SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K
CURRENT REPORT
FILED PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

DATE OF REPORT: August 1, 2000

COMMISSION FILE NUMBER 0-14703

NBT BANCORP INC.
(Exact Name of Registrant as Specified in its Charter)

```
    DELAWARE 16-1268674
(State of Incorporation) (I.R.S. Employer Identification No.)
            5 2 \text { SOUTH BROAD STREET NORWICH, NEW YORK 13815}
        (Address of Principal Executive Offices)(Zip Code)
    Registrant's Telephone Number, Including Area Code: (607)-337-2265
                            N/A
    (Former Name or Former Address, If changed since last Report)
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## Item 5. Other Events

Filed as Exhibit 99.1 are Management's Discussion and Analysis of Financial Condition and Results of Operations, and Supplemental Consolidated Financial Statements of NBT Bancorp Inc. restated to reflect the acquisition by merger of Pioneer American Holding Company Corp. The merger was a pooling of interests for accounting and financial reporting purposes. The consolidated financial statements of NBT Bancorp Inc. are restated for periods prior to the date of the acquisition.

Item 7. Financial Statements and Exhibits
(a) Not applicable.
(b) Not applicable
(c) The following exhibits are included in this report:
23.1 Consent of KPMG LLP
27.1 Restated Financial Data Schedule at December 31, 1999
27.2 Restated Financial Data Schedule at December 31, 1998
27.3 Restated Financial Data Schedule at December 31, 1997
99.1 NBT Bancorp Inc. Management's Discussion and Analysis of Financial Condition and Results of Operations, and Supplemental Consolidated Financial Statements and other Annual Report data.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

NBT BANCORP, INC.
Date: July 31, 2000

Michael J Chewens, CPA Executive Vice President Chief Financial Officer and Treasurer

EXHIBIT INDEX
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99.1 NBT Bancorp Inc. Management's Discussion and Analysis of Financial Condition and Results of Operations, Consolidated Financial Statements and other Annual Report data.

## CONSENT OF INDEPENDENT AUDITORS

The Board of Directors
NBT Bancorp Inc.:
We consent to incorporation by reference in the registration statements on Form S-3 (File Nos. $33-12247$ and $333-40192$ ) and Form S-8 (File Nos., 33-77410, 333-67615 and 333-32842, filed by NBT Bancorp Inc. under the Securities Act of 1933 of our audit report dated July 28, 2000, relating to the supplemental consolidated balance sheets of NBT Bancorp Inc. and subsidiaries as of December 31, 1999 and 1998, and the related supplemental consolidated statements of income, stockholders' equity, cash flows and comprehensive income for each of the years in the three-year period ended December 31, 1999 which report appears in the current report on Form $8-\mathrm{K}$ of NBT Bancorp Inc. dated August 1, 2000.

Syracuse, New York
July 31, 2000
/s/ KPMG LLP

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM NBT BANCORP INC'S FORM 8-K DATED JULY 31, 2000 EXHIBIT 99.1 FOR THE PERIOD ENDED DECEMBER 31, 1999 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO FINANCIAL STATEMENTS

0000790359
NBT BANCORP INC.
1, 000
U.S. DOLLARS

12-MOS
DEC-31-1999
JAN-1-1999
DEC-31-1999
174,612
5, 017
0
0
606, 727
113, 318
109, 147
$1,466,867$
19, 711
2,380, 207
1,777, 091
142, 267
17,407
251,970
0
0
23, 915
167,557
$2,380,207$
115, 896
48, 175
707
164,778
56,586
75,480
89,298
1,804
62, 882
26,257

$$
5,440
$$

40, 228
0
26, 257
1.14
1.12
4.32

7,596 2, 026
2,495
36,517
18, 231
1, 064
19,711
16, 041
3,670

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM NBT BANCORP INC'S FORM 8-K DATED JULY 31, 2000 EXHIBIT 99.1 FOR THE PERIOD ENDED DECEMBER 31, 1998 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO FINANCIAL STATEMENTS

0000790359
NBT BANCORP INC.
1, 000
U.S. DOLLARS

12-MOS
DEC-31-1998
JAN-1-1998
DEC-31-1998
1
65,839
7,783
14,140
523, 254
180,663
181, 741
1,277,241
18, 231
2,169,855
1,664, 307
17,670
183,968
0
0
23, 188
$2,169,855$
108, 492
49, 099
1, 011
158, 602
58, 898
74,736
83, 866
6,149
1,567
61,547
26, 895
0

18,231
14,621
3,610

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM NBT BANCORP INC'S FORM 8-K DATED JULY 31, 2000 99.1FOR THE PERIOD ENDED DECEMBER 31, 1997 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO FINANCIAL STATEMENTS

0000790359
NBT BANCORP INC.
1, 000
U.S. DOLLARS

12-MOS
DEC-31-1997
JAN-1-1997
DEC-31-1997
1
0

0
0
0
0
0
0
0
$0 \quad 0$
0

0
99, 789
46,622
927
147,338
56,966
68, 892
78,446
4,820
34
54, 460
33, 094
22,188
0
0
22,188 1.00 . 98
4.44 8,386 4,224
2,877
32,980
15,053

$$
\text { 4, } 470
$$

10,721

$$
1,047
$$

16, 450
5,729

The purpose of this discussion and analysis is to provide the reader with a concise description of the consolidated financial condition and results of operations of NBT Bancorp Inc. (Bancorp) and its wholly owned subsidiaries, NBT Bank, N.A. (NBT), LA Bank, N.A. (LA) and Pioneer American Bank, N.A. (Pioneer Bank) collectively referred to herein as the Company. This discussion will focus on results of operations, financial position, capital resources, and asset/liability management.

## OVERVIEW

Net income of $\$ 26.3$ million ( $\$ 1.12$ diluted earnings per share) for 1999 compares to $\$ 26.9$ million ( $\$ 1.14$ diluted earnings per share) for 1998. However, excluding a $\$ 4.2$ million net income tax benefit recognized in 1998 in connection with a corporate realignment, net income increased $15.9 \%$ in 1999 over the prior year. Income before taxes of \$40.2 million improved \$6.2 million (18.2\%) over 1998. Results for 1999 included merger related expenses of $\$ 0.8$ million after taxes.

The increase in pretax income for 1999 can be primarily attributed to improvements in net interest income and noninterest income. The increase in net interest income was primarily the result of continued loan growth. The higher noninterest income was a result of increased fee income from the continued expansion of our ATM network, increased service charges from demand deposit account growth and increased securities gains on the sales of securities available for sale. Additionally, the Company was able to achieve these improvements without a significant increase in noninterest expense.

In December 1999, the Bancorp distributed a 5\% stock dividend, the fortieth consecutive year a stock dividend has been declared. Throughout this report, amounts per common share and common shares outstanding have been retroactively adjusted to reflect stock dividends and splits.

Certain statements in this release and other public releases by the Company contain forward-looking information, as defined in the Private Securities Litigation Reform Act. These statements may be identified by the use of phrases such as "anticipate," "believe," "expect," "forecasts," "projects," or other similar terms. Actual results may differ materially from these statements since such statements involve significant known and unknown rules and uncertainties. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements include, among others, the following possibilities: (1) an increase in competitive pressures in the banking industry; (2) changes in the interest rate environment; (3) changes in the regulatory environment; (4) general economic environment conditions, either nationally or regionally, may be less favorable than expected, resulting in, among other things, a deterioration in credit quality; and (5) changes may incur in business conditions and inflation.

## MERGERS AND ACQUISITIONS

On February 17, 2000, the shareholders of Bancorp and Lake Ariel approved a merger, whereby Lake Ariel and its subsidiaries were merged with and into Bancorp with each issued and outstanding share of Lake Ariel exchanged for 0.9961 shares of Bancorp common stock. The transaction resulted in the issuance of approximately 5.0 million shares of Bancorp common stock and was consummated on February 17, 2000. Concurrent with the announcement of the merger with Lake Ariel, Bancorp reduced its previously announced stock repurchase plan from 600,000 shares to 200,000 leaving 76,500 shares remaining for repurchase under the reduced plan at December 31, 1999.

On June 20, 2000, the shareholders of Bancorp and Pioneer approved a merger, whereby Pioneer Holding Company and its subsidiary were merged with and into Bancorp with each issued and outstanding share of Pioneer Holding Company exchanged for 1.805 shares of Bancorp common stock. The transaction resulted in the issuance of approximately 5.2 million shares of Bancorp common stock. The Pioneer Holding Company merger was consummated on July 1, 2000.

LA Bank and Pioneer Bank are commercial banks headquartered in northeast Pennsylvania with approximately $\$ 570$ million and $\$ 420$ million, respectively, in assets at December 31, 1999, and twenty-two and eighteen branch offices, respectively, in five counties. Pioneer Bank will ultimately be merged with LA Bank to form the largest community bank headquartered in northeast Pennsylvania.

The Lake Ariel and Pioneer Holding company mergers qualified as a tax-free exchanges and are being accounted for as poolings-of-interests.

On March 28, 2000, NBT Bancorp Inc. and M. Griffith, Inc. jointly announced that a definitive agreement had been signed for NBT Bancorp Inc. to acquire all of the stock of M. Griffith, Inc., a Utica, New York based securities firm offering investment, financial advisory and asset-management services, primarily in the Mohawk Valley region. M. Griffith, Inc., a full-service broker/dealer and a Registered Investment Advisor, will become a wholly-owned subsidiary of NBT Financial Services, Inc. NBT Financial Services, Inc. was created in September of 1999 to concentrate on expanding NBT Bancorp Inc.'s menu of financial services beyond traditional bank product offerings.

On April 20, 2000, NBT Bancorp Inc. and BSB Bancorp, Inc., the parent company of BSB Bank and Trust Company, announced the signing of a definitive agreement to merge. The merger is subject to the approval of each company's shareholders and of banking regulators. The merger is expected to close in the fourth quarter of 2000 and is intended to be accounted for as a pooling-of-interests and qualify as a tax-free exchange for BSB Bancorp, Inc. shareholders. Shareholders of BSB Bancorp, Inc. will receive a fixed ratio of 2.0 shares of NBT Bancorp Inc.

BSB Bank and Trust Company is a full service commercial bank with total assets of approximately $\$ 2.2$ billion at March 31, 2000 and twenty-two branches in six counties in central New York and the Southern Tier. As a result of the merger, NBT Bank, N.A. and BSB Bank and Trust Company will be combined to create one of the largest independent community banks in upstate New York. This strategic alliance will create a bank holding company with assets of $\$ 4.7$ billion and proforma market capitalization of approximately $\$ 539$ million. The holding company will adopt a new name before the merger occurs. The combined company will have three direct operating subsidiaries including two community banks and a financial services company.

The Company has not experienced any system failure or miscalculation of financial data as a result of the Year 2000 issue. The Company will continue to monitor all systems to ensure they are properly functioning as the year progresses.

## NET INTEREST INCOME

Net interest income is the difference between interest and fees earned on assets and the interest paid on deposits and borrowings. Net interest income is one of the major determining factors in a financial institution's performance as it is the principal source of earnings. Table 1 presents average consolidated balance sheets and a net interest income analysis on a taxable equivalent basis for each of the years in the three-year period ended December 31, 1999.

As reflected in Table 1, federal taxable equivalent (FTE) net interest income of $\$ 92.2$ million in 1999 increased $\$ 6.1$ million or $7.1 \%$ compared to 1998 . This increase can be primarily attributed to an increase in average earning assets, which mitigated the impact of a decline in yield during 1999.

Average earning assets in 1999 increased $\$ 154.1$ million or $7.8 \%$ compared to 1998. Average loans increased $\$ 148.5$ million or $12.2 \%$ during 1999, while average investment securities increased $\$ 10.4$ million or $1.4 \%$. The benefits of these increases offset a 26 basis point decline in the yield on earning assets, primarily the result of a 40 basis point decline in the yield on loans. The continuing decline in the yield earned on loans can be attributed to the declining interest rate environment experienced during late 1998 and early 1999. Average interest bearing liabilities during 1999 increased $\$ 121.9$ million compared to 1998, the result of an increase in interest bearing deposits and borrowings of $\$ 49.5$ million and $\$ 72.4$ million, respectively. The effects of the increase in interest bearing liabilities was offset by a 26 basis point reduction in rate paid, resulting in a $\$ 0.7$ million increase in interest expense during 1999 compared to 1998. The reduced rates on interest bearing liabilities during 1999 can also be attributed to the previously mentioned declining interest rate environment.

In comparing 1998 to 1997, FTE net interest income increased $\$ 5.4$ million or $6.7 \%$ from $\$ 80.7$ million in 1997 to $\$ 86.1$ million in 1998. Yields on earning assets declined by 12 basis points while the cost of interest bearing liabilities was relatively stable between 1997 and 1998. In 1998, average earning assets increased $\$ 166.8$ million or $9.2 \%$ compared to 1997 , resulting in a $\$ 11.3$ million increase in interest income. Average loans increased \$118.9 million or $10.8 \%$ during 1998, while average investment securities increased $\$ 45.6$ million or $6.5 \%$. During 1998 , average interest bearing liabilities increased $\$ 119.4$ million, primarily a result of increases in time deposits and other borrowings.

