
A summary of premises and equipment follows:

| December 31, | 1999 | 1998 |
| :---: | :---: | :---: |
| (in thousands) |  |  |
| Company premises | \$22, 287 | \$21, 836 |
| Equipment | 22,364 | 20,630 |
| Construction in progress | 1,399 | 306 |
|  | 46, 050 | 42,772 |
| Accumulated depreciation | 24,387 | 22,531 |
| Total premises and equipment | \$21, 663 | \$20, 241 |

Depreciation of premises and equipment totaled \$2.2 million in 1999, \$2.0 million in 1998 and \$1.5 million in 1997.

Rental expense included in occupancy expense amounted to \$0.4 million annually in 1999 and 1998, and $\$ 0.3$ million in 1997. The future minimum rental commitments as of December 31, 1999, for noncancellable operating leases were as follows: 2000--\$0.5 million; 2001--\$0.4 million; 2002--\$0.3 million; 2003--\$0.2 million; and 2004 and beyond-- $\$ 0.5$ million.

NOTE 8 INTANGIBLE ASSETS, NET
At December 31, 1999 and 1998, the accumulated amortization of intangible assets was $\$ 19.2$ and $\$ 18.2$ million, respectively. The table below presents significant balances, amortization and the respective periods of amortization:

| December 31, | 1999 | 1998 |
| :---: | :---: | :---: |
| (in thousands) |  |  |
| Goodwill (25 yrs.) : |  |  |
| Beginning balance | \$ 5,379 | \$ 5,718 |
| Amortization | (338) | (339) |
| Ending balance | 5,041 | 5,379 |
| Core deposit intangible assets (10-12 yrs.): |  |  |
| Beginning balance | 2,193 | 2,924 |
| Amortization | (642) | (731) |
| Ending balance | 1,551 | 2,193 |
| Total intangible assets, net | \$ 6,592 | \$ 7,572 |

NOTE 9 DEPOSITS
Time deposits of $\$ 100,000$ or more aggregated $\$ 293.2$ million and $\$ 282.0$ million at year-end 1999 and 1998, respectively.

The following table sets forth the maturity distribution of time certificates of deposit at December 31, 1999:

| (in thousands) | $\$ 474,096$ |
| :--- | ---: |
| Within one year | 49,539 |
| After one but within two years | 16,315 |
| After two but within three years | 8,062 |
| After three but within four years | 3,313 |
| After four but within five years | 79 |
| After five years | $\$ 551,404$ |
| TOTAL |  |

NOTE 10 SHORT-TERM BORROWINGS
Short-term borrowings consist of federal funds purchased and securities sold under repurchase agreements, which generally represent overnight borrowing transactions, and other short-term borrowings, primarily Federal Home Loan Bank (FHLB) advances, with original maturities of one year or less. The Company has unused lines of credit available for short-term financing of $\$ 229$ million at December 31, 1999. Securities collateralizing repurchase agreements, with a market value of $\$ 31.8$ million at December 31, 1999, are held in safekeeping by non-affiliated financial institutions and are under the Company's control.

|  | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| (dollars in thousands) |  |  |  |
| FEDERAL FUNDS PURCHASED |  |  |  |
| Balance at year-end | \$48, 000 | \$28, 000 | \$25,000 |
| Average during the year | 36, 912 | 35,674 | 29,501 |
| Maximum month end balance | 63,000 | 60,000 | 49,000 |
| Weighted average rate during the year | 5.18\% | 5.58\% | 5.70\% |
| Weighted average rate at December 31 | 5.51\% | 4.75\% | 6.13\% |
| SECURITIES SOLD UNDER REPURCHASE AGREEMENTS |  |  |  |
| Balance at year-end | \$27, 049 | \$38,388 | \$59,721 |
| Average during the year | 32,520 | 33,659 | 51,427 |
| Maximum month end balance | 37,268 | 42,085 | 95,403 |
| Weighted average rate during the year | 4.04\% | 4.01\% | 5.04\% |
| Weighted average rate at December 31 | 3.84\% | 3.61\% | 5.03\% |
| OTHER SHORT-TERM BORROWINGS |  |  |  |
| Balance at year-end | \$40,250 | \$30,201 | \$49, 806 |
| Average during the year | 37,529 | 44,908 | 38,331 |
| Maximum month end balance | 70,250 | 50,165 | 49,806 |
| Weighted average rate during the year | 5.40\% | 5.96\% | 6.02\% |
| Weighted average rate at December 31 | 5.54\% | 5.62\% | 5.82\% |

NOTE 11 LONG-TERM DEBT
Long-term debt consists of FHLB advances having an original maturity at issuance of more than one year. A summary of long-term debt as of December 31, 1999 follows:

| (dollars in thousands) | Maturity Date | Interest Rate | Amount |
| :---: | :---: | :---: | :---: |
| FHLB advance | 2005 | 5.23 | 10,000 |
| FHLB advance | 2008 | 5.33 | 117 |
| FHLB advance | 2008 | 7.20 | 40 |
| FHLB advance | 2009 | 5.10 | 10,000 |
| FHLB advance | 2009 | 5.41 | 15,000 |
| Total |  |  | \$35,157 |

FHLB advances are collateralized by the FHLB stock owned by the Company, mortgage-backed securities with a market value of $\$ 37.1$ million and a blanket lien on its residential real estate mortgage loans.

NOTE 12 INCOME TAXES
Total income taxes were allocated as follows:

| Year ended December 31, | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |
| Income before income taxes | \$11, 602 | \$ 4,553 | \$ 8,301 |
| Stockholders' equity, capital surplus, for stock options exercised | (296) | (117) | (329) |
| Stockholders' equity, for accumulated comprehensive (loss) income | $(9,936)$ | 654 | 2,695 |
| Total | \$ 1,370 | \$ 5,090 | \$10,667 |

The components of income tax expense included in operations are as follows:

| Year ended December 31, | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |
| Current: |  |  |  |
| Federal | \$ 9,228 | \$ 4,435 | \$7,297 |
| State | 2,591 | 1,345 | 1,439 |
|  | 11,819 | 5,780 | 8,736 |
| Deferred: |  |  |  |
| Federal | (358) | (998) | (330) |
| State | 141 | (229) | (105) |
|  | (217) | $(1,227)$ | (435) |
| Total | \$11,602 | \$ 4,553 | \$8,301 |

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities are as follows:

| December 31, | 1999 |  | 1998 |
| :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |
| Deferred tax assets: |  |  |  |
| Allowance for loan losses | \$ | 5,366 | \$5,132 |
| Unrealized loss on securities available for sale |  | 7,644 | - |
| Deferred compensation |  | 342 | 324 |
| Postretirement benefit obligation |  | 1,068 | 993 |
| Other |  | 433 | 492 |
| Total gross deferred tax assets |  | 14,853 | 6,941 |
| Deferred tax liabilities: |  |  |  |
| Prepaid pension obligation |  | 389 | 396 |
| Premises and equipment, primarily due to accelerated depreciation |  | 668 | 644 |
| Unrealized gain on securities available for sale |  | - | 2,292 |
| Securities discount accretion |  | 369 | 328 |
| Other |  | 18 | 25 |
| Total gross deferred tax liabilities |  | 1,444 | 3,685 |
| Net deferred tax assets |  | 13,409 | \$3,256 |

Realization of deferred tax assets is dependent upon the generation of future taxable income or the existence of sufficient taxable income within the carryback period. A valuation allowance is provided when it is more likely than not that some portion of the deferred tax asset will not be realized. Based on available evidence, gross deferred tax assets will ultimately be realized and a valuation allowance was not deemed necessary at December 31, 1999 and 1998.