An important performance measurement of net interest income is the net interest margin. Net interest margin, net FTE interest income divided by average interest-earning assets, is a measure of an entity's ability to utilize its earning assets in relation to the interest cost of funding. Taxable equivalency adjusts income by increasing tax exempt income to a level that is comparable to taxable income before taxes are applied. The net interest margin was stable between 1998 and 1999. Net interest margin was 4.32\% for 1999 compared to 4.34\% during 1998. The stability of the net interest margin is primarily a result of a stable interest rate spread, as the reduction in the cost of interest bearing liabilities was consistent with the decline in yield on earning assets.

TABLE 1
AVERAGE BALANCES AND NET INTEREST INCOME
The following table includes the condensed consolidated average balance sheets, an analysis of interest income/expense and average yield/rate for each major category of earning assets and interest bearing liabilities on a taxable equivalent basis. Interest income for tax-exempt securities and loans has been adjusted to a taxable-equivalent basis using the statutory Federal income tax rate of $35 \%$.

| (dollars in thousands) | 1999 |  |  | 1998 |  |  | 1997 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | AVERAGE BALANCE | INTEREST | YIELD/ RATES | AVERAGE BALANCE | INTEREST | YIELD/ RATES | AVERAGE BALANCE | INTEREST | YIELD/ RATES |
| ASSET |  |  |  |  |  |  |  |  |  |
| Interest bearing deposits | \$355 | 18 | 5.07\% | \$ 308 | 14 | 4.55\% | \$ 287 | 14 | 4.88\% |
| Federal funds sold and securities purchased under agreements to resell | 8,200 | 393 | 4.79 | 13,993 | 728 | 5.20 | 14,290 | 778 | 5.44 |
| Other short-term investments | 6,073 | 296 | 4.87 | 5,156 | 269 | 5.22 | 2,536 | 135 | 5.32 |
| Securities (2) | 756,170 | 50,426 | 6.67 | 745,739 | 51,058 | 6.85 | 700,119 | 48,544 | 6.93 |
| Loans (1) | 1,366,298 | 116,588 | 8.53 | 1,217,833 | 108,767 | 8.93 | 1,098,967 | 100,086 | 9.11 |
| Total earning assets | 2,137,096 | 167,721 | 7.85 | 1,983, 029 | 160,836 | 8.11 | 1,816,199 | 149,557 | 8.23 |
| Other assets | 131,026 |  |  | 128,826 |  |  | 115,118 |  |  |
| TOTAL ASSETS | \$2, 268, 122 |  |  | \$2,111, 855 |  |  | \$1,931,317 |  |  |
| LIABILITIES AND |  |  |  |  |  |  |  |  |  |
| STOCKHOLDERS' EQUITY |  |  |  |  |  |  |  |  |  |
| Money market deposit accounts | \$109,108 | 3,228 | 2.96 | 101,473 | 2,958 | 2.92 | 103,391 | 3,013 | 2.91 |
| NOW accounts | 219, 078 | 4,031 | 1.84 | 200, 262 | 4,080 | 2.04 | 185,874 | 3,784 | 2.04 |
| Savings deposits | 283,332 | 7,314 | 2.58 | 254,813 | 7,226 | 2.84 | 248,922 | 7,104 | 2.85 |
| Time deposits | 832,292 | 42,013 | 5.05 | 837,786 | 44,634 | 5.33 | 813,099 | 43,065 | 5.3 |
| Total interest bearing deposits | 1,443,810 | 56,586 | 3.92 | 1,394,334 | 58,898 | 4.22 | 1,351,286 | 56,966 | 4.22 |
| Short-term borrowings | 121, 424 | 5,976 | 4.92 | 116,866 | 6,145 | 5.26 | 121, 521 | 6,703 | 5.52 |
| Other borrowings/LTD | 232,366 | 12,918 | 5.56 | 164,479 | 9,693 | 5.89 | 83,450 | 5,223 | 6.26 |
| Total interest bearing liabilities | 1,797,600 | 75,480 | 4.20 | 1,675,679 | 74,736 | 4.46 | 1,556,257 | 68,892 | 4.43 |
| Demand deposits | 256,338 |  |  | 225,171 |  |  | 193,938 |  |  |
| Other liabilities | 15,125 |  |  | 12,467 |  |  | 13,537 |  |  |
| Stockholders' equity | 199,059 |  |  | 198,538 |  |  | 167,585 |  |  |
| Total liabilities and stockholders' equity | \$2, 268, 122 |  |  | \$2,111, 855 |  |  | \$1,931,317 |  |  |
| Net interest income |  | \$ 92, 241 |  |  | \$86,100 |  |  | \$80,665 |  |
| Net interest margin |  |  | 4.32\% |  |  | 4.34\% |  |  | 4.44\% |
| Taxable equivalent adjustment |  | \$ 2,943 |  |  | \$2,234 |  |  | \$2,219 |  |

(1) For purposes of these computations, nonaccrual loans are included in the average loan balances outstanding.
(2) Securities are shown at average amortized cost.

## TABLE 2

## ANALYSIS OF CHANGES IN TAXABLE EQUIVALENT NET INTEREST INCOME

The following table presents changes in interest income and interest expense attributable to changes in volume (change in average balance multiplied by prior year rate) and changes in rate (change in rate multiplied by prior year volume). The net change attributable to the combined impact of volume and rate has been allocated to each type of asset and liability in proportion to the absolute dollar amounts of change.

|  | Increase (Decrease) 1999 over 1998 |  |  |  |  |  | Increase (Decrease) 1998 over 1997 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | Volume |  |  | Rate | Total |  | Volume |  | Rate |  | Total |  |
| Interest bearing deposits | \$ | 2 | \$ | 2 | \$ | 4 | \$ | 1 | \$ | (1) | \$ | $\bigcirc$ |
| Federal funds sold and securities purchased under agreements to resell |  | (281) |  | (54) |  | (335) |  | (16) |  | (34) |  | (50) |
| Other short-term investments |  | 46 |  | (19) |  | 27 |  | 137 |  | (3) |  | 134 |
| Securities |  | 713 |  | $(1,345)$ |  | (632) |  | 3,087 |  | (573) |  | 2,514 |
| Loans |  | 12,844 |  | $(5,023)$ |  | 7,821 |  | 10,685 |  | $(2,004)$ |  | 8,681 |
| Total Interest Income |  | 13,324 |  | $(6,439)$ |  | 6,885 |  | 13,894 |  | $(2,615)$ |  | 11,279 |
| Money market deposit accounts |  | 228 |  | 42 |  | 270 |  | (64) |  | 9 |  | (55) |
| NOW accounts |  | 368 |  | (417) |  | (49) |  | 296 |  | 0 |  | 296 |
| Savings deposits |  | 777 |  | (689) |  | 88 |  | 150 |  | (28) |  | 122 |
| Certificates of deposit |  | (291) |  | $(2,330)$ |  | $(2,621)$ |  | 1,322 |  | 247 |  | 1,569 |
| Short-term borrowings |  | 235 |  | (404) |  | (169) |  | (250) |  | (308) |  | (558) |
| Other borrowings/LTD |  | 3,795 |  | (570) |  | 3,225 |  | 4,796 |  | (326) |  | 4,470 |
| Total interest expense |  | 5,112 |  | $(4,368)$ |  | 744 |  | 6,250 |  | (406) |  | 5,844 |
| Change in FTE net interest income | \$ | 8,212 |  | $(2,071)$ | \$ | 6,141 | \$ | 7,644 |  | $(2,209)$ | \$ | 5,435 |

The provision for loan losses is based upon management's judgement as to the adequacy of the allowance to absorb losses inherent in the current loan portfolio. In assessing the adequacy of the allowance for loan losses, consideration is given to historical loan loss experience, value and adequacy of collateral, level of nonperforming loans, loan concentrations, the growth and composition of the portfolio, and the results of a comprehensive independent loan review program conducted throughout the year. Consideration is given to the results of examinations and evaluations of the overall portfolio by senior credit personnel, internal and external auditors, and regulatory examiners. The provision for loan losses decreased to $\$ 5.4$ million in 1999 from $\$ 6.1$ million in 1998, the result of lower charge-offs and improved asset quality.

Accompanying tables reflect the five year history of net charge-offs and the allocation of the allowance by loan category. Net charge-offs, both as dollar amounts and as percentages of average loans outstanding, decreased between 1999 and 1998. Although the provision decreased, the allowance increased to $\$ 19.7$ million at December 31, 1999 from $\$ 18.2$ million at the previous year-end. At December 31, 1999, the allowance for loan losses to loans outstanding was 1.34\%, down from $1.43 \%$ at December 31, 1998. Management considers the allowance to be adequate at December 31, 1999.

## TABLE 3

ALLOWANCE FOR LOAN LOSSES

| \$18, 231 | 16,450 | 15,053 | 13,519 | 13,221 |
| :---: | :---: | :---: | :---: | :---: |
| 2,427 | 2,528 | 1,524 | 1,635 | 1,360 |
| 392 | 512 | 341 | 598 | 529 |
| 2,205 | 2,364 | 2,605 | 1,638 | 1,512 |
| 5, 024 | 5,404 | 4,470 | 3,871 | 3,401 |
| 292 | 273 | 253 | 326 | 234 |
| 72 | 47 | 18 | 20 | 16 |
| 700 | 716 | 776 | 734 | 666 |
| 1, 064 | 1, 036 | 1,047 | 1, 080 | 916 |
| 3,960 | 4,368 | 3,423 | 2,791 | 2,485 |
| 5,440 | 6,149 | 4,820 | 4,325 | 2,783 |
| \$ 19,711 | 18,231 | 16,450 | 15, 053 | 13,519 |
| 1.34\% | 1.43\% | 1.42\% | 1.45\% | 1.44\% |
| 259\% | 238\% | 196\% | 181\% | 156\% |
| 0.52\% | 0.60\% | $0.72 \%$ | 0.80\% | 0.93\% |
| 0.38\% | 0.49\% | 0.52\% | 0.73\% | 0.79\% |
| $0.29 \%$ | 0.36\% | $0.31 \%$ | 0.36\% | $0.34 \%$ |


| December 31, | 1999 |  | 1998 |  | 1997 |  | 1996 |  | 1995 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in thousa | ds) Allowance | Category Percent of Loans | Allowance | Category Percent of Loans | Allowance | Category Percent of Loans | Allowance | Category Percent of Loans | Allowance | Category Percent of Loans |
| ```Commercial and agricultural``` | \$ 9,091 | 46.3\% | \$ 8,589 | 43.7\% | \$ 6,755 | 41.5\% | \$ 5,581 | 39.8\% | \$ 5,111 | 38.5\% |
| Real estate mortgages | 2,050 | 27.6\% | 1,219 | 30. $2 \%$ | 843 | 30.0\% | 1,053 | 30.2\% | 923 | 31.0\% |
| Consumer | 4,900 | 26.1\% | 4,813 | 26.1\% | 3,123 | 28.5\% | 3,007 | 30.0\% | 2,643 | 30.5\% |
| Unallocated | 3,670 | -- | 3,610 | -- | 5,729 | -- | 5,412 | -- | 4,842 | -- |
| Total | \$19,711 | 100.0\% | \$18, 231 | 100.0\% | \$16,450 | 100.0\% | \$15, 053 | 100.0\% | \$13,519 | 100.0\% |

No portion of the allowance for loan losses is restricted to any loan or group of loans, and the entire allowance is available to absorb realized losses. The amount and timing of realized losses and future allowance allocations may vary from current estimates.

## NONINTEREST INCOME

Noninterest income consists primarily of trust and custodian fees, service charges on deposit accounts, gains and losses on the sales of investment securities, and fees and service charges for other banking services. Total noninterest income for 1999 of $\$ 19.3$ million increased $\$ 1.4$ million or $7.7 \%$ compared to 1998. Excluding securities gains and losses, noninterest income increased $\$ 1.1$ million or $7.0 \%$ in 1999 compared to 1998. Excluding security gains and losses, total noninterest income for 1998 increased $\$ 2.4$ million over 1997.

Trust income rose during 1999 as managed assets have continued to increase. At December 31, 1999, the Trust Department managed $\$ 891$ million in assets (market value), up from $\$ 865$ million at year-end 1998, resulting in a $\$ 0.2$ million increase in trust income.

Service charges on deposit accounts increased $\$ 1.2$ million in 1999 compared to 1998. This improvement can be attributed to an increase in service fee and overdraft income resulting from growth in demand deposits. In addition, ATM fee income increased $\$ 0.4$ million in 1999 compared to 1998 . This can be attributed to an increase in the use of customer debit cards and the installation of additional machines throughout our market areas. The Company had 85 ATM machines in use at December 31, 1999, up from 72 at year-end 1998.

## NONINTEREST EXPENSE AND OPERATING EFFICIENCY

Salaries and employee benefits increased \$1.2 million, or $4.2 \%$, between 1999 and 1998, primarily the result of increased salaries and performance based incentives. Salaries and employee benefits increased $\$ 2.1$ million between 1998 and 1997, due to additional staffing needs in both new and existing branch and administrative offices at LA, increases in salaries and performance based incentives and increases in health care insurance and other benefits.

Occupancy expense increased $\$ 0.2$ million from 1998 to 1999 and $\$ 0.4$ million from 1997 to 1998. This is attributed to growth in the number of LA branch offices throughout 1998, with a full year's effect of occupancy expense reflected in 1999.

Equipment expense during 1999 increased $\$ 0.8$ million compared to 1998 . This increase can be attributed to computer maintenance and depreciation resulting from replacement of computers for Year 2000 compliance, as well as the installation of additional computers throughout the branch network along with the addition of a new branch office at Pioneer Bank during the fourth quarter of 1998. Equipment expense increased $\$ 1.1$ million between 1998 and 1997. This increase can be attributed primarily to growth in the number of LA branch offices and a rise in computer depreciation expense related to the automation of the branch network computer system at NBT completed in the fourth quarter of 1997.

Other operating expense for 1999 experienced a $\$ 1.1$ million decline compared to 1998. In addition to a decline in recurring other operating expenses during 1999, the Company recognized a nonrecurring gain of $\$ 0.3$ million on the sale of other real estate owned.

An important operating efficiency measure that the Company closely monitors is the efficiency ratio. This ratio is computed as total noninterest expense (excluding merger and acquisition expenses, gains and losses on the sales of OREO and other nonrecurring expenses) divided by net interest income plus noninterest income (excluding net security gains and losses and nonrecurring income). The efficiency ratio improved to $56.06 \%$ in 1999 from $59.63 \%$ for 1998. This improvement was a result of the increases in net interest and noninterest

It is anticipated that the Company will incur approximately $\$ 27.7$ million of merger and integration expenses in the future in connection with the Lake Ariel, Pioneer Holding Company and BSB Bancorp, Inc. mergers.

## Income Tax Expense

The effective income tax rate was $34.7 \%$ in 1999, $21.0 \%$ in 1998, and $33.0 \%$ in 1997. The increased income tax expense in 1999 and decreased incomes tax expense in 1998 resulted from a tax benefit recognized during 1998 associated with a corporate realignment. Additional information on income taxes is provided in the notes to the supplemental consolidated financial statements.

## sECURITIES

The securities portfolio constituted $35.4 \%$ and $37.6 \%$ of average earning assets during 1999 and 1998, respectively. The decrease reflects a continuing shift in asset mix to higher yielding loans. Approximately $\$ 485$ million, or $67 \%$ of the total securities portfolio, is invested in U.S. Agency Mortgage-Backed pools and U.S. Agency issued Collateralized Mortgage Obligations (CMOs). Due to the nature of the mortgage collateral behind these issues, the average lives of these holdings will tend to lengthen when interest rates rise and shorten when interest rates fall. To help mitigate this risk, management primarily focuses on instruments that have some degree of extension and call protection, particularly in the fixed rate holdings. In addition, management regularly reviews the performance of all mortgage-backed holdings as well as the portfolio as a whole. This includes the projections of principal cash flows under a current rate environment as well as given a parallel move in the yield curve up or down 200 basis points.

TABLE 5
SECURITIES PORTFOLIO

| As of December 31, | 1999 |  |  |  | 1998 |  |  |  | 1997 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) |  | AMORTIZED COST |  | FAIR VALUE |  | $\begin{gathered} \text { AMORTIZED } \\ \text { COST } \end{gathered}$ |  | FAIR VALUE |  | RTIZED COST |  | FAIR VALUE |
| Securities Available for |  |  |  |  |  |  |  |  |  |  |  |  |
| Sale: |  |  |  |  |  |  |  |  |  |  |  |  |
| U.S. Treasury | \$ | 10,400 |  | \$ 8,535 |  | \$ 10, 406 |  | \$ 10,481 | \$ | 4,393 |  | 4,405 |
| Federal Agency and |  |  |  |  |  |  |  |  |  |  |  |  |
| securities |  | 534, 042 |  | 507,758 |  | 473, 727 |  | 479,266 |  | 559,078 |  | 563, 597 |
| State \& Municipal, |  |  |  |  |  |  |  |  |  |  |  |  |
| collateralized <br> mortgage obligations and other |  |  |  |  |  |  |  |  |  |  |  |  |
| securities |  | 97,122 |  | 90,434 |  | 32,876 |  | 33,507 |  | 17,516 |  | 18,112 |
| Total securities |  |  |  |  |  |  |  |  |  |  |  |  |
| available for sale | \$ | 641, 564 | \$ | 606,727 | \$ | 517, 009 | \$ | 523, 254 | \$ | 580, 987 |  | 586,114 |

Securities Held to Maturity:

| Federal Agency \& MBS |  | 51,578 | 48,568 |  | 122,921 |  | 122,871 |  | 58,975 |  | 59,320 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State \& Municipal |  | 61,730 | 60,569 |  | 55,799 |  | 56,914 |  | 60,341 |  | 61,237 |
| Other securities |  | 10 | 10 |  | 1,943 |  | 1,956 |  | 1,518 |  | 1,518 |
| Total securities held to maturity | \$ | 113,318 | \$109,147 | \$ | 180,663 | \$ | 181,741 | \$ | 120,834 | \$ | 122,075 |

The following Table 6 sets forth the loan portfolio by major categories as of December 31 for the years indicated.

TABLE 6

COMPOSITION OF LOAN PORTFOLIO

| December 31, (in thousands) |  | 1999 | 1998 | 1997 | 1996 | 1995 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Real estate mortgages | \$ | 381,961 | 371, 133 | 335,991 | 299,590 | 271, 143 |
| Commercial real estate mortgages |  | 347,191 | 305,564 | 269,523 | 227,322 | 191,513 |
| Real estate construction and |  |  |  |  |  |  |
| Development |  | 23,188 | 14,983 | 10,911 | 13,669 | 18,606 |
| Commercial and agricultural |  | 331, 535 | 252,508 | 211,486 | 184,664 | 169, 230 |
| Consumer |  | 268,703 | 237, 234 | 247,573 | 253, 185 | 241,759 |
| Home equity |  | 114, 289 | 95,819 | 82,064 | 57,716 | 43,989 |
| Total loans |  | ,466,867 | 1,277,241 | 1,157,548 | 1,036,146 | 936,240 |

The loan portfolio is the largest component of earning assets and accounts for the greatest portion of total interest income. At December 31, 1999, total loans were $\$ 1,466.9$ million, a 14.8\% increase from December 31, 1998. In general, loans are internally generated and lending activity is confined to principally nine counties in New York State and five counties in northeastern Pennsylvania. The Company does not generally engage in highly leveraged transactions or foreign lending activities. There were no concentration of loans exceeding $10 \%$ of total loans other than the concentration with borrowers in New York State and Pennsylvania, discussed in note 6 to the supplemental consolidated financial statements, and those categories reflected in Table 6.

Real estate mortgages consist primarily of loans secured by first or second deeds of trust on primary residencies.

Loans in the commercial and agricultural category, as well as commercial real estate mortgages, consist primarily of short-term and/or floating rate commercial loans made to small to medium-sized companies. Agricultural loans totaled $\$ 51.5$ million at December 31, 1999, and there are no other substantial loan concentrations to any one industry or to any one borrower.

Consumer loans consist primarily of installment credit to individuals secured by automobiles and other personal property. Management believes consumer loan underwriting guidelines to be conservative. The guidelines are based primarily on satisfactory credit history, down payment, and sufficient income to service monthly payments.

## NONPERFORMING ASSETS AND PAST DUE LOANS

Nonperforming assets and past due loans are reflected in Table 8 below as of December 31, for the years indicated.

TABLE 7
NONPERFORMING ASSETS AND RISK ELEMENTS

DECEMBER 31,
(dollars in thousands) Non accrual loans:
Commercial and agricultural
Real estate mortgages
Consumer
Total nonaccrual loans
Other real estate owned
Total nonperforming assets
Loans 90 days or more past due and still accruing:
Commercial and agricultural
Real estate mortgages
Consumer
Total
Restructured loans
Total assets containing risk elements
Total nonperforming assets to loans
Total assets containing risk element to loans
Total nonperforming assets to assets
Total assets containing risk elements to assets

19991998 19981997 1997 1996 1995

| \$6,141 | 6,167 | \$6,452 | \$6,845 | \$6,106 |
| :---: | :---: | :---: | :---: | :---: |
| \$618 | \$744 | 692 | \$251 | \$332 |
| \$837 | \$762 | 1,242 | \$1,243 | \$2,243 |
| \$7,596 | 7,673 | \$8,386 | \$8,339 | 8,681 |
| \$1,438 | \$2,971 | 2,098 | 2,083 | 2,052 |
| \$9, 034 | 10,644 | 10,484 | 10,422 | 10,733 |


| \$1,201 | 1,365 | 2,202 | 418 | 559 |
| :---: | :---: | :---: | :---: | :---: |
| \$641 | \$761 | 244 | 344 | 448 |
| \$184 | \$629 | 1,778 | 1882 | 2041 |
| \$2,026 | \$2,755 | 4,224 | 2,644 | 3,048 |
| 2,495 | 4,402 | 2,877 | 643 | 837 |
| \$13,555 | \$17, 801 | \$17,585 | \$13,709 | \$14,618 |
| 0.62\% | 0.83\% | 0.91\% | 1.00\% | 1.15\% |
| . $92 \%$ | 1.39\% | 1.52\% | 1.32\% | 1.56\% |
| 0.38\% | 0.49\% | 0.52\% | 0.58\% | 0.64\% |
| 0.57\% | . $82 \%$ | . $87 \%$ | .78\% | . $87 \%$ |

1999. Total assets containing risk elements decreased $\$ 3.6$ million or $20.7 \%$ during the same period, the result of the sale of other real estate owned and a reduction in loans ninety days or more past due. The effect of nonaccrual and impaired loans on interest income is presented in the following Table 8.

TABLE 8
NONACCRUAL AND IMPAIRED LOANS INTEREST INCOME

| (in thousands) DECEMBER 31, | 1999 | 1998 | 1997 | 1996 | 1995 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Income that would have been accrued at original contract rates | \$802 | \$921 | \$771 | \$1,377 | \$1,063 |
| Amount recognized as income | 249 | 193 | 181 | 600 | 356 |
| Interest income not accrued | \$553 | \$728 | \$590 | \$777 | \$707 |

## DEPOSITS

Deposits are the largest component of the Company's liabilities and account for the greatest portion of interest expense. At December 31, 1999, total deposits were $\$ 1,777.1$ million, an increase of $6.8 \%$ from December 31, 1998. Average deposits during 1999 of $\$ 1,700.1$ million were $5.0 \%$ higher than the 1998 average. The increase can be attributed to growth in the demand and savings categories of $\$ 31.1$ million and $\$ 28.5$ million, respectively, partially offset by a $\$ 5.5$ million decline in average time deposits. The preceding Table 1 presents average deposits with accompanying average rates paid.

## TABLE 9

MATURITY DISTRIBUTION OF TIME DEPOSITS OF \$100,000 OR MORE

| December 31, | 1999 | 1998 |
| :---: | :---: | :---: |
| (in thousands) |  |  |
| Within three months | \$260, 976 | \$246,193 |
| After three but within six months | 51,587 | 63,151 |
| After six but within twelve months | 46, 126 | 34, 097 |
| After twelve months | 24,668 | 23,162 |
| Total | \$383, 357 | \$366, 603 |

BORROWED FUNDS
Short-term borrowings include federal funds purchased, securities sold under agreement to repurchase, and FHLB advances with original maturities of one day up to one year. Long-term debt consists primarily of fixed rate FHLB advances with an original maturity greater than one year. At December 31, 1999, total borrowings of $\$ 394.2$ million were up $38.9 \%$ compared to the previous year-end total of $\$ 283.8$ million. Average borrowings during 1999 of $\$ 353.8$ million represent a $\$ 72.4$ million increase over 1998. For additional information on borrowed funds see notes to the supplemental consolidated financial statements.

## CAPITAL

Capital adequacy is an important indicator of financial stability and performance. The principal source of capital to the Company is earnings retention. The Company remains well capitalized as the capital ratios in the notes to the supplemental consolidated financial statements indicate. Capital measurements are significantly in excess of both regulatory minimum guidelines and meet the requirements to be considered well capitalized.