The following is a reconciliation of the provision for income taxes to the amount computed by applying the applicable Federal statutory rate of $35 \%$ to income before taxes:

| Year ended December 31, | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |
| Federal income tax at statutory rate | \$10,490 | \$8,279 | \$8,068 |
| Benefit of federal tax rates below statutory rate | - | (100) | - |
| Tax exempt income | (687) | (570) | (613) |
| Non-deductible expenses | 316 | 243 | 220 |
| State taxes, net of federal tax benefit | 1,776 | 725 | 867 |
| Federal income tax benefit from corporate realignment | - | $(4,186)$ | - |
| Other, net | (293) | 162 | (241) |
| Income taxes | \$11,602 | \$4,553 | \$8,301 |

Included in the data processing and communications expense category are data processing fees of $\$ 2.7$ million, $\$ 2.6 \mathrm{million}$, and $\$ 1.9 \mathrm{million}$ in years 1999 , 1998 and 1997, respectively. The future minimum annual commitments for data processing services as of December 31, 1999 were as follows: 2000--\$3.9 million; 2001--\$3.6 million; 2002--\$3.0 million; 2003--\$1.4 million; and 2004 and beyond--\$0.

NOTE 14 COMMITMENTS AND CONTINGENT LIABILITIES
The Company is a party to financial instruments with off balance sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit and standby letters of credit. Commitments to extend credit include agreements to lend to a borrower as long as there is not a violation of any condition established in the contract. Standby letters of credit are conditional commitments issued by the Company to guarantee the performance of a borrower to a third party. The Company's exposure to credit loss in the event of nonperformance by the other party to the commitments to extend credit and standby letters of credit is represented by the contractual amount of those instruments. The Company uses the same credit standards in making commitments and conditional obligations as it does for on balance sheet instruments. Collateral for these commitments vary but may include negotiable instruments, accounts receivable, inventory, property, plant, equipment and vehicles. At December 31, 1999, off balance sheet commitments to extend credit for primarily variable rate loans amounted to $\$ 158.3$ million secured by $\$ 83.8$ million in collateral value. The amount of standby letters of credit at December 31, 1999, amounted to $\$ 1.6$ million secured by $\$ 0.1$ million in cash. At December 31, 1998, off balance sheet commitments to extend credit for primarily variable rate loans amounted to $\$ 165.3$ million secured by $\$ 95.0$ million in collateral value. The amount of standby letters of credit at December 31, 1998, amounted to $\$ 1.4$ million secured by $\$ 0.1$ million in cash.

At December 31, 1999 and 1998, the Company held no off balance sheet derivative financial instruments such as interest rate swaps, forward contracts, futures, options on financial futures, or interest rate floors, and therefore was not subject to the market risk associated with such derivative financial instruments.

In the normal course of business there are various outstanding legal proceedings. In the opinion of management, the aggregate amount involved in such proceedings is not material to the financial condition or results of operations of the Company.

## NOTE 15 STOCKHOLDERS' EQUITY

The Company has a Dividend Reinvestment Plan for stockholders under which no new shares of common stock were issued in 1999 and 1998. There were 772,869 shares of common stock reserved for future issuance under the plan at December 31, 1999 (the number of shares available has been adjusted for stock dividends and splits).

Certain restrictions exist regarding the ability of the Bank to transfer funds to the Company in the form of cash dividends. The approval of the Comptroller of the Currency is required to pay dividends in excess of the Bank's earnings retained in the current year plus retained net profits for the preceding two years or when the Bank fails to meet certain minimum regulatory capital standards. At December 31, 1999, the Bank had the ability to pay $\$ 21.9$ million in dividends to the Company without obtaining prior regulatory approval. Under the State of Delaware Business Corporation Law, the Company may declare and pay dividends either out of accumulated net retained earnings or capital surplus.

The Company currently is authorized to issue 2.5 million shares of preferred stock, no par value, $\$ 1.00$ stated value. The Board of Directors is authorized to fix the particular designations, preferences, rights, qualifications, and restrictions for each series of preferred stock issued. In November 1994, the Company adopted a Stockholder Rights Plan (Plan) designed to ensure that any potential acquiror of the Company negotiate with the Board of Directors and that all Company stockholders are treated equitably in the event of a takeover attempt. At that time, the Company paid a dividend of one Preferred Share Purchase Right (Right) for each outstanding share of common stock of the Company. Similar Rights are attached to each share of the Company's common stock issued after November 15, 1994, subject to adjustment. Under the Plan, the Rights will not be exercisable until a person or group acquires beneficial ownership of 20 percent or more of the Company's outstanding common stock, begins a tender or exchange offer for 25 percent or more of the Company's outstanding common stock, or an adverse person, as declared by the Board of Directors, acquires 10 percent or more of the Company's outstanding common stock. Additionally, until the occurrence of such an event, the Rights are not severable from the Company's common stock and, therefore, the Rights will be transferred upon the transfer of shares of the Company's common stock. Upon the occurrence of such events, each Right entitles the holder to purchase one one-hundredth of a share of Series R Preferred Stock, no par value, and \$1.00 stated value per share of the Company at a price of $\$ 100$.

The Plan also provides that upon the occurrence of certain specified events, the holders of Rights will be entitled to acquire additional equity interests in the Company or in the acquiring entity, such interests having a market value of two times the Right's exercise price of $\$ 100$. The Rights, which expire November 14, 2004, are redeemable in whole, but not in part, at the Company's option prior to the time they are exercisable, for a price of $\$ 0.01$ per Right.

Regulatory Capital Requirements
The Company and the Bank are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the consolidated financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Bank must meet specific capital guidelines that involve quantitative measures of the Bank's assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgements by the regulators about components, risk weightings, and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Company and the Bank to maintain minimum amounts and ratios (set forth in the table below) of total and Tier 1 Capital to risk-weighted assets, and of Tier 1 capital to average assets. As of December 31, 1999 the Company and the Bank meet all capital adequacy requirements to which it is subject.

As of December 31, 1999 the most recent notification from The Office of the Comptroller of the Currency categorized the Bank as well capitalized under the regulatory framework for prompt corrective action. To be categorized as well capitalized the Bank must maintain minimum total risk-based, Tier 1 risk-based and Tier 1 leverage ratios as set forth in the table. There are no conditions or events since that notification that management believes have changed the Bank's category.