## LIQUIDITY AND INTEREST RATE SENSITIVITY MANAGEMENT

The primary objectives of asset and liability management are to provide for the safety of depositor and investor funds, assure adequate liquidity, and maintain an appropriate balance between interest sensitive earning assets and interest bearing liabilities. Liquidity management involves the ability to meet the cash flow requirements of customers who may be depositors wanting to withdraw funds or borrowers needing assurance that sufficient funds will be available to meet their credit needs. The Asset/Liability Management Committee ("ALCO") is responsible for liquidity management and has developed guidelines which cover all assets and liabilities, as well as off balance sheet items that are potential sources or uses of liquidity. Liquidity policies must also provide the flexibility to implement appropriate strategies and tactical actions. Requirements change as loans grow, deposits and securities mature, and payments on borrowings are made. Interest rate sensitivity management seeks to avoid widely fluctuating net interest margins and to ensure consistent net interest income through periods of changing economic conditions.

Given the above, liquidity to the Company is defined as the ability to raise cash quickly at a reasonable cost without principal loss. The primary liquidity measurement the Company utilizes is called the Basic Surplus which captures the adequacy of its access to reliable sources of cash relative to the stability of its funding mix of average liabilities. This approach recognizes the importance of balancing levels of cash flow liquidity from short and long-term securities with the availability of dependable borrowing sources which can be accessed when necessary. Accordingly, the Company has established borrowing facilities with other banks (federal funds), the Federal Home Loan Bank of New York and Pennsylvania (short and long-term borrowings which are denoted as advances), and repurchase agreements with investment companies.

This Basic Surplus approach enables the Company to adequately manage liquidity from both tactical and contingency perspectives. By tempering the need for cash
flow liquidity with reliable borrowing facilities, the Company is able to operate with a more fully invested and, therefore, higher interest income generating, securities portfolio. The makeup and term structure of the securities portfolio is, in part, impacted by the overall interest rate sensitivity of the balance sheet. Investment decisions and deposit pricing strategies are impacted by the liquidity position. At December 31, 1999, the Company considered its Basic Surplus adequate to meet liquidity needs.

Interest rate risk is determined by the relative sensitivities of earning asset yields and interest bearing liability costs to changes in interest rates. Overnight federal funds on which rates change daily and loans which are tied to the prime rate differ considerably from long-term investment securities and fixed rate loans. Similarly, time deposits over $\$ 100,000$ and money market deposit accounts are much more interest sensitive than NOW and savings accounts.

The method by which banks evaluate interest rate risk is to look at the interest sensitivity gap, the difference between interest sensitive assets and interest sensitive liabilities repricing during the same period, measured at a specific point in time. A funding matrix is utilized as a primary tool in managing interest rate risk. The matrix arrays repricing opportunities along a time line for both assets and liabilities. The asset/liabilities Management Committee monitors the Company's gap position and implements appropriate strategies to minimize potential interest rate risk.

While the static gap evaluation of interest rate sensitivity is useful, it is not indicative of the impact of fluctuating interest rates on net interest income. Once the Company determines the extent of the gap sensitivity, the next step is to quantify the potential impact of the interest sensitivity on net interest income. The Company measures interest rate risk based on the potential change in net interest income under various rate environments. The Company utilizes an interest rate risk model that simulates net interest income under various interest rate environments. The model groups assets and liabilities into components with similar interest rate repricing characteristics and applies certain assumptions to these products. These assumptions include, but are not limited to prepayment estimates under different rate environments, potential call options of the investment portfolio and forecasted volumes of the various balance sheet items.

TABLE 10
PERFORMANCE RATIOS
December 31,

| 1999 | 1998 | 1997 |
| ---: | ---: | ---: |
|  |  |  |
| $1.16 \%$ | $1.27 \%$ | $1.15 \%$ |
| $13.19 \%$ | $13.55 \%$ | $13.24 \%$ |
| $8.78 \%$ | $9.40 \%$ | $8.68 \%$ |
| $58.57 \%$ | $51.49 \%$ | $42.96 \%$ |


| Return on Equity | $13.19 \%$ | $13.55 \%$ |
| :--- | ---: | ---: |
| Average Equity to Average Assets | $8.78 \%$ | $9.40 \%$ |
| Cash dividend per share payout | $58.57 \%$ | $13.24 \%$ |

## MANAGEMENT'S STATEMENT OF RESPONSIBILITY

Responsibility for the integrity, objectivity, consistency, and fair presentation of the financial information presented in this document rests with NBT Bancorp Inc. management. The accompanying supplemental consolidated financial statements and related information have been prepared in conformity with generally accepted accounting principles consistently applied and include, where required, amounts based on informed judgments and management's best estimates.

Management maintains a system of internal controls and accounting policies and procedures to provide reasonable assurance of the accountability and safeguarding of Company assets and of the accuracy of financial information. These procedures include management evaluations of asset quality and the impact of economic events, organizational arrangements that provide an appropriate segregation of responsibilities and a program of internal audits and independent loan reviews to evaluate independently the adequacy and application of financial and operating controls and compliance with Company policies and procedures.

The Board of Directors has appointed an Audit Committee composed entirely of directors who are not employees of the Company. The Audit Committee is responsible for recommending to the Board the independent auditors to be retained for the coming year, subject to stockholder ratification. The Audit Committee meets periodically, both jointly and privately, with the independent auditors, with our internal auditors, as well as with representatives of management, to review accounting, auditing, internal control structure and financial reporting matters. The Committee reports to the Board on its activities and findings.

Daryl R. Forsythe
President and Chief Executive Officer
Michael J. Chewens
Executive Vice President

## INDEPENDENT AUDITORS' REPORT

The Board of Directors and Stockholders
NBT Bancorp Inc.:
We have audited the accompanying supplemental consolidated balance sheets of NBT Bancorp Inc. and subsidiaries as of December 31, 1999 and 1998, and the related supplemental consolidated statements of income, changes in stockholders' equity, cash flows and comprehensive income for each of the years in the three-year period ended December 31, 1999. These supplemental consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these supplemental consolidated financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

The supplemental consolidated financial statements give retroactive effect to the merger of NBT Bancorp Inc. and Pioneer American Holding Company Corp. on July 1, 2000, which has been accounted for as a pooling-of-interests as described in Note 2 to the supplemental consolidated financial statements. Generally accepted accounting principles proscribe giving effect to a consummated business combination accounted for by the pooling-of-interests method in financial statements that do not include the date of consummation. These financial statements do not extend through the date of consummation. However, they will become the historical consolidated financial statements of NBT Bancorp Inc. and subsidiaries after financial statements covering the date of consummation of the business combination are issued.

In our opinion, the supplemental consolidated financial statements referred to above present fairly, in all material respects, the financial position of NBT Bancorp Inc. and subsidiaries as of December 31, 1999 and 1998, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 1999, in conformity with generally accepted accounting principles applicable after financial statements are issued for a period which includes the date of consummation of the business combination.

Syracuse, New York
July 28, 2000

NBT BANCORP INC. AND SUBSIDIARIES SUPPLEMENTAL CONSOLIDATED BALANCE SHEET
(in thousands, except share and per share data)
ASSETS 19991998

Cash and cash equivalents
Securities available for sale, at fair value
Securities held to maturity (fair value - \$109,147 and \$181,741)
Loans
Less allowance for loan losses
Net loans

Premises and equipment, net Other assets

Total assets

LIABILITIES AND STOCKHOLDERS' EQUITY

Deposits:
Demand (noninterest bearing)
Savings, NOW, and money market
Time
Total deposits
Short-term borrowings
Long-term debt
Other liabilities
Total liabilities
\$

| 79,629 | 87,762 |
| :---: | :---: |
| 606,727 | 523, 254 |
| 113, 318 | 180, 663 |
| 1,466,867 | 1,277,241 |
| 19,711 | 18,231 |
| 1,447,156 | 1,259, 010 |
| 47, 097 | 44,672 |
| 86,280 | 74,494 |
| 2,380, 207 | 2,169,855 |



Stockholders' equity:
Preferred stock, no par, stated value \$1.00; shares
authorized - 2,500,000
Common stock, no par, stated value \$1.00; shares
authorized - 30,000,000; shares issued $23,915,329$ and $23,188,135$
Additional paid-in-capital
Retained earnings
Accumulated other comprehensive (loss) income
Common stock in treasury at cost, 538,936 and 599,507 shares

Total stockholders' equity
Total liabilities and stockholders' equity


[^0]NBT BANCORP INC. AND SUBSIDIARIES SUPPLEMENTAL CONSOLIDATED STATEMENTS OF INCOME

| 1999 | 1998 |
| :---: | :---: |

$\qquad$
Interest expense:
Deposits
Short-term borrowings
Other borrowings

Total interest expense

Net interest income
Provision for loan losses
Net interest income after provision for loan losses

Noninterest income:
Trust
Service charges on dep
Other
Total noninterest income

Noninterest expense:
Salaries and employee benefits
Occupancy
Equipment
Data processing and communications
Professional fees and outside services
Office supplies and postage
Amortization of intangible assets
Other operating
Total noninterest expense

Income before income tax expense
Income tax expense

Net income

Earnings per share
Basic
Diluted
99,789
42,842
3,789
927
$-\ldots-\ldots-\ldots$
\$

| 115,896 | 108,492 |
| :---: | :---: |
| 43,697 | 45,205 |
| 4,478 | 3,894 |
| 707 | 1, 011 |
| 164,778 | 158,602 |

---------

| 56,966 |
| :---: |
| 6,703 |
| 5,223 |
| 68,892 |
| 78,446 |
| 4,820 |
| 73,626 |


| 3,305 | 3,115 | 2,675 |
| :---: | :---: | :---: |
| 7,938 | 6,729 | 6,339 |
| 1,804 | 1,567 | 34 |
| 6,205 | 6,463 | 4,880 |
| 19,252 | 17,874 | 13,928 |


| 30,504 | 29,286 | 27,151 |
| :---: | :---: | :---: |
| 5,379 | 5,159 | 4,780 |
| 5,220 | 4,372 | 3,317 |
| 4,528 | 4,279 | 3,422 |
| 4,330 | 4,402 | 3,385 |
| 2,970 | 3,029 | 2,757 |
| 1,317 | 1,314 | 1,544 |
| 8,634 | 9,706 | 8,104 |
| 62,882 | 61,547 | 54,460 |

33, 094
10, 906

22,188
===============


| \$ | 1.14 | 1.16 | 1.00 |
| :---: | :---: | :---: | :---: |
| \$ | 1.12 | 1.14 | 0.98 |

See accompanying notes to supplemental consolidated financial statements.

|  |  | COMMON STOCK | ADDITIONAL PAID-INCAPITAL | RETAINED EARNINGS | ACCUMULATED OTHER COMPREHENSIVE (LOSS)/INCOME | COMMON STOCK IN TREASURY | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at December 31, 1996 | \$ | 17,583 | 99,887 | 50,161 | $(1,948)$ | $(7,984)$ | 157,699 |
| Net income |  |  |  | 22,188 |  |  | 22,188 |
| Stock dividends |  | 600 | 13,030 | $(13,630)$ |  |  | -- |
| Cash dividends - \$0.421 per share |  |  |  | $(8,968)$ |  |  | $(8,968)$ |
| Payment in lieu of fractional shares for stock |  |  |  | (33) |  |  | (33) |
| Issuance of shares to employee benefit plans and other stock plans |  | 272 | 3,111 |  |  |  | 3,383 |
| Purchase of 131,900 treasury shares |  |  |  |  |  | $(2,568)$ | $(2,568)$ |
| Sale of 197,478 treasury shares to employee benefit plans and other stock plans |  |  | 570 |  |  | 3,349 | 3,919 |
| Issuance of shares of common stock through secondary offering |  | 802 | 11,077 |  |  |  | 11,879 |
| Other comprehensive income |  |  |  |  | 5,057 |  | 5,057 |
| Balance at December 31, 1997 |  | 19,257 | 127,675 | 49,718 | 3,109 | $(7,203)$ | 192,556 |
| Net income |  |  |  | 26,895 |  |  | 26,895 |
| Stock dividends and splits |  | 3,814 | 17,670 | $(21,484)$ |  |  | --- |
| Cash dividends - \$0.587 per share |  |  |  | $(11,848)$ |  |  | $(11,848)$ |
| Payment in lieu of fractional shares for stock |  |  |  | (16) |  |  | (16) |
| Purchase of 355,708 treasury shares |  |  |  |  |  | $(9,127)$ | $(9,127)$ |
| Sale of 169,364 treasury shares to employee benefit plans and other stock plans |  |  | 724 |  |  | 3,368 | 4,092 |
| Issuance of shares to employee benefit plans and other stock plans |  | 117 | 754 |  |  |  | 871 |
| Costs on sale of common stock through secondary offering |  |  |  | (12) |  |  | (12) |
| Other comprehensive income |  |  |  |  | 627 |  | 627 |
| Balance at December 31, 1998 |  | 23,188 | 146,823 | 43,253 | 3,736 | $(12,962)$ | 204, 038 |
| Net income |  |  |  | 26,257 |  |  | 26,257 |
| Stock dividends |  | 621 | 10,994 | $(11,615)$ |  |  | -- |
| Cash dividends - \$0.656 per share |  |  |  | $(12,930)$ |  |  | $(12,930)$ |
| Payment in lieu of fractional shares for stock |  |  |  | (16) |  |  | (16) |
| Purchase of 388,711 treasury shares |  |  |  |  |  | $(6,948)$ | $(6,948)$ |
| Sale of 321,019 treasury shares to employee benefit plans and other stock plans |  |  | (830) |  |  | 6,489 | 5,659 |
| Issuance of shares to employee benefit plans and other stock plans |  | 153 | 705 |  |  |  | 858 |
| Other comprehensive loss |  |  |  |  | $(25,446)$ |  | $(25,446)$ |
| Retirement of treasury shares of pooled Company |  | (47) | $(1,709)$ |  |  | 1,756 | $(25$, |
| Balance at December 31, 1999 | \$ | 23,915 | 155,983 | 44,949 | $(21,710)$ | $(11,665)$ | 191,472 |

See accompanying notes to supplemental consolidated financial statements.
Note: Cash dividends per share represent the cash historical dividends per share of NBT Bancorp Inc.

NBT BANCORP INC. AND SUBSIDIARIES
SUPPLEMENTAL CONSOLIDATED STATEMENTS OF CASH FLOWS

|  | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |
| Net income | \$ 26, 257 | 26,895 | 22,188 |
| Adjustments to reconcile net income to net cash |  |  |  |
| provided by operating activities: |  |  |  |
| Provision for loan losses | 5,440 | 6,149 | 4,820 |
| Depreciation of premises and equipment | 4,815 | 4,151 | 3,244 |
| Net accretion on securities | $(1,211)$ | $(1,330)$ | (192) |
| Amortization of intangible assets | 1,317 | 1,314 | 1,544 |
| Deferred income tax benefit | (380) | $(1,015)$ | (499) |
| Proceeds from sale of loans held for sale | 41,899 | 46,462 | 36,743 |
| Originations and purchases of loans held for sale | $(40,471)$ | $(47,494)$ | $(35,542)$ |
| Net gains on sales of loans | (342) | $(1,013)$ | (462) |
| Net gains on sales of securities | $(1,804)$ | $(1,567)$ | (34) |
| Net (gain) loss on sales of other real estate | (291) | 145 | (102) |
| Writedowns on other real estate owned | 220 | 25 | 213 |
| Loss (gain) on sales of premises and equipment | 66 | (23) | (5) |
| Net decrease (increase) in other assets | 2,727 | $(4,151)$ | 1,553 |
| Net decrease in other liabilities | (866) | $(1,185)$ | $(4,300)$ |
| Net cash provided by operating activities | 37,376 | 27,363 | 29,169 |

Investing activities:
Securities available for sale:
Proceeds from maturities and principal paydown $\quad 92,771 \quad 116,948 \quad 99,327$
Proceeds from sales and calls

| 92,771 | 116,948 | 99,327 |
| :---: | :---: | :---: |
| 110, 073 | 184,669 | 230,802 |
| $(253,113)$ | $(234,275)$ | $(385,392)$ |
| 35,535 | 71,250 | 34,599 |
| $(39,461)$ | $(133,053)$ | $(95,306)$ |
| $(196,595)$ | $(121,898)$ | $(127,337)$ |
| (744) | $(6,415)$ | $(5,772)$ |
| $(7,335)$ | $(11,027)$ | $(9,725)$ |
| 29 | 66 | 35 |
| 3,527 | 2,747 | 2,965 |
| $(255,313)$ | $(130,988)$ | $(255,804)$ |

Financing activities:
Net increase in deposits

| 112,784 | 76,031 | 122,815 |
| :---: | :---: | :---: |
| 42,395 | $(37,205)$ | 48,533 |
| 75,000 | 120,658 | 69,969 |
| $(6,998)$ | $(21,542)$ | $(25,610)$ |
| 5,659 | 4,092 | 3,919 |
| $(6,948)$ | $(9,127)$ | $(2,568)$ |
| $(12,946)$ | $(11,864)$ | $(9,001)$ |
| 209, 804 | 121,914 | 223,319 |

Net (decrease) increase in cash and cash equivalents
$(8,133)$
18,289
$(3,316)$
Cash and cash equivalents at beginning of year

|  | $(8,133)$ | 18,289 | $(3,316)$ |
| :---: | :---: | :---: | :---: |
|  | 87,762 | 69,473 | 72,789 |
| \$ | 79,629 | 87,762 | 69,473 |

Supplemental disclosure of cash flow information:
Cash paid during the year for:
Interest
Income taxes

| \$ | 73,641 | 74,968 |
| :--- | ---: | ---: |
| 14,486 | 9,381 |  |
|  | $==============================$ | 67,622 |
| 8,549 |  |  |

Noncash investing activities:
Transfer of held to maturity securities to securities available for sale \$
Transfer of loans to other real estate owned \$

| \$ | 71,137 | - |
| :--- | ---: | ---: |
|  | 1,923 | 3,790 |

See accompanying notes to supplemental consolidated financial statements.

|  |  | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 26,257 | 26,895 | 22,188 |
| Other comprehensive (loss) income, net of tax: |  |  |  |  |
| Unrealized net holding (losses) gains arising during the year (pre-tax amounts of (\$39,278); $\$ 2,174$ and $\$ 8,225$ ) |  | $(24,359)$ | 1,571 | 5,077 |
| Less: Reclassification adjustment for net (gains) losses included in net income (pre-tax amounts of $\$ 1,804 ; \$ 1,567$; $\$ 34$ ) |  | $(1,087)$ | (944) | (20) |
| Total other comprehensive (loss) income |  | $(25,446)$ | 627 | 5,057 |
| Comprehensive income | \$ | 811 | 27,522 | 27,245 |

See accompanying notes to supplemental consolidated financial statements

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
NBT Bancorp Inc. ("Bancorp") and its subsidiaries, NBT Bank, N.A. (NBT Bank), LA Bank, N.A. (LA Bank), and Pioneer American Bank, N.A. (Pioneer Bank) follow generally accepted accounting principles ("GAAP") and reporting practices applicable to the banking industry. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates. The following is a description of significant policies and practices:

## MERGERS

On July 1, 2000, Pioneer American Holding Company Corp. (Pioneer Holding Company) and its wholly-owned subsidiary were merged with and into Bancorp. On February 17, 2000, Lake Ariel Bancorp, Inc. (Lake Ariel) and its wholly-owned subsidiaries were merged with and into Bancorp. The mergers were accounted for as pooling-of-interests and, accordingly, these supplemental consolidated financial statements have been restated to present the combined consolidated financial condition and results of operations of all companies as if the mergers had been in effect for all years presented. Further details pertaining to the mergers are described below.

CONSOLIDATION
The consolidated financial statements include the accounts of Bancorp and its wholly-owned subsidiaries, collectively referred to herein as the Company. All significant intercompany transactions have been eliminated in consolidation. amounts previously reported in the consolidated financial statements are reclassified when ever necessary to conform with the current year's presentation. In the "Parent Company Financial Information," the investment in subsidiary bank is carried under the equity method of accounting.

## BUSINESS

The Company provides loan and deposit services to its customers throughout upstate New York and northeastern Pennsylvania. The Company is subject to competition from other financial institutions. The company is also subject to the regulations of certain federal agencies and undergoes periodic examinations by those regulatory agencies.

## SEGMENT REPORTING

The Company's operations are solely in the financial services industry and include the provision of traditional banking services. The Company operates solely in the geographical region of upstate New York and northeastern Pennsylvania. Management makes operating decisions and assesses performance based on an ongoing review of its traditional banking operations, which constitute the Company's only reportable segment.

## TRUST

Assets held by the Company in a fiduciary or agency capacity for its customers are not included in the accompanying consolidated balance sheets, since such assets are not assets of the Company. Trust income is recognized on the accrual method based on contractual rates applied to the balances of trust accounts.

## CASH EQUIVALENTS

The Company considers amounts due from correspondent banks, cash items in process of collection and institutional money market mutual funds to be cash equivalents.

## SECURITIES

The Company classifies its debt securities at date of purchase as either available for sale or held to maturity. The Company does not hold any securities considered to be trading. Held to maturity securities are those that the Company has the ability and intent to hold until maturity. All other securities not included as held to maturity are classified as available for sale.

Available for sale securities are recorded at fair value. Held to maturity securities are recorded at amortized cost. Unrealized holding gains and losses, net of the related tax effect, on available for sale securities are excluded from earnings and are reported in stockholders' equity as accumulated other comprehensive income or loss, net of income taxes. Transfers of securities between categories are recorded at fair value at the date of transfer. A decline in the fair value of any available for sale or held to maturity security below cost that is deemed other than temporary is charged to earnings resulting in the establishment of a new cost basis for the security.

Premiums and discounts are amortized or accreted over the life of the related security as an adjustment to yield using the interest method. Dividends and interest income are recognized when earned. Realized gains and losses on securities sold are derived using the specific
identification method for determining the cost of securities sold.

Loans are recorded at their current unpaid principal balance, net of unearned income. Interest income on loans is primarily accrued based on the principal amount outstanding.

Loans are placed on nonaccrual status when timely collection of principal and interest in accordance with contractual terms is doubtful. Loans are transferred to a nonaccrual basis generally when principal or interest payments become ninety days delinquent, unless the loan is well secured and in the process of collection, or sooner when management concludes circumstances indicate that borrowers may be unable to meet contractual principal or interest payments. Accrual of interest is discontinued if the loan is placed on nonaccrual status. When a loan is transferred to a nonaccrual status, any unpaid accrued interest is reversed and charged against income. When in the opinion of management the collection of principal appears unlikely, the loan balance is charged-off in total or in part.

If ultimate repayment of a non-accrual loan is expected, any payments received are applied in accordance with contractual terms. If ultimate repayment of principal is not expected or management judges it to be prudent, any payment received on a non-accrual loan is applied to principal until ultimate repayment becomes expected. Nonaccrual loans are returned to accrual status when management determines that the financial condition of the borrower has improved significantly to the extent that there has been a sustained period of repayment performance and the collectibility of both principal and interest appears assured.

Management, considering current information and events regarding the borrowers' ability to repay the obligations, considers a loan to be impaired when it is probable that the Company will be unable to collect all amounts due according to the contractual terms of the loan agreement. When a loan is considered to be impaired, the amount of the impairment is measured based on the present value of expected future cash flows discounted at the loan's effective interest rate or, as a practical expedient, at the loan's observable market price or the fair value of collateral if the loan is collateral dependent.

## ALLOWANCE FOR LOAN LOSSES

The allowance for loan losses is the amount which, in the opinion of management, is necessary to absorb probable losses inherent in the loan portfolio. The allowance is determined by reference to the market area the Company serves, local economic conditions, the growth and composition of the loan portfolio with respect to the mix between the various types of loans and their related risk characteristics, a review of the value of collateral supporting the loans, and comprehensive reviews of the loan portfolio by the Independent Loan Review staff and management. As a result of the test of adequacy, required additions to the allowance for loan losses are made periodically by charges to the provision for loan losses.

Management believes that the allowance for loan losses is adequate. While management uses available information to recognize loan losses on loans, future additions to the allowance for loan losses may be necessary based on changes in economic conditions or changes in the values of properties securing loans in the process of foreclosure. In addition, various regulatory agencies, as an integral part of their examination process, periodically review the Company's allowance for loan losses. Such agencies may require the Company to recognize additions to the allowance for loan losses based on their judgements about information available to them at the time of their examination which may not be currently available to management.

PREMISES AND EQUIPMENT
Premises and equipment are stated at cost, less accumulated depreciation. Depreciation of premises and equipment is determined using the straight line method over the estimated useful lives of the respective assets. Expenditures for maintenance, repairs, and minor replacements are charged to expense as incurred.

OTHER REAL ESTATE OWNED
Other real estate owned ("OREO") consists of properties acquired through foreclosure or by acceptance of a deed in lieu of foreclosure. These assets are recorded at the lower of fair value of the asset acquired less estimated costs to sell or "cost" (defined as the fair value at initial foreclosure). At the time of foreclosure, or when foreclosure occurs in-substance, the excess, if any of the loan over the fair market value of the assets received, less estimated selling costs, is charged to the allowance for loan losses and any subsequent valuation write-downs are charged to other expense. Operating costs associated with the properties are charged to expense as incurred. Gains on the sale of OREO are included in income when title has passed and the sale has met the minimum down payment requirements prescribed by GAAP.

## INTANGIBLE ASSETS

Intangible assets consist of core deposit intangibles and goodwill. The core deposit intangibles are the excess of the purchase price over the fair value of the tangible net assets acquired in bank acquisitions accounted for using the purchase method of accounting and allocated to deposits. The core deposit intangibles are being amortized on a straight-line basis in amounts sufficient to write-off those intangibles over their estimated useful lives. On a periodic basis, management
assesses the recoverability of the core deposit intangibles. Such assessments encompass a projection of future earnings from the deposit base as compared to the original expectations, based upon a discounted cash flow analysis. If an assessment of the core deposit intangibles indicates that they are impaired, a charge to income for the most recent period is recorded for the amount of the impairment. Goodwill is the excess of cost over the fair value of tangible net assets acquired in bank acquisitions accounted for using the purchase method of accounting and not allocated to any specific asset or liability category. Goodwill is being amortized on a straight-line basis over periods up to 25 years from the acquisition date. The corporation also reviews goodwill on periodic basis for events or changes in circumstances that may indicate that the carrying amount of goodwill may not be recoverable.