The Company and the Bank's actual capital amounts and ratios are presented in the following table.

|  | ACTUAL |  | For Capital Adequacy Purposes: |  | To Be Well <br> Capitalized Under <br> Prompt Corrective <br> Action Provisions: |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | AMOUNT | RATIO | Amount | Ratio | Amount | Ratio |
| As of December 31, 1999: |  |  |  |  |  |  |
| Total Capital (to Risk Weighted Assets): |  |  |  |  |  |  |
| Company Consolidated | \$142,495 | 15.55\% | \$ 73, 303 | 8.00\% | \$ 91, 628 | 10.00\% |
| Bank | \$132,427 | 14.59\% | \$ 72,637 | 8.00\% | \$ 90,796 | 10.00\% |
| Tier 1 Capital (to Risk Weighted Assets): |  |  |  |  |  |  |
| Company Consolidated | \$131, 012 | 14.30\% | \$ 36,651 | 4.00\% | \$ 54,977 | 6.00\% |
| Bank | \$121, 047 | 13.33\% | \$ 36,319 | 4.00\% | \$ 54,478 | $6.00 \%$ |
| Tier 1 Capital (to Average Assets): |  |  |  |  |  |  |
| Company Consolidated | \$131, 012 | 9.50\% | \$ 41, 372 | 3.00\% | \$ 68,953 | 5.00\% |
| Bank | \$121, 047 | 8.84\% | \$ 41, 098 | 3.00\% | \$ 68,497 | 5.00\% |
| As of December 31, 1998: |  |  |  |  |  |  |
| Total Capital (to Risk Weighted Assets): |  |  |  |  |  |  |
| Company Consolidated | \$129, 967 | 15.94\% | \$ 65, 214 | 8.00\% | \$ 81,517 | 10.00\% |
| Bank | \$124,646 | 15.36\% | \$ 64,912 | 8.00\% | \$ 81,140 | 10.00\% |
| Tier 1 Capital (to Risk Weighted Assets): |  |  |  |  |  |  |
| Company Consolidated | \$119,743 | 14.69\% | \$ 32,607 | 4.00\% | \$ 48,910 | 6.00\% |
| Bank | \$114, 469 | 14.11\% | \$ 32,456 | 4.00\% | \$ 48,684 | 6.00\% |
| Tier 1 Capital (to Average Assets): |  |  |  |  |  |  |
| Company Consolidated | \$119,743 | 9.33\% | \$ 38,513 | 3.00\% | \$ 64,188 | 5.00\% |
| Bank | \$114,469 | 8.96\% | \$ 38,341 | 3.00\% | \$ 63,901 | 5.00\% |

## NOTE 16 EMPLOYEE BENEFIT PLANS

Postretirement Benefits Other Than Pensions
Nonpension benefits are accrued over the employees' active service period, defined as the date of employment up to the date of the employees' eligibility for such benefits. The Company provides certain health care benefits for retired employees. The health care plans are contributory for participating retirees and also requires them to absorb deductibles and coinsurance with contributions adjusted annually to reflect cost sharing provisions and benefit limitations. Substantially all of the employees may become eligible for these benefits if they reach normal retirement age while working for the Company or its subsidiaries. The benefits are provided by the participants choice of health maintenance organizations with community rated premiums or self-insured plans administered by insurance companies, whose premiums are based on the claims paid during the year. The Company funds the cost of post retirement health care as benefits are paid. The Company elected to recognize the transition obligation in the balance sheets and statements of income on a delayed basis over the plan participant's future service periods, estimated to be twenty years.

The Company used a health care trend rate in calculating its postretirement benefit obligation of $7.0 \%$ to $8.0 \%$ for 2000, grading down uniformly to $5.5 \%$ for 2005 and thereafter.

The net postretirement health benefits expense and funded status are as follows:

| Year ended December 31, | 1999 |  | 1998 |  | 1997 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |  |  |  |
| Components of net periodic benefit cost: |  |  |  |  |  |  |
| Service cost |  | 235 | \$ | 205 | \$ | 182 |
| Interest cost |  | 278 |  | 261 |  | 255 |
| Amortization of transition obligation |  | 85 |  | 85 |  | 85 |
| Amortization of gains and losses |  | 24 |  | 25 |  | 28 |
| Net periodic postretirement benefit cost | \$ | 622 | \$ | 576 | \$ | 550 |
| Change in benefit obligation: |  |  |  |  |  |  |
| Benefit obligation at beginning of the year |  | 4,350 | \$ | 4,158 |  |  |
| Service cost |  | 235 |  | 205 |  |  |
| Interest cost |  | 278 |  | 261 |  |  |
| Plan participant's contributions |  | 106 |  | 95 |  |  |
| Actuarial gain |  | (932) |  | (172) |  |  |
| Benefits paid |  | (222) |  | (197) |  |  |
| Benefit obligation at end of year |  | 3,815 | \$ | 4,350 |  |  |
| Components of accrued benefit cost: |  |  |  |  |  |  |
| Funded status |  | $(3,815)$ |  | 4,350) |  |  |
| Unrecognized transition obligation |  | 1,103 |  | 1,188 |  |  |
| Unrecognized actuarial net loss |  | 152 |  | 1,108 |  |  |
| Accrued benefit cost |  | $(2,560)$ |  | 2,054) |  |  |
| Weighted average discount rate |  | 7.75\% |  | 6.75\% |  |  |

Assumed health care cost trend rates have a significant effect on amounts reported for the health care plans. A one-percentage point change in the health care trend rates would have the following effects:

|  | 1-PERCENTAGE <br> POINT | 1-PERCENTAGE <br> POINT |
| :--- | ---: | ---: |
| DECREASE |  |  |

Retirement Savings and Employee Stock Ownership Plan
Effective January 1, 1997, the Company terminated the existing Retirement Savings Plan and Employee Stock Ownership Plan (ESOP) and merged the assets and liabilities into the $401(k)$ and Employee Stock Ownership Plan. The Company contributed an amount equal to $100 \%$ of employees, $401(k)$ contributions up to $5 \%$ of their annual salary for 1999, 1998 and 1997. In addition, the Company may also make discretionary ESOP contributions based on the Company's profitability. Participation in the Plan is contingent upon certain age and service requirements. Provisions for contributions to the combined Plan amounted to \$1.1 million in 1999, \$1.0 million in 1998 and $\$ 0.7$ million in 1997.

Pension Plan
The Company has a qualified, noncontributory pension plan covering substantially all employees. Benefits paid from the plan are based on age, years of service, compensation prior to retirement and social security benefits, and are determined in accordance with defined formulas. The Company's policy is to fund the pension plan in accordance with ERISA standards.

The net pension expense and the funded status of the plan are as follows:


## Stock Option Plans

The Company has two stock option plans (Plans). At December 31, 1999, there were $1,676,948$ shares of the Company's common stock reserved for issuance under the Plans. Under the terms of the Plans, options were granted to key employees to purchase shares of the Company's common stock at a price equal to the fair market value of the common stock on the date of the grant. Options granted terminate eight or ten years from the date of the grant.

At December 31, 1999, there were 859,057 additional shares available for grant under the Plans. The per share weighted-average fair value of stock options granted during 1999, 1998 and 1997 was $\$ 5.37, \$ 6.77$ and $\$ 5.14$, respectively on the date of grant using the Black Scholes option-pricing model with the following weighted-average assumptions: 1999 - expected dividend yield of $3.72 \%$, expected volatility of $29.05 \%$, risk-free interest rates between 4.63\% and $6.16 \%$, and expected life 7 years; 1998 - expected dividend yield of $2.75 \%$, expected volatility of $21.86 \%$, risk-free interest rates of $5.49 \%$ and $5.62 \%$, and expected life 7 years; 1997 - expected dividend yield of $2.60 \%$, expected volatility of $22.56 \%$, risk-free interest rates of $6.52 \%$ and $6.58 \%$, and an expected life of 7 years.