Treasury stock acquisitions are recorded at cost. Subsequent sales of treasury stock are recorded on an average cost basis. Gains on the sale of treasury stock are credited to additional paid-in-capital. Losses on the sale of treasury stock are charged to additional paid-in-capital to the extent of previous gains, otherwise charged to retained earnings.

## INCOME TAXES

Income taxes are accounted for under the asset and liability method. The Company files a consolidated tax return on the accrual basis. Deferred income taxes are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred taxes of a change in tax rates is recognized in income in the period that includes the enactment date.

MERGER AND ACQUISITION ACTIVITY
On February 17, 2000, the shareholders of Bancorp and Lake Ariel approved a merger, whereby Lake Ariel and its subsidiaries were merged with and into Bancorp with each issued and outstanding share of Lake Ariel exchanged for 0.9961 shares of Bancorp common stock. The transaction resulted in the issuance of approximately 5.0 million shares of Bancorp common stock and was consummated on February 17, 2000. Concurrent with the announcement of the merger with Lake Ariel, Bancorp reduced its previously announced stock repurchase plan from 600,000 shares to 200,000 leaving 76,500 shares remaining for repurchase under the reduced plan at December 31, 1999.

On June 20, 2000, the shareholders of Bancorp and Pioneer Holding Company approved a merger, whereby Pioneer Holding Company and its subsidiary were merged with and into Bancorp with each issued and outstanding share of Pioneer Holding Company exchanged for 1.805 shares of Bancorp common stock. The transaction resulted in the issuance of approximately 5.2 million shares of Bancorp common stock. The Pioneer Holding Company merger was consummated on July 1, 2000.

LA Bank and Pioneer Bank are commercial banks headquartered in northeast Pennsylvania with approximately $\$ 570$ million and $\$ 420$ million, respectively, in assets at December 31, 1999, and twenty-two and eighteen branch offices, respectively, in five counties. Pioneer Bank will ultimately be merged with LA Bank to form the largest community bank headquartered in northeast Pennsylvania.

The Lake Ariel and Pioneer Holding Company mergers qualified as tax-free exchanges and are being accounted for as poolings-of-interests.

The following table presents net interest income, net income, and earnings per share reported by Lake Ariel, Pioneer Holding Company, Bancorp without Lake Ariel or Pioneer Holding Company (NBT) and Bancorp on a combined basis.

| 1999 | 1998 | 1997 |
| :---: | :---: | :---: |

(IN THOUSANDS, EXCEPT PER SHARE DATA)

| Net interest income: NBT | \$ | 60,582 | 57,403 | 53,659 |
| :---: | :---: | :---: | :---: | :---: |
| Lake Ariel |  | 14,225 | 12,480 | 11,125 |
| Pioneer Holding Company |  | 14,491 | 13,983 | 13,662 |
| Combined | \$ | 89,298 | 83,866 | 78,446 |
| Net income: |  |  |  |  |
| NBT | \$ | 18,370 | 19,102 | 14,749 |
| Lake Ariel |  | 3,805 | 3,771 | 3,431 |
| Pioneer Holding Company |  | 4,082 | 4,022 | 4,008 |
| Combined | \$ | 26,257 | 26,895 | 22,188 |
| Basic earnings per share: |  |  |  |  |
| NBT | \$ | 1.41 | 1.45 | 1.12 |
| Lake Ariel |  | 0.79 | 0.79 | 0.88 |
| Pioneer Holding Company |  | 1.41 | 1.39 | 1.41 |
| Combined |  | 1.14 | 1.16 | 1.00 |
| Diluted earnings per share: |  |  |  |  |
| NBT |  | 1.40 | 1.42 | 1.11 |
| Lake Ariel |  | 0.77 | 0.77 | 0.84 |
| Pioneer Holding Company |  | 1.39 | 1.36 | 1.36 |
| Combined |  | 1.12 | 1.14 | 0.98 |

On March 28, 2000, NBT Bancorp Inc. and M. Griffith, Inc. jointly announced that a definitive agreement had been signed for NBT Bancorp Inc. to acquire all of the stock of M. Griffith, Inc., a Utica, New York based securities firm offering investment, financial advisory and asset-management services, primarily in the Mohawk Valley region. M. Griffith, Inc., a full-service broker/dealer and a Registered Investment Advisor, will become a wholly-owned subsidiary of NBT Financial Services, Inc. NBT Financial Services, Inc. was created in September of 1999 to concentrate on expanding NBT Bancorp Inc.'s menu of financial services.

On April 20, 2000, NBT Bancorp Inc. and BSB Bancorp, Inc., the parent company of BSB Bank and Trust Company, announced the signing of a definitive agreement to merge. The merger is subject to the approval of each company's shareholders and of banking regulators. The merger is expected to close in the fourth quarter of 2000 and is intended to be accounted for as a pooling-of-interests and qualify as a tax-free exchange for BSB Bancorp, Inc. shareholders. Shareholders of BSB Bancorp, Inc. will receive a fixed ratio of 2.0 shares of NBT Bancorp Inc. common stock for each share exchanged.

BSB Bank and Trust Company is a full service commercial bank with total assets of approximately $\$ 2.2$ billion at March 31, 2000 and twenty-two branches in six counties in central New York and the Southern Tier. As a result of the merger, NBT Bank, N.A. and BSB Bank and Trust Company will be combined to create one of the largest independent community banks in upstate New York. This strategic alliance will create a bank holding company with assets of $\$ 4.7$ billion and proforma market capitalization of approximately $\$ 539$ million. The holding company will adopt a new name before the merger occurs. The combined company will have three direct operating subsidiaries including two community banks and a financial services company.

EARNINGS PER SHARE
Basic earnings per share excludes dilution and is computed by dividing income available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the entity. All share and per share data has been adjusted retroactively for stock dividends and splits.

The following is a reconciliation of basic and diluted earnings per share for the years presented in the consolidated statements of income:

| 1999 | 1998 | 1997 |
| :---: | :---: | :---: |

(IN THOUSANDS, EXCEPT PER SHARE DATA)
Basic EPS:
Weighted average
common shares outstanding

23,08
23,199
22,239
Net income available to
$\begin{array}{cc}\text { \$ } & 26,257 \\ -------------------~\end{array}$
26,895
22,188
common shareholders
\$
1.14
====================
1.16
1.00

Diluted EPS:
Weighted average common shares outstanding

| 23,089 | 23,199 | 22,239 |
| :---: | :---: | ---: |
| 293 | 492 | 459 |

Weighted average common shares and potential common stock
==================
$===================================$

Net income available to common stockholder

Diluted EPS

| \$ | 26,257 | 26,895 | 22,188 |
| :---: | :---: | :---: | :---: |
| \$ | 1.12 | 1.14 | 0.98 |

(4) FEDERAL RESERVE BOARD REQUIREMENT

The Company is required to maintain a reserve balance with the Federal Reserve Bank. The required average total reserve for the 14 day maintenance period ending December 29, 1999, was $\$ 24.4$ million.

SECURITIES
The amortized cost, estimated fair value and unrealized gains and losses of securities available for sale are as follows:

|  |  | $\begin{aligned} & \text { AMORTIZED } \\ & \text { COST } \end{aligned}$ | UNREALIZED GAINS | $\begin{aligned} & \text { UNREALIZED } \\ & \text { LOSSES } \end{aligned}$ | FAIR <br> VALUE |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (IN |  |  |
| December 31, 1999: |  |  |  |  |  |
| U.S. Treasury | \$ | 10,400 | -- | 1,865 | 8,535 |
| Federal Agency |  | 125,959 | -- | 9,693 | 116,266 |
| State \& municipal |  | 41,623 | 20 | 3,141 | 38,502 |
| Mortgage-backed |  | 408, 083 | 9 | 16,600 | 391,492 |
| Collateralized mortgage obligations |  | 45,392 | 10 | 3,568 | 41,834 |
| Other securities |  | 10,107 | 362 | 371 | 10,098 |
| Total | \$ | 641,564 | 401 | 35,238 | 606,727 |
| December 31, 1998: |  |  |  |  |  |
| U.S. Treasury | \$ | 10,406 | 75 | -- | 10,481 |
| Federal agency |  | 139,108 | 1,173 | 163 | 140, 118 |
| State \& municipal |  | 23,610 | 590 | 64 | 24,136 |
| Mortgage-backed |  | 334,619 | 4,919 | 390 | 339,148 |
| Collateralized mortgage obligations |  | 6,908 | -- | 186 | 6,722 |
| Other securities |  | 2,358 | 303 | 12 | 2,649 |
| Total | \$ | 517,009 | 7,060 | 815 | 523,254 |

Gross realized gains and gross realized losses on the sale of securities available for sale were $\$ 1.64$ million and $\$ 0.02$ million, respectively, in 1999. Gross realized gains and gross realized losses on the sale of securities available for sale were $\$ 1.61$ million and $\$ 0.04$ million, respectively, in 1998. Gross realized gains and gross realized losses on the sale of securities available for sale were $\$ 1.08$ million and $\$ 0.74$ million, respectively, in 1997. During 1999, Lake Ariel adopted SFAS No.

133, "Accounting for Derivative Instruments and Hedging

Activities." In connection with its adoption of SFAS No. 133, Lake Ariel transferred approximately $\$ 71.1$ million of securities from its held to maturity portfolio to its available for sale portfolio. These securities were subsequently sold during 1999 at a realized gain of $\$ 0.18$ million.

At December 31, 1999 and 1998, securities available for sale with amortized costs totaling $\$ 479.3$ million and $\$ 390.9$ million, respectively, were pledged to secure public deposits and for other purposes required or permitted by law.

The amortized cost, estimated fair value, and unrealized gains and losses of securities held to maturity are as follows:

|  | $\begin{aligned} & \text { AMORTIZED } \\ & \text { COST } \end{aligned}$ |  | UNREALIZED GAINS | $\begin{aligned} & \text { UNREALIZED } \\ & \text { LOSSES } \end{aligned}$ | FAIR <br> VALUE |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (IN THOUSANDS) |  |  |  |  |
| December 31, 1999: |  |  |  |  |  |
| Mortgage-backed | \$ | 51,578 | -- | 3,010 | 48,568 |
| State \& municipal |  | 61,730 | 170 | 1,331 | 60,569 |
| Other securities |  | 10 | -- | -- | 10 |
| Total | \$ | 113,318 | 170 | 4,341 | 109,147 |
| December 31, 1998: |  |  |  |  |  |
| Mortgage-backed | \$ | 122,921 | 323 | 373 | 122,871 |
| CMO's |  | 1,933 | 13 | -- | 1,946 |
| State \& municipal |  | 55,799 | 1,119 | 4 | 56,914 |
| Other securities |  | 10 | 1,119 | -- | 10 |
| Total | \$ | 180,663 | 1,455 | 377 | 181,741 |

At December 31, 1999 and 1998, substantially all of the mortgage-backed securities held by the Company were issued or backed by Federal agencies.

Remaining maturities of debt securities at December 31, 1999:

| WITHIN |  | AFTER ONE YEAR |  |
| :---: | :---: | :---: | :---: |
| ONE |  | BUT WITHIN | YEARS |
| AMOUNT | YIELD | AMOUNT | YIELD |


| AFTER FIVE YEARS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BUT WITHIN TEN YEARS |  | AFTER | YEARS | TOTAL | FOLIO |
| AMOUNT | YIELD | AMOUN | YIELD | AMOUNT | YIELD |

(IN THOUSANDS)

Securities available
for sale:
U.S. Treasury

Federal agency and collateralized mortgage
obligations
State \&
municipal
Mortgage-

Mortgagebacked

Amortized

Fair value

Securities held to
maturity:
Mortgage-
backed
$\begin{array}{llll}\$ & 1,368 \quad 6.08 \% & \$ \quad 5,471\end{array}$

| State \& municipal | 24,461 | 6.07 | 8,422 | 7.73 | 10,388 | 7.71 | 18,459 | 7.28 | 61,730 | 6.94 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Amortized |  |  |  |  |  |  |  |  |  |  |
| cost | \$ 25,829 | 6.07\% | \$ 13,893 | 7.08\% | \$ 17,226 | 6.49\% | \$ 56,360 | 6.93\% | \$113,308 | 6.46\% |
| Fair value | \$ 25,715 |  | 13,444 |  | 16,694 |  | 53,284 |  | 109,137 |  |

In the above tables, the maturity distribution and weighted average taxable equivalent yield of securities at December 31, 1999, yield on amortized cost have been calculated based on effective yields weighted for the scheduled maturity of each security using the marginal federal tax rate of $35 \%$. Maturities of mortgage-backed and collateralized mortgage obligations securities are stated based on their estimated average life.