The Company applies APB Opinion No. 25 in accounting for its Plans and, accordingly, no compensation cost has been recognized for its stock options in the financial statements. Had the Company determined compensation cost based on the fair value at the grant date for its stock options under SFAS No. 123, the Company's net income and earnings per share would have been reduced to the pro forma amounts indicated below:

|  |  | 1999 |  | 1998 |  | 1997 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income | As reported Pro forma | \$18,370 |  | \$19,102 |  | \$14,749 |  |
| Basic earnings per share | As reported Pro forma | \$ | $\begin{aligned} & 1.41 \\ & 1.36 \end{aligned}$ | \$ | $\begin{aligned} & 1.45 \\ & 1.41 \end{aligned}$ | \$ | $\begin{aligned} & 1.12 \\ & 1.09 \end{aligned}$ |
| Diluted earnings per share | As reported Pro forma | \$ | $\begin{aligned} & 1.40 \\ & 1.34 \end{aligned}$ | \$ | $\begin{aligned} & 1.42 \\ & 1.38 \end{aligned}$ | \$ | $\begin{aligned} & 1.11 \\ & 1.08 \end{aligned}$ |

Pro forma net income reflects only options granted after January 1, 1995. Therefore, the full impact of calculating compensation cost for stock options under SFAS No. 123 is not reflected in the pro forma net income amounts presented above because compensation cost is reflected over the options' vesting period of 4 years and compensation cost for options granted prior to January 1, 1995 is not considered.

Because the Company's employee stock options have characteristics significantly different from those of traded options for which the Black-Scholes model was developed, and because changes in the subjective input assumptions can materially affect the fair value estimate, the existing models, in management's opinion, do not necessarily provide a reliable single measure of the fair value of its employee stock options.

The following is a summary of changes in options outstanding:

|  | Number <br> of |
| :--- | :---: |
| Options | Weighted Average of <br> Exercise Price of |
| Options Under Plans |  |

The following table summarizes information concerning currently outstanding and exercisable options:

|  |  | Options Outstanding |  | Options Exercisable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Weighted Average |  |  |  |
|  |  | Remaining | Weighted |  | Weighted |
| Range of |  | Contractual | Average |  | Average |
| Exercise | Number | Life | Exercise | Number | Exercise |
| Prices | Outstanding | (in years) | Price | Exercisable | Price |
| \$5.01 - \$10.50 | 263,201 | 5.15 | \$ 9.66 | 234,904 | \$ 9.59 |
| \$10.51-\$16.00 | 155,832 | 7.08 | 11.64 | 93,499 | 11.64 |
| \$16.01-\$21.50 | 398, 858 | 8.66 | 19.46 | 69,913 | 18.17 |
| \$5.01 - \$21.50 | 817,891 | 7.23 | \$14.81 | 398,316 | \$11.58 |


| CONDENSED BALANCE SHEETS |  |  |  |
| :---: | :---: | :---: | :---: |
| DECEMBER 31, | 1999 | 1998 |  |
| (in thousands) |  |  |  |
| ASSETS |  |  |  |
| Cash and cash equivalents | \$ 1,750 | \$ 1,875 |  |
| Due from subsidiary bank | 288 | 24 |  |
| Securities available for sale | 7,724 | 3,572 |  |
| Loans | 18 | 18 |  |
| Investment in subsidiary bank | 116,577 | 125,187 |  |
| Other assets | 253 | 51 |  |
| TOTAL ASSETS | \$126,610 | \$130, 727 |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |
| Other liabilities | \$ 74 | \$ 95 |  |
| Total liabilities | 74 | 95 |  |
| Stockholders' equity | 126,536 | 130,632 |  |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$126,610 | \$130, 727 |  |
| CONDENSED STATEMENTS OF INCOME |  |  |  |
| YEAR ENDED DECEMBER 31, | 1999 | 1998 | 1997 |
| (in thousands) |  |  |  |
| Dividends from subsidiary bank | \$12,500 | \$11, 500 | \$ 6,000 |
| Interest and dividend income | 353 | 345 | 322 |
| Gain on sale of securities available for sale | 1,036 | 16 | - |
|  | 13,889 | 11,861 | 6,322 |
| Interest expense | 6 | - | - |
| Operating expense | 888 | 257 | 299 |
| Income before income taxes and equity in undistributed income of subsidiary bank | 12,995 | 11,604 | 6,023 |
| Income tax expense | 223 | 61 | 26 |
| Equity in undistributed income of subsidiary bank | 5,598 | 7,559 | 8,752 |
| NET INCOME | \$18,370 | \$19,102 | \$14,749 |


| YEAR ENDED DECEMBER 31, | 1999 |  | 1998 |  | 1997 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) |  |  |  |  |  |  |
| OPERATING ACTIVITIES: |  |  |  |  |  |  |
| Net income | \$ | 18,370 | \$ | 19,102 |  | 14,749 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |  |
| Net accretion on securities |  | -- |  | (4) |  | (4) |
| Net realized gains on sale of securities available for sale |  | $(1,036)$ |  | (16) |  | -- |
| (Decrease) in other assets |  | (21) |  | 66 |  | (83) |
| Increase (decrease) in other liabilities |  | (201) |  | (49) |  | (3) |
| Undistributed net income of subsidiary bank |  | $(5,598)$ |  | $(7,559)$ |  | $(8,752)$ |
| Other, net |  | 122 |  | (87) |  | (18) |
| Net cash provided by operating activities |  | 11,636 |  | 11,453 |  | 5,889 |
| INVESTING ACTIVITIES: |  |  |  |  |  |  |
| Securities available for sale: |  |  |  |  |  |  |
| Proceeds from sales of securities |  | 2,301 |  | 3,416 |  | - |
| Purchases |  | $(5,717)$ |  | $(2,965)$ |  | $(3,384)$ |
| Net cash provided by (used in) investing activities |  | $(3,416)$ |  | 451 |  | $(3,384)$ |
| FINANCING ACTIVITIES: |  |  |  |  |  |  |
| Treasury shares reissued |  | 5,110 |  | 4,059 |  | 6,559 |
| Purchase of treasury stock |  | $(4,643)$ |  | $(9,094)$ |  | $(2,568)$ |
| Cash dividends and payment for fractional shares |  | $(8,548)$ |  | $(7,722)$ |  | $(5,563)$ |
| Net cash used in financing activities |  | $(8,081)$ |  | $(12,757)$ |  | $(1,572)$ |
| Net increase (decrease) in cash and cash equivalents |  | 139 |  | (853) |  | 933 |
| Cash and cash equivalents at beginning of year |  | 1,899 |  | 2,752 |  | 1,819 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | \$ | 2,038 | \$ | 1,899 | \$ | 2,752 |

## NOTE 18 FAIR VALUES OF FINANCIAL INSTRUMENTS

A financial instrument is defined as cash, evidence of an ownership interest in an entity, or a contract that imposes the obligation to deliver, receive, or exchange cash or other financial instruments between willing entities on potentially favorable or unfavorable terms. There are no off balance sheet derivative financial instruments at December 31, 1999 and 1998. The following methods and assumptions were used to estimate the fair value of each class of financial instruments.