Actual maturities may differ from contractual maturities because, in certain cases, borrowers have the right to call or prepay obligations with or without call or prepayment penalties.

DECEMBER 31,

|  | 1999 | 1998 |
| :---: | :---: | :---: |
|  | (IN THOUSANDS) |  |
|  | 381,961 | 371,133 |
|  | 347,191 | 305,564 |
|  | 23,188 | 14,983 |
|  | 331,535 | 252,508 |
|  | 268,703 | 237,234 |
|  | 114,289 | 95,819 |
| \$ | 1,466, 867 | 1,277,241 |

The Company's concentrations of credit risk are reflected in the balance sheet. The concentrations of credit risk with standby letters of credit, committed lines of credit and commitments to originate new loans generally follow the loan classifications. Approximately $33 \%$ and $26 \%$ of the Company's loans are secured by real estate located in central and northern New York and northeastern Pennsylvania, respectively. Accordingly, the ultimate collectibility of a substantial portion of the Company's portfolio is susceptible to changes in market conditions of those areas. Management is not aware of any material concentrations of credit to any industry or individual borrowers.

FHLB advances are collateralized by a blanket lien on the Company's residential real estate mortgages.

Changes in the allowance for loan losses for the three years ended December 31, 1999, are summarized as follows:

|  | 1999 |  | 1998 | 1997 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | THOUSANDS) |  |
| Balance at January 1, | \$ | 18,231 | 16,450 | 15,053 |
| Provision |  | 5,440 | 6,149 | 4,820 |
| Recoveries |  | 1,064 | 1,036 | 1,047 |
| Loans charged off |  | $(5,024)$ | $(5,404)$ | $(4,470)$ |
| Balance at December 31, | \$ | 19,711 | 18,231 | 16,450 |

The effect of nonaccrual loans on interest income for the years ended December 31, 1999, 1998, and 1997 was not material. The Company is not committed to advance additional funds to these borrowers. Nonaccrual loans were $\$ 7.6$ million and $\$ 7.7$ million at December 31, 1999 and 1998, respectively. Restructured loans were $\$ 2.5$ million and $\$ 4.4$ million at December 31, 1999 and 1998, respectively.

At December 31, 1999, the recorded investment in impaired loans was $\$ 6.3$ million. Included in this amount is $\$ 1.7$ million of impaired loans for which the specifically allocated allowance for loan loss is $\$ 0.7$ million. In addition, included in impaired loans is $\$ 4.6$ million of impaired loans that, as a result of the adequacy of collateral values and cash flow analysis do not have a specific allocation. At December 31, 1998, the recorded investment in impaired loans was $\$ 6.0$ million, of which $\$ 2.8$ million had a specific allowance allocation of $\$ 0.8$ million and $\$ 3.2$ million for which there was no specific allocation. The average recorded investment in impaired loans was $\$ 5.8$ million, $\$ 7.9$ million and $\$ 5.4$ million in 1999, 1998 and 1997, respectively. During 1999, 1998 and 1997 the Company recognized $\$ 0.2$ million, $\$ 0.2$ million and $\$ 0.1$ million, respectively, of interest income on impaired loans on the cash basis.

## RELATED PARTY TRANSACTIONS

In the ordinary course of business, the Company has made loans at prevailing rates and terms to directors, officers, and other related parties. Such loans, in management's opinion, did not present more than the normal risk of collectibility or incorporate other unfavorable features. The aggregate amount of loans outstanding to qualifying related parties and changes during the years are summarized as follows:

Balance at January 1,
Balance at
New loans
Repayments

Balance at December 31,
\$
7,351
6,950
\$ 12,647 7,351
(7) PREMISES AND EQUIPMENT, NET

A summary of premises and equipment follows:

|  | DECEMBER 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 1999 |  | 1998 |
|  | (IN THOUSANDS) |  |  |
| Buildings and improvements | \$ | 46,655 | 44,293 |
| Equipment |  | 40,135 | 36,841 |
| Construction in progress |  | 1,399 | 306 |
|  |  | 88,189 | 81,440 |
| Accumulated depreciation |  | 41,092 | 36,768 |
| Total premises and equipment | \$ | 47, 097 | 44,672 |

Rental expense included in occupancy expense amounted to $\$ 1.3$ million in 1999, $\$ 1.3$ million in 1998, and $\$ 1.0$ million in 1997. The future minimum rental commitments as of December 31, 1999, for noncancellable operating leases were as follows: 2000, $\$ 1.3$ million; 2001, $\$ 1.2$ million; 2002, $\$ 1.0$ million; 2003, $\$ 0.5$ million; and 2004 and beyond $\$ 1.2$ million.

The following table sets forth the maturity distribution of time certificates of deposit at December 31, 1999:
(IN THOUSANDS)
Within one year
After one but within two years
After two but within three years
After three but within four years
After four but within five years
After five years
Total

| \$ | 739,199 |
| :---: | :---: |
|  | 109,993 |
|  | 30,482 |
|  | 14, 088 |
|  | 9,994 |
|  | 106 |
| \$ | 903, 862 |

Time deposits of $\$ 100,000$ or more aggregated $\$ 383.4$ million and $\$ 366.6$ million at year end 1999 and 1998, respectively.

SHORT-TERM BORROWINGS
Short-term borrowings consist of federal funds purchased and securities sold under repurchase agreements, which generally represent overnight borrowing transactions, and other short-term borrowings, primarily Federal Home Loan Bank (FHLB) advances, with original maturities of one year or less. The Company has unused lines of credit available for short-term financing of $\$ 326$ million at December 31, 1999. Securities collateralizing repurchase agreements are held in safekeeping by a non-affiliated financial institutions and are under the company's control.

Information related to short-term borrowings is summarized as follows:
$\qquad$
(DOLLARS IN THOUSANDS)
FEDERAL FUNDS PURCHASED:

Balance at year-end
Average during the year Maximum month end balance
Weighted average rate during the year
Weighted average rate at December 31
SECURITIES SOLD UNDER
REPURCHASE AGREEMENTS:
Balance at year-end Average during the year

45, 628
88,140
5.23\%
5.46\%
\$

Maximum month end balance
Weighted average rate during the year Weighted average rate at December 31

39,187
38,267
52,736
4.09\%
4.43\%

44,950
37,591
74,950
5.40\%
5.45\%

| 28,000 | 27,350 |
| :---: | ---: |
| 36,773 | 31,504 |
| 72,300 | 60,450 |
| $5.57 \%$ | $5.68 \%$ |
| $4.55 \%$ | $6.20 \%$ |
| 41,671 | 59,921 |
| 35,185 | 51,686 |
| 45,368 | 95,803 |
| $4.04 \%$ | $5.04 \%$ |
| $3.66 \%$ | $5.03 \%$ |
|  |  |
| 30,201 | 49,806 |
| 44,908 | 38,331 |
| 50,165 | 49,806 |
| $5.96 \%$ | $6.02 \%$ |
| $5.62 \%$ | $5.82 \%$ |

LONG-TERM DEBT
Long-term debt consists of obligations having an original maturity at issuance of more than one year. A summary as of December 31, 1999 is as follows:

|  | MATURITY DATE | INTEREST RATE | AMOUNT |
| :---: | :---: | :---: | :---: |
|  |  | (DOLLARS IN THOUSANDS) |  |
| FHLB advance | 2000 | 6.45-prime | \$ 9,225 |
| FHLB advance | 2001 | 6.45-6.49 | 11,616 |
| FHLB advance | 2002 | 5.99-6.44 | 30,117 |
| FHLB advance | 2003 | 5.74-5.86 | 50,000 |
| FHLB advance | 2005 | 4.40-6.41 | 40, 000 |
| FHLB advance | 2008 | 5.06-7.20 | 35,157 |
| Note payable | 2008 | 6.50-6.70 | 855 |
| FHLB advance | 2009 | 4.97-5.50 | 75,000 |
| Total |  |  | \$251, 970 |

FHLB advances are collateralized by the FHLB stock owned by the Company, certain of its mortgage-backed securities and a blanket lien on its residential real estate mortgage loans.
(11) INCOME TAXES

Total income taxes were allocated as follows:


| Income tax expense on operations | \$ | 13,971 | 7,149 | 10,906 |
| :---: | :---: | :---: | :---: | :---: |
| Stockholders' equity, capital surplus, for stock option exercised |  | (296) | (117) | (329) |
| Stockholders' equity, for accumulated comprehensive (loss) |  |  |  |  |
| income |  | $(15,636)$ | 490 | 3,290 |
| Total tax expense (benefit) | \$ | $(1,961)$ | 7,522 | 13,867 |

The significant components of income tax expense attributable to operations are:

YEARS ENDED DECEMBER 31,

| 1999 | 1998 | 1997 |
| :---: | :---: | :---: |

(IN THOUSANDS)

## Current:

| Federal | \$ | 11,760 | 6,819 | 9,966 |
| :---: | :---: | :---: | :---: | :---: |
| State |  | 2,591 | 1,345 | 1,439 |
|  |  | 14,351 | 8,164 | 11,405 |
| erred: |  |  |  |  |
| Federal |  | (521) | (786) | (394) |
| State |  | 141 | (229) | (105) |
|  |  | (380) | $(1,015)$ | (499) |

Total income tax expense \$ $===================$

7,149
10,906

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities are as follows:

DECEMBER 31,

1999
1998
(IN THOUSANDS)

| Deferred tax assets: |  |  |  |
| :---: | :---: | :---: | :---: |
| Allowance for loan losses | \$ | 6,849 | 6,396 |
| Net unrealized loss on securities available for sale |  | 13,128 | - - |
| Deferred compensation |  | 1, 040 | 923 |
| Postretirement benefit obligation |  | 1, 068 | 993 |
| Other |  | 861 | 946 |
| Total gross deferred tax assets |  | 22,946 | 9,258 |
| Deferred tax liabilities: |  |  |  |
| Prepaid pension obligation |  | 389 | 396 |
| Premises and equipment, primarily due to accelerated depreciation |  | 1,290 | 1,274 |
| Net unrealized gain on securities available for sale |  | - - | 2,508 |
| Securities discount accretion |  | 480 | 470 |
| Equipment leasing |  | 567 | 399 |
| Other |  | 18 | 25 |
| Total gross deferred tax liabilities |  | 2,744 | 5,072 |
| Net deferred tax assets | \$ | 20,202 | 4,186 |

Realization of deferred tax assets is dependent upon the generation of future taxable income or the existence of sufficient taxable income within the available carryback period. A valuation allowance is provided when it is more likely than not that some portion of the deferred tax asset will not be realized. Based on available evidence, gross deferred tax assets will ultimately be realized and a valuation allowance was not deemed necessary at December 31, 1999 and 1998. The following is a reconciliation of the provision for income taxes to the amount computed by applying the applicable Federal statutory rate of $35 \%$ to income before taxes:

YEAR ENDED DECEMBER 31,

| 1999 | 1998 | 1997 |
| :---: | :---: | :---: |

(IN THOUSANDS)

| Federal income tax at statutory rate | \$ | 14, 080 | 11,915 | 11,583 |
| :---: | :---: | :---: | :---: | :---: |
| Tax exempt income |  | $(1,816)$ | $(1,546)$ | $(1,538)$ |
| Non-deductible expenses |  | 443 | 354 | 220 |
| State taxes, net of federal tax benefit |  | 1,776 | 725 | 867 |
| Federal income tax benefit from corporate |  |  |  |  |
| realignment |  | -- | $(4,186)$ | -- |
| Other, net |  | (512) | (113) | (226) |
| Income taxes | \$ | 13,971 | 7,149 | 10,906 |

The Company is a party to certain financial instruments with off balance sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit and standby letters of credit. The Company's exposure to credit loss in the event of nonperformance by the other party to the commitments to extend credit and standby letters of credit is represented by the contractual amount of those instruments. The Company uses the same credit standards in making commitments and conditional obligations as it does for on balance sheet instruments. At December 31, 1999 off balance sheet commitments to extend credit for primarily variable rate loans amounted to $\$ 214.3$ million. The amount of standby letters of credit at December 31, 1999, amounted to $\$ .9$ million. At December 31, 1998, off balance sheet commitments to extend credit for primarily variable rate loans amounted to $\$ 196.5$ million. The amount of standby letters of credit
at December 31, 1998, amounted to $\$ 4.4$ million.
At December 31, 1999 and 1998, the Company held no off balance sheet derivative financial instruments such as interest rate swaps, forward contracts, futures, options on financial futures, or interest rate floors, and was not subject to the market risk associated with such derivative financial instruments.

In the normal course of business there are various outstanding legal proceedings. In the opinion of management, the aggregate amount involved in such proceedings is not material to the consolidated financial condition or results of operation of the Company.

The Company currently is authorized to issue 2.5 million shares of preferred stock, no par value, $\$ 1.00$ stated value. The Board of Directors is authorized to fix the particular designations, preferences, rights, qualifications, and restrictions for each series of preferred stock issued.