Cash and cash equivalents
For these short-term instruments, carrying value approximates fair value.
Securities
Fair values for securities are based on quoted market prices or dealer quotes, where available. Where quoted market prices are not available, fair values are based on quoted market prices of comparable instruments.

Loans
For variable rate loans that reprice frequently and have no significant credit risk, fair values are based on carrying values. The fair values for fixed rate loans are estimated through discounted cash flow analyses using interest rates currently being offered for loans with similar terms and credit quality. The fair value of loans held for sale on an aggregate basis, are based on quoted market prices. Nonperforming loans are valued based upon recent loss history for similar loans.

Accrued interest receivable and payable
For these short-term instruments, carrying value approximates fair value.
Deposits
The fair values disclosed for savings, money market, and noninterest bearing accounts are, by definition, equal to their carrying values at the reporting date. The fair value of fixed maturity certificates of deposit is estimated using a discounted cash flow analysis that applies interest rates currently offered on certificates to a schedule of aggregated expected monthly maturities on time deposits.

Short-term borrowings
For short-term borrowings, carrying value approximates fair value.
Long-term debt
The fair value of long-term debt has been estimated using discounted cash flow analyses that apply interest rates currently being offered for notes with similar terms

Commitments to extend credit and standby letters of credit
The fair value of commitments to extend credit and standby letters of credit are estimated using fees currently charged to enter into similar agreements, taking into account the remaining terms of the agreements and the present credit worthiness of the counterparts. Carrying amounts which are comprised of the unamortized fee income are immaterial.

Estimated fair values of financial instruments

| December 31, | 1999 |  |  |  | 1998 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | CARRYING AMOUNT |  | FAIR VALUE |  | Carrying Amount |  | Fair |  |
| FINANCIAL ASSETS |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 46,033 | \$ | 46,033 | \$ | 47,181 | \$ | 47,181 |
| Loans held for sale |  | 3,621 |  | 3,621 |  | 2,887 |  | 2,887 |
| Securities available for sale |  | 341,586 |  | 341,586 |  | 355,758 |  | 355,758 |
| Securities held to maturity |  | 42,446 |  | 42,446 |  | 35,095 |  | 35,095 |
| Loans |  | 923,031 |  | 911,275 |  | 821,505 |  | 859,833 |
| Less allowance for loan losses |  | 13,855 |  | -- |  | 12,962 |  | - - |
| Net loans |  | 909,176 |  | 911,275 |  | 808,543 |  | 859,833 |
| Accrued interest receivable |  | 7,004 |  | 7,004 |  | 6,431 |  | 6,431 |


| FINANCIAL LIABILITIES |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Deposits: |  |  |  |  |  |  |  |  |
| Interest bearing: |  |  |  |  |  |  |  |  |
| Savings, NOW and money market |  | 392,193 |  | 392,193 |  | 391,614 |  | 391,614 |
| Certificates of deposit |  | 551, 404 |  | 549,680 |  | 498, 445 |  | 500, 013 |
| Noninterest bearing |  | 164,476 |  | 164,476 |  | 154,146 |  | 154,146 |
| Total deposits |  | 1,108,073 |  | 1,106,349 |  | 1,044,205 |  | 1,045,773 |
| Short-term borrowings |  | 115,299 |  | 115,299 |  | 96,589 |  | 96,589 |
| Long-term debt |  | 35,157 |  | 34,370 |  | 10,171 |  | 10,848 |
| Accrued interest payable | \$ | 4, 004 | \$ | 4,004 | \$ | 2,731 | \$ | 2,731 |

Fair value estimates are made at a specific point in time, based on relevant market information and information about the financial instrument. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and, therefore, cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

Item 14(b) -- Reports on FORM 8-K
During the quarter ended December 31, 1999, the Company filed the following Current Reports on Form $8-\mathrm{K}$ :
(1) A report filed December 16, 1999 stating that NBT Bancorp Inc. and Pioneer American Holding Company Corp. announced that they had entered into an Agreement and Plan of Merger, dated as of December 7, 1999.
(2) A report filed December 22, 1999 announcing changes adopted by the Registrant's Board of Directors on November 22, 1999 to the NBT Bancorp Inc. Stockholders Rights Agreement

Agreement and Plan of Merger by and between NBT Bancorp Inc. and Pioneer American Holding Company Corp., dated as of December 7, 1999
Certificate of Incorporation of NBT BANCORP INC., as amended through April 18, 1998.

By-laws of NBT BANCORP INC., as amended and restated through November 22, 1999. NBT BANCORP INC. 401(k) and Employee Stock Ownership Plan made as of January 1, 1997.

NBT BANCORP INC. Defined Benefit Pension Plan Amended and restated as of October 1, 1989, including Amendments adopted through August 31, 1998.
NBT BANCORP INC. 1993 Stock Option Plan as amendment through April 28, 1998.
Change in control agreement with Daryl R. Forsythe.
Supplemental Retirement Agreement between NBT Bancorp Inc., NBT Bank, National Association and Daryl R. Forsythe made as of January 1, 1995.
Death Benefits Agreement between NBT Bancorp Inc., NBT Bank, National Association and Daryl R. Forsythe made August 22, 1995.
Wage Continuation Plan between NBT Bancorp Inc., NBT Bank, National Association and Daryl R. Forsythe made as of August 1, 1995.
NBT Bancorp Inc. and Subsidiaries Master Deferred Compensation Plan of Directors, adopted February 11, 1992.
Wage Continuation Plan between NBT Bancorp Inc., NBT Bank, National Association and (Key Management Group) made as of January 2, 1997.
Restricted Stock Agreement between NBT Bank, National Association and Daryl R. Forsythe made January 1, 1997.
Restricted Stock Agreement between NBT Bancorp Inc. and (Director) made January 1, 1998.
Restricted Stock Agreement between NBT Bank, National Association and (Director) made January 1, 1998.
Restricted Stock Agreement between NBT Bancorp Inc. and (Director) made January 1, 1999.
Restricted Stock Agreement between NBT Bank, National Association and (Director) made January 1, 1999.
Restricted Stock Agreement between NBT Bancorp Inc. and (Director) made January 1, 2000.
Restricted Stock Agreement between NBT Bank, National Association and (Director) made January 1, 2000.
Supplemental Retirement Income Plan between NBT Bank, National Association and Certain Management and Highly Compensated Employees made as of January 1, 1996.

Form of Employment Agreement with John G. Martines
Form of Employment Agreement with John W. Reuther A list of the subsidiaries of the registrant.
Consent of KPMG LLP.
Financial Data Schedule.
COPIES OF EXHIBITS ARE AVAILABLE UPON PAYMENT OF REPRODUCTION COSTS. SUBMIT YOUR WRITTEN REQUEST TO MICHAEL J. CHEWENS, EXECUTIVE VICE PRESIDENT, CHIEF FINANCIAL OFFICER AND TREASURER OF NBT BANCORP INC.

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report on FORM $10-\mathrm{K}$ to be signed on its behalf by the undersigned, thereunto duly authorized, this 10th day of March, 2000.

| NBT BANCORP INC. |
| :---: |
| (Registrant) |
| $\begin{gathered} \text { By: } \\ \text { /s/ DARYL R. FORSYTHE } \end{gathered}$ |
| Daryl R. Forsythe, President and Chief Executive Officer |
| /s/ MICHAEL J. CHEWENS |
| Michael J. Chewens Executive Vice President |

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant in the capacities and on the date indicated.
/s/ J. PETER CHAPLIN
J. Peter Chaplin, Director
/s/ DARYL R. FORSYTHE
Daryl R. Forsythe, Director
/s/ EVERETT A. GILMOUR
Everett A. Gilmour, Director
/s/ PETER B. GREGORY
Peter B. Gregory, Director
/s/ ANDREW S. KOWALCZYK, JR.
Andrew S. Kowalczyk, Jr., Director
/s/ DAN B. MARSHMAN
Dan B. Marshman, Director
/s/ JOHN C. MITCHELL
John C. Mitchell, Director
/s/ WILLIAM L. OWENS
William L. Owens, Director
/s/ PAUL O. STILLMAN
Paul 0. Stillman, Director

March 10, 2000
DATE
March 10, 2000
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March 10, 2000
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March 10, 2000
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March 10, 2000
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## EXHIBIT INDEX

The following documents are attached as Exhibits to this FORM 10-K or, if annotated by the symbol *, are incorporated by reference as Exhibits as indicated by the page number or exhibit cross-reference to the prior filings of the Registrant with the Commission.
2.1 Agreement and Plan of Merger by and between NBT Bancorp Inc. and Pioneer American Holding Company Corp., dated as of December 7, 1999
FORM S-4 Registration Statement, file number 333-30988 filed February 23, 2000 -- Appendix A
3.1 Certificate of Incorporation of NBT BANCORP INC., as amended through April 18, 1998.
FORM 10-Q for the quarterly period ended March 31, 1998 filed May 15, 1998 -- Exhibit 10.3.
3.2 By-laws of NBT BANCORP INC., as amended and restated through November 22, 1999.
FORM S-4\A Registration Statement, file number 333-93197 filed January 11, 2000 -- Exhibit 3.
10.1 NBT BANCORP INC. $401(k)$ and Employee Stock Ownership Plan made as of January 1, 1997.
FORM 10-K for the year ended December 31, 1997, filed March 16, 1998 -- Exhibit 10.1
10.2 NBT BANCORP INC. Defined Benefit Pension Plan Amended and restated as of October 1, 1989, including Amendments adopted through August 31, 1998.
FORM 10-K for the year ended December 31, 1998, filed March 16, 1999 -- Exhibit 10.2
10.3 NBT BANCORP INC. 1993 Stock Option Plan as amended through April 18, 1998.
FORM 10-Q for the quarterly period ended March 31, 1998 filed May 15, 1998 -- Exhibit 10.4.
10.4 Change in control agreement with Daryl R. Forsythe

FORM 10-K for the year ended December 31, 1994, filed March 31, 1995 -- Exhibit 10.21.
10.5 Supplemental Retirement Agreement between NBT Bancorp Inc., NBT Bank, National Association and Daryl R. Forsythe made as of January 1, 1995
FORM 10-Q for the quarterly period ended September 30, 1995 filed November 13, 1995 -- Exhibit 10.1.
10.6 Death Benefits Agreement between NBT Bancorp Inc., NBT Bank, National Association and Daryl R. Forsythe made August 22, 1995.

FORM 10-Q for the quarterly period ended September 30, 1995 filed November 13, 1995 -- Exhibit 10.2.
10.7 Wage Continuation Plan between NBT Bancorp Inc., NBT Bank, National Association and Daryl R. Forsythe made as of August 1, 1995.

FORM 10-Q for the quarterly period ended September 30, 1995, filed November 13, 1995 -- Exhibit 10.4.
10.8 NBT Bancorp Inc. and Subsidiaries Master Deferred Compensation Plan of Directors, adopted February 11, 1992. FORM 10-Q for the quarterly period ended September 30, 1995, filed November 13, 1995 -- Exhibit 10.3.

| FORM |  |
| :---: | :---: |
| 10-K |  |
| Exhibit |  |
| Number |  |
| 10.9 | Wage Continuation Plan between NBT Bancorp Inc., NBT Bank, |
|  | National Association and (Key Management Group) made as of |
|  | FORM 10-K for the year ended December 31, 1996, filed |
|  | March 14, 1997 -- Exhibit 10.40. |
|  | Substantially identical contracts for the following have |
|  | been omitted: John R. Bradley, Senior Vice President, |
|  | Commercial Banking Division Head; Martin A. Dietrich, Senior |
|  | Vice President, Retail Division Head; Joe C. Minor, Senior |
|  | Vice President, Chief Financial Officer and Treasurer; and |
|  | John D. Roberts, Senior Vice President, Trust Division Head. |
| 10.10 | Restricted Stock Agreement between NBT Bank, National |
|  | Association and Daryl R. Forsythe made January 1, 1997. |
|  | FORM 10-K for the year ended December 31, 1996, filed |
|  | March 14, 1997 -- Exhibit 10.55. |
| 10.11 | Restricted Stock Agreement between NBT Bancorp Inc. and (Director) made January 1, 1998. |
|  | FORM 10-Q for the quarterly period ended March 31, 1998, |
|  | filed May 15, 1998 -- Exhibit 10.1. |
|  | Substantially identical contracts for the following |
|  | directors have been omitted: Andrew S. Kowalczyk, Jr.; Paul |
|  | O. Stillman; John C. Mitchell; Everett A. Gilmour and Peter |
|  | B. Gregory. |
| 10.12 | Restricted Stock Agreement between NBT Bank, National |
|  | Association and (Director) made January 1, 1998. |
|  | FORM 10-Q for the quarterly period ended March 31, 1998, |
|  | filed May 15, 1998 -- Exhibit 10.2 |
|  | Substantially identical contracts for the following |
|  | directors have been omitted: Dan B. Marshman; Kenneth M. |
|  | Axtell; J. Peter Chaplin; Andrew S. Kowalxzyk, Jr.; Paul 0. |
|  | Stillman; William L. Owens; John C. Mitchell; Janet H. |
|  | Ingraham; Everett A. Gilmour; Richard F. Monroe and Peter B. |
|  | Gregory. A. |
| 10.13 | Restricted Stock Agreement between NBT Bancorp Inc. and (Director) made January 1, 1999. |
|  | FORM 10-K for the year ended December 31, 1998, filed |
|  | March 16, 1999 -- Exhibit 10.16. |
|  | Substantially identical contracts for the following |
|  | directors have been omitted: Andrew S. Kowalczyk, Jr.; Paul |
|  | O. Stillman; John C. Mitchell; Everett A. Gilmour and Peter |
|  | B. Gregory. |
| 10.14 | Restricted Stock Agreement between NBT Bank, National |
|  | Association and (Director) made January 1, 1999. |
|  | FORM 10-K for the year ended December 31, 1998, filed |
|  | March 16, 1999 -- Exhibit 10.17. |
|  | Substantially identical contracts for the following |
|  | directors have been omitted: Dan B. Marshman; Kenneth M. |
|  | Axtell; J. Peter Chaplin; Andrew S. Kowalxzyk, Jr.; Paul 0. |
|  | Stillman; William L. Owens; John C. Mitchell; Janet H. |
|  | Ingraham; Everett A. Gilmour; Richard F. Monroe and Peter B. |
|  | Gregory. |



EXHIBIT 10.15
Restricted Stock Agreement between NBT BANCORP INC. and (Director).

51

## RESTRICTED STOCK AGREEMENT

BETWEEN
NBT BANCORP INC. AND (DIRECTOR)

AGREEMENT made as of January 1, 2000 by and between NBT Bancorp Inc. ("Company") and [name of director] ("Participant"):

WHEREAS, the Participant is a Director of the Company and, as such, receives an annual retainer fee in addition to fees for meeting attendance. The Company and Participant agree that the Participant is entitled to receive the retainer fee in Company Stock subject to the conditions specified below.

THEREFORE, in consideration of the mutual promises and covenants contained herein, it is hereby agreed as follows:

1. AWARD OF SHARES.

Under the terms of this Agreement, the Company has awarded the Participant a Restricted stock award on January 1, 2000 ("Award Date"), covering 190 shares of NBT Bancorp Inc. Common Stock, with a fair market value equal to \$3,008.27 (annual director's retainer), subject to the terms, conditions and restrictions set forth in this agreement.
2. AWARD RESTRICTIONS.

The shares covered by restricted stock award shall vest in accordance with the schedule set forth below:

Full Years Elapsed from Award Date
Percent Vested
$\begin{array}{lr}1 & 33 \% \\ 2 & 66 \% \\ 3 & 100 \%\end{array}$

Upon the vesting of any part of the restricted stock award by virtue of the lapse of the restriction period set forth above or under Section 4 of this Agreement, the Company shall cause a stock certificate covering the requisite number of shares in the name of the Participant or beneficiary(ies) to be distributed within 30 days after vesting. Upon receipt of such stock certificate(s), the Participant or beneficiary(ies) are free to hold or dispose of such certificate at will.

During the restriction period, the shares covered by the restricted stock award not already vested are not transferable by the Participant by means of sale, assignment, exchange, pledge, or otherwise. However, the restriction period will lapse upon a change of ownership control within the meaning of Internal Revenue Code ss.368(c) of Company or NBT Bancorp Inc. The lapse of the restriction period will cause the restricted stock award to be fully vested.
3. STOCK CERTIFICATES.

The stock certificate(s) evidencing the restricted stock award shall be registered in the name of the Participant as of the Award Date. Physical possession or custody of such stock certificate(s) shall be retained by the Company until such time as the shares are vested (i.e. the restriction period lapses). The Company reserves the right to place a legend on the stock certificate(s) restricting the transferability of such certificate(s).

During the restriction period, except as otherwise provided in Section 2 of this Agreement, the Participant shall be entitled to all rights of a stockholder of the Company, including the right to vote the shares and receive cash dividends. Stock dividends declared by the Company will be characterized as restricted stock, and distributed with the principle restricted stock.
4. TERM OF DIRECTORSHIP.

If the Participant terminates board membership with the Company due to death, disability, retirement, or failure to be re-elected or re-appointed, the restricted stock award, to the extent not already vested, shall vest in full as of the date of such termination. Voluntary resignation or removal for cause will result in forfeiture of the non-vested grants. The Participant may designate a beneficiary(ies) to receive the stock certificate representing that portion of the restricted stock award automatically vested upon death. The participant has the right to change such beneficiary designation at will.
5. DUTY TO NOTIFY.

It is the Participant's duty to notify the Company in the event an Internal Revenue Code ss.83(b) election is made in the year of the award.
6. WITHHOLDING TAXES

The Company shall have the right to retain and withhold from any payment under the restricted stock awarded the amount of taxes required by any government to be withheld or otherwise deducted and paid with respect to such payment. At its discretion, the Company may require a Participant receiving shares of Common Stock under a restricted stock award to reimburse the Company for any such taxes required to be withheld by the Company and withhold any distribution in whole or in part until the Company is so
reimbursed. In lieu thereof, the Company shall have the right to withhold from any other cash amounts due or to become due from the Company to the Participant an amount equal to such taxes required to be withheld by the Company to reimburse the Company for any such taxes or retain and withhold a number of shares having a market value not less than the amount of such taxes and cancel (in whole or in part) any such shares so withheld in order to reimburse the Company for any such taxes.
7. IMPACT ON OTHER BENEFITS.

The value of the restricted stock award (either on the Award Date or at the time the shares are vested) shall not be includable as compensation or earnings for purposes of any other benefit plan offered by the Company.
8. ADMINISTRATION.

The Compensation Committee shall have full authority and discretion to decide all matters relating to the administration and interpretation of this Agreement. The Compensation Committee shall have full power and authority to pass and decide upon cases in conformity with the objectives of this Agreement under such rules as the Board of Directors of the Company may establish.

Any decision made or action taken by the Company, the Board of Directors, or the Compensation Committee arising out of, or in connection with, the administration, interpretation, and effect' of this Agreement shall be at their absolute discretion and will be conclusive and binding on all parties. No member of the Board of Directors, Compensation Committee, or employee of the Company shall be liable for any act or action hereunder, whether of omission or commission, by the Participant or by any agent to whom duties in connection with the administration of this Agreement have been delegated in accordance with the provision of this Agreement.
9. COMPANY RELATION WITH PARTICIPANTS.

Nothing in this Agreement shall confer on the Participant any right to continue as a director of the Company.
10. FORCE AND EFFECT.

The various provisions of this Agreement are severable in their entirety. Any determination of invalidity or unenforceability of any one provision shall have no effect on the continuing force and effect of the remaining provisions.
11. GOVERNING LAWS.

Except to the extent pre-empted under federal law, the provisions of this Agreement shall be construed, administered and enforced in accordance with the domestic internal law of the State of New York.
12. ENTIRE AGREEMENT.

This Agreement contains the entire understanding of the parties and shall not be modified or amended except in writing and duly signed by the parties. No waiver by either party of any default under this Agreement shall be deemed a waiver of any later default.

IN WITNESS WHEREOF, the parties have executed this Agreement on this day of

NBT BANCORP INC.
By
President
And
by
CFO and Treasurer
$\qquad$
Signature of Participant

Name of Participant
(please print)

RESTRICTED STOCK AGREEMENT<br>BETWEEN<br>NBT BANK, N.A. AND (DIRECTOR)

AGREEMENT made as of January 1, 2000 by and between NBT Bank, N.A. ("Company") and [name of director] (Participant"):

WHEREAS, the Participant is a Director of the Company and, as such, receives an annual retainer fee in addition to fees for meeting attendance. The Company and Participant agree that the Participant is entitled to receive the retainer fee in Company Stock subject to the conditions specified below.

THEREFORE, in consideration of the mutual promises and covenants contained herein, it is hereby agreed as follows:

1. AWARD OF SHARES.

Under the terms of this Agreement, the Company has awarded the Participant a Restricted stock award on January 1, 2000 ("Award Date"), covering 190 shares of NBT Bancorp Inc. Common Stock, with a fair market value equal to $\$ 3,008.27$ (annual director's retainer), subject to the terms, conditions and restrictions set forth in this agreement.
2. AWARD RESTRICTIONS.

The shares covered by restricted stock award shall vest in accordance with the schedule set forth below:

| Full Years Elapsed from Award Date | Percent Vested |
| :---: | :---: |
| 1 | $----------------------10 \%$ |
| 2 | $66 \%$ |

Upon the vesting of any part of the restricted stock award by virtue of the lapse of the restriction period set forth above or under Section 4 of this Agreement, the Company shall cause a stock certificate covering the requisite number of shares in the name of the Participant or beneficiary(ies) to be distributed within 30 days after vesting. Upon receipt of such stock certificate(s), the Participant or beneficiary(ies) are free to hold or dispose of such certificate at will.

During the restriction period, the shares covered by the restricted stock award not already vested are not transferable by the Participant by means of sale, assignment, exchange, pledge, or otherwise. However, the restriction period will lapse upon a change of ownership control within the meaning of Internal Revenue Code ss.368(c) of Company or NBT Bancorp Inc. The lapse of the restriction period will cause the restricted stock award to be fully vested.
3. STOCK CERTIFICATES.

The stock certificate(s) evidencing the restricted stock award shall be registered in the name of the Participant as of the Award Date. Physical possession or custody of such stock certificate(s) shall be retained by the Company until such time as the shares are vested (i.e. the restriction period lapses). The Company reserves the right to place a legend on the stock certificate(s) restricting the transferability of such certificate(s).

During the restriction period, except as otherwise provided in Section 2 of this Agreement, the Participant shall be entitled to all rights of a stockholder of the Company, including the right to vote the shares and receive cash dividends. Stock dividends declared by the Company will be characterized as restricted stock, and distributed with the principle restricted stock.
4. TERM OF DIRECTORSHIP.

If the Participant terminates board membership with the Company due to death, disability, retirement, or failure to be re-elected or re-appointed, the restricted stock award, to the extent not already vested, shall vest in full as of the date of such termination. Voluntary resignation or removal for cause will result in forfeiture of the non-vested grants. The Participant may designate a beneficiary(ies) to receive the stock certificate representing that portion of the restricted stock award automatically vested upon death. The participant has the right to change such beneficiary designation at will.
5. DUTY TO NOTIFY.

It is the Participant's duty to notify the Company in the event an Internal Revenue Code ss.83(b) election is made in the year of the award.
6. WITHHOLDING TAXES

The Company shall have the right to retain and withhold from any payment under the restricted stock awarded the amount of taxes required by any government to be withheld or otherwise deducted and paid with respect to such payment. At its discretion, the Company may require a Participant receiving shares of Common Stock under a restricted stock award to reimburse the Company for any such taxes required to be withheld by the Company and withhold any distribution in whole or in part until the Company is so
reimbursed. In lieu thereof, the Company shall have the right to withhold from any other cash amounts due or to become due from the Company to the Participant an amount equal to such taxes required to be withheld by the Company to reimburse the Company for any such taxes or retain and withhold a number of shares having a market value not less than the amount of such taxes and cancel (in whole or in part) any such shares so withheld in order to reimburse the Company for any such taxes.
7. IMPACT ON OTHER BENEFITS.

The value of the restricted stock award (either on the Award Date or at the time the shares are vested) shall not be includable as compensation or earnings for purposes of any other benefit plan offered by the Company.
8. ADMINISTRATION.

The Compensation Committee shall have full authority and discretion to decide all matters relating to the administration and interpretation of this Agreement. The Compensation Committee shall have full power and authority to pass and decide upon cases in conformity with the objectives of this Agreement under such rules as the Board of Directors of the Company may establish.

Any decision made or action taken by the Company, the Board of Directors, or the Compensation Committee arising out of, or in connection with, the administration, interpretation, and effect' of this Agreement shall be at their absolute discretion and will be conclusive and binding on all parties. No member of the Board of Directors, Compensation Committee, or employee of the Company shall be liable for any act or action hereunder, whether of omission or commission, by the Participant or by any agent to whom duties in connection with the administration of this Agreement have been delegated in accordance with the provision of this Agreement.
9. COMPANY RELATION WITH PARTICIPANTS.

Nothing in this Agreement shall confer on the Participant any right to continue as a director of the Company.
10. FORCE AND EFFECT.

The various provisions of this Agreement are severable in their entirety. Any determination of invalidity or unenforceability of any one provision shall have no effect on the continuing force and effect of the remaining provisions.
11. GOVERNING LAWS.

Except to the extent pre-empted under federal law, the provisions of this Agreement shall be construed, administered and enforced in accordance with the domestic internal law of the State of New York.
12. ENTIRE AGREEMENT.

This Agreement contains the entire understanding of the parties and shall not be modified or amended except in writing and duly signed by the parties. No waiver by either party of any default under this Agreement shall be deemed a waiver of any later default.

IN WITNESS WHEREOF, the parties have executed this Agreement on this day of

NBT BANK, N.A.
By
Chairman and CEO
And
by
CFO and Treasurer
$\qquad$
Signature of Participant

Name of Participant (please print)

## EXHIBIT 21

List of Subsidiaries of the Registrant

## SUBSIDIARIES OF THE REGISTRANT

NBT BANCORP INC. has one subsidiary, which is wholly owned:
NBT Bank, National Association
52 South Broad Street
Norwich, New York 13815
Telephone: (607) 337-6000
E.I.N. 15-0395735

## EXHIBIT 23

Consent of KPMG LLP

## INDEPENDENT AUDITORS' CONSENT

The Board of Directors
NBT Bancorp Inc.:
We consent to incorporation by reference in the registration statements on Form S-3 (File No. 33-12247) and Form S-8 (File Nos. 33-18976, 33-77410, 333-02925 and 333-67615) of NBT Bancorp Inc. of our report dated January 21, 2000, relating to the consolidated balance sheets of NBT Bancorp Inc. and subsidiary as of December 31, 1999 and 1998, and the related consolidated statements of income, stockholders' equity, cash flows and comprehensive income for each of the years in the three-year period ended December 31, 1999, which report appears in the December 31, 1999 annual report on Form 10-K.

KPMG LLP
Syracuse, New York
March 8, 2000

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM NBT BANCORP INC'S FORM 10-K FOR THE PERIOD ENDED DECEMBER 31, 1999 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO FINANCIAL STATEMENTS

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NBT BANCORP INC.
1, 000
U.S. DOLLARS

12-MOS
DEC-31-1999
JAN-01-1999
DEC-31-1999

- 41,183

4, 850

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341, 586
42, 446
42,446
923, 031
13, 855
1,393,617
1,108, 073
115, 299
8, 552
35, 157
0
13, 637
112,899
$1,393,617$

$$
\begin{aligned}
& \text { 75, } 862 \\
& \text { 25,790 } \\
& 307 \\
& \text { 101, } 959 \\
& \text { 34, } 588 \\
& \text { 41,377 } \\
& \text { 60,582 } \\
& \text { 3,900 } \\
& \text { 1,507 } \\
& \text { 38,507 } \\
& \text { 29,972 } \\
& \text { 18, } 370 \\
& 0 \\
& \text { 18,370 } \\
& 1.41 \\
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& 4.85 \\
& \text { 4, } 228 \\
& 507 \\
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& \text { 36, } 074 \\
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& 11,312 \\
& \text { 2,543 }
\end{aligned}
$$


[^0]:    *All share and per share data has been restated to give retroactive effect to
    stock dividends and splits.

[^1]:    (1) For purposes of these computations, nonaccrual loans are included in the average loan balances outstanding.
    (2) Securities are shown at average amortized cost.