In November 1994, the Company adopted a Stockholder Rights Plan (Plan) designed to ensure that any potential acquiror of the Company negotiate with the Board of Directors and that all Company stockholders are treated equitably in the event of a takeover attempt. At that time, the Company paid a dividend of one Preferred Share Purchase Right (Right) for each outstanding share of common stock of the Company. Similar rights are attached to each share of the Company's common stock issued after November 15, 1994, subject to adjustment. Under the Plan, the Rights will not be exercisable until a person or group acquires beneficial ownership of 20 percent or more of the Company's outstanding common stock, begins a tender or exchange offer for 25 percent or more of the Company's outstanding common stock, or an adverse person, as declared by the Board of Directors, acquires 10 percent or more of the Company's outstanding common stock. Additionally, until the occurrence of such an event, the Rights are not severable from the Company's common stock and, therefore, the Rights will be transferred upon the transfer of shares of the Company's common stock. Upon the occurrence of such events, each Right entitles the holder to purchase one one-hundredth of a share of Series $R$ Preferred Stock, no par value, and $\$ 1.00$ stated value per share of the Company at a price of $\$ 100$.

The Plan also provides that upon the occurrence of certain specified events, the holders of Rights will be entitled to acquire additional equity interests, in the Company or in the acquiring entity, such interests having a market value of two times the Right's exercise price of $\$ 100$. The Rights, which expire November 14, 2004, are redeemable in whole, but not in part, at the Company's option prior to the time they are exercisable, for a price of $\$ 0.01$ per Right.

The Company has a Dividend Reinvestment Plan for stockholders. There were 772,869 shares of common stock reserved for future issuance under the plan at December 31, 1999 (the number of shares available has been adjusted for stock dividends and splits).

Certain restrictions exist regarding the ability of the subsidiary banks to transfer funds to the Company in the form of cash dividends. The approval of the Comptroller of the Currency is required to pay dividends in excess of a subsidiary bank's earnings retained in the current year plus retained net profits for the preceding two years (as defined in the regulations) or when a Bank fails to meet certain minimum regulatory capital standards. At December 31, 1999, the subsidiary banks have the ability to pay $\$ 29.7$ million in dividends to Bancorp without obtaining prior regulatory approval. Under the State of Delaware Business Corporation Law, the Company may declare and pay dividends either out of accumulated net retained earnings or capital surplus.

## REGULATORY CAPITAL REQUIREMENTS

Bancorp and the subsidiary banks are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the consolidated financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the subsidiary banks must meet specific capital guidelines that involve quantitative measures of the banks' assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The capital amounts and classifications are also subject to qualitative judgements by the regulators about components, risk weightings, and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Company and the subsidiary banks to maintain minimum amounts and ratios (set forth in the table below) of total and Tier 1 Capital to risk-weighted assets, and of Tier 1 capital to average assets. As of December 31, 1999, the Company and the subsidiary banks meet all capital adequacy requirements to which they were subject.

Under their prompt corrective action regulations, regulatory authorities are required to take certain supervisory actions (and may take additional discretionary actions) with respect to an undercapitalized institution. Such actions could have a direct material effect on an institution's financial statements. The regulations establish a framework for the classification of banks into five categories: well capitalized, adequately capitalized, under capitalized, significantly under capitalized, and critically under capitalized. As of December 31, 1999 and 1998, the most recent notification from the respective banks' regulators categorized the subsidiary banks as well capitalized under the regulatory framework for prompt corrective action. To be categorized as well capitalized the banks must maintain minimum total risk-based, Tier 1 risk-based, Tier 1 capital to average asset ratios as set forth in the table. There are no conditions or events since that notification that management believes have changes the subsidiary banks' categories.

The Company and the subsidiary banks' actual capital amounts and ratios are presented as follows:
(DOLLARS IN THOUSANDS)

As of December 31, 1999:
Total capital (to risk weighted assets): Company combined NBT Bank
LA Bank
Pioneer Bank
Tier I Capital (to risk weighted assets):
Company combined
NBT Bank
LA Bank
Pioneer Bank
Tier I Capital (to average assets):
Company combined
NBT Bank
LA Bank
Pioneer Bank
As of December 31, 1998:
Total capital (to risk weighted assets):
Company combined
NBT Bank
LA Bank
Pioneer Bank
Tier I Capital (to risk weighted assets): Company combined
NBT Bank
LA Bank
Pioneer Bank
Tier I Capital (to average assets):
Company combined
NBT Bank
LA Bank
Pioneer Bank

|  |  |  | RATIO REQUIREMENTS |  |
| :---: | :---: | :---: | :---: | :---: |
|  | ACTUAL |  | MINIMUM | $\begin{gathered} \text { FOR } \\ \text { CLASSIFICATION } \end{gathered}$ |
|  |  |  | CAPITAL | AS WELL |
|  | AMOUNT | RATIO | ADEQUACY | CAPITALIZED |
|  | --- | ----- | -------- | - - |
| \$ | 220, 967 | 14.95\% | 8.00\% |  |
|  | 132,427 | 14.59\% | 8.00\% | 10.00\% |
|  | 40,896 | 13.03\% | 8.00\% | 10.00\% |
|  | 37,279 | 15.76\% | 8.00\% | 10.00\% |
|  | 203, 722 | 13.78\% | 4.00\% |  |
|  | 121, 047 | 13.33\% | 4.00\% | $6.00 \%$ |
|  | 38,215 | 12.17\% | 4.00\% | $6.00 \%$ |
|  | 34,321 | 14.51\% | 4.00\% | $6.00 \%$ |
|  | 203, 722 | 8.63\% | 3.00\% |  |
|  | 121, 047 | 8.84\% | 3.00\% | 5.00\% |
|  | 38, 215 | 6.85\% | 3.00\% | 5.00\% |
|  | 34,321 | 8.07\% | 4.00\% | 5.00\% |
| \$ | 204,810 | 15.87\% | 8.00\% |  |
|  | 124,646 | 15.36\% | 8.00\% | 10.00\% |
|  | 37, 855 | 14.96\% | 8.00\% | 10.00\% |
|  | 36,359 | 16.22\% | 8.00\% | 10.00\% |
|  | 189,531 | 14.68\% | 4.00\% |  |
|  | 114,469 | 14.11\% | 4.00\% | $6.00 \%$ |
|  | 35,587 | 14.07\% | 4.00\% | $6.00 \%$ |
|  | 33,555 | 14.97\% | 4.00\% | $6.00 \%$ |
|  | 189,531 | 8.81\% | 3.00\% |  |
|  | 114,469 | 8.96\% | 3.00\% | 5.00\% |
|  | 35,587 | 7.72\% | 3.00\% | 5.00\% |
|  | 33, 555 | 8.25\% | 4.00\% | 5.00\% |

## POSTRETIREMENT BENEFITS OTHER THAN PENSIONS

Benefits are accrued over the employees' active service period. The Company provides certain health care benefits for retired employees. Lake Ariel and Pioneer Holding Company did not provide health care benefits for retired employees. Lake Ariel and Pioneer Holding Company employees begin to participate in this plan and to accrue benefits under this plan as of February 17, 2000 and July 1, 2000, respectively. As such, Lake Ariel and Pioneer Holding Company employees are not included in this plan as of December 31, 1999. The health care plan is contributory for participating retirees and also requires them to absorb deductibles and coinsurance with contributions adjusted annually to reflect cost sharing provisions and benefit limitations. employees become eligible for these benefits if they reach normal retirement age while working for the Company or its subsidiaries. The Company funds the cost of postretirement health care as benefits are paid. The Company elected to recognize the transition obligation on a delayed basis over twenty years.

The net postretirement health benefits expense and funded status are as follows:

YEARS ENDED DECEMBER 31,

| 1999 | 1998 | 1997 |
| :---: | :---: | :---: |
| (IN THOUSANDS) |  |  |

Components of net periodic benefit cost:

| Service cost | \$ | 235 | 205 | 182 |
| :---: | :---: | :---: | :---: | :---: |
| Interest cost |  | 278 | 261 | 255 |
| Amortization of transition obligation |  | 85 | 85 | 85 |
| Amortization of gains and losses |  | 24 | 25 | 28 |
| Net periodic postretirement | \$ | 622 | 576 | 550 |

Change in benefit obligation:
Benefit obligation at
beginning of the year

| 4,350 | 4,158 |
| :---: | :---: |
| 235 | 205 |
| 278 | 261 |
| 106 | 95 |
| (932) | (172) |
| (222) | (197) |

Service cost
Interest cost contribution
Actuarial gain
$\qquad$ 197)

Benefit obligation
at end of year \$
3,815
4,350

Components of accrued benefit cost:


The Company used a health care trend rate in calculating it postretirement benefit obligation of $7.0 \%$ to $8.0 \%$ for 1999 , grading down uniformly to 5.5\% for 2005 and thereafter.

Assumed health care cost trend rates have a significant effect on amounts reported for the health care plans. A one-percentage point change in the health care trend rates would have the following effects:

| 1-PERCENTAGE POINT | 1-PERCENTAGE POINT |
| :---: | :---: |
| INCREASE | DECREASE |

(IN THOUSANDS)

EMPLOYEE SAVINGS AND STOCK OWNERSHIP PLANS
The Company maintains $401(k)$ and employee stock ownership plans (ESOP). The Company contributes an amount based on employees'contributions out of their annual salary. In addition, the Company may also make discretionary ESOP contributions based on the Company's profitability. Participation in the plans is contingent upon certain age and service requirements.

NBT Bank recorded expenses associated with the plan of $\$ 1.1$ million in 1999 and $\$ 1.0$ million in 1998 and $\$ 0.7$ million in 1997. Additionally, Lake Ariel maintained a profit-sharing plan and a 401(k) savings plan. Contributions to these plans were $\$ 0.2$ million in 1999, $\$ 0.3$ million in 1998 and $\$ 0.3$ million in 1997. Pioneer Bank maintained an ESOP and a savings and investment plan. Contributions to this plan were $\$ 0.1$ million in 1999, \$0.1 million in 1998 and \$0.2 million in 1997.

The Company has a qualified, noncontributory pension plan covering substantially all employees of NBT Bancorp Inc. As of December 31, 1999, Lake Ariel and Pioneer employees are not included in this plan. Lake Ariel and Pioneer Holding Company did not provide pension benefits and, accordingly, their respective employees are not included in this plan at December 31, 1999. Lake Ariel and Pioneer Holding Company employees began to participate in this plan and to accrue benefits under this Plan as of February 17, 2000 and July 1, 2000, respectively. Benefits paid from the plan are based on age, years of service, compensation prior to retirement, social security benefits, and are determined in accordance with defined formulas. The Company's policy is to fund the pension plan in accordance with ERISA standards.

The net periodic pension expense and the funded status of the plan are as follows:

YEARS ENDED DECEMBER 31,


The Company has two stock option plans (Plans). Under the terms of the Plans, options are granted to key employees to purchase shares of the Company's common stock at a price equal to the fair market value of the common stock on the date of the grant. Options granted terminate eight or ten years from the date of the grant.

The per share weighted-average fair value of stock options granted during 1999, 1998 and 1997 was $\$ 5.47, \$ 6.70$ and $\$ 5.14$, respectively, on the date of grant using the Black Scholes option-pricing model with the following weighted-average assumptions: 1999 - expected dividend yield of $3.72 \%$, expected volatility of 29.05\%, risk-free interest rates between $4.63 \%$ and $6.16 \%$, and expected life 7 years; 1998 - expected dividend yield of 2.75\%, expected volatility of $21.86 \%$, risk-free interest rates of $5.49 \%$ and $5.62 \%$, and expected life 7 years; 1997 - expected dividend yield of $2.60 \%$, expected volatility of $22.56 \%$, risk-free interest rates of $6.52 \%$ and $6.58 \%$, and an expected life of 7 years.

The Company applies APB Opinion No. 25, "Accounting for Stock Issued to Employees," in accounting for its Plans and, accordingly, no compensation cost has been recognized for its stock options in the consolidated financial statements. Had the Company determined compensation cost based on the fair value at the grant date for its stock options under Statement of Financial Accounting Standards (SFAS) No. 123, "Accounting for Stock-Based Compensation", the Company's net income and earnings per share would have been reduced to the pro forma amounts indicated below:

|  | 1999 |  | 1998 | 1997 |
| :---: | :---: | :---: | :---: | :---: |
| Net income: |  |  |  |  |
| As reported | \$ | 26,257 | 26,895 | 22,188 |
| Pro forma |  | 25,519 | 26,367 | 21,843 |
| Basic earnings per share: |  |  |  |  |
| As reported |  | 1.14 | 1.16 | 1.00 |
| Pro forma |  | 1.11 | 1.14 | 0.98 |
| Diluted earnings per share: |  |  |  |  |
| As reported |  | 1.12 | 1.14 | 0.98 |
| Pro forma |  | 1.09 | 1.11 | 0.96 |

Pro forma net income reflects only options granted after January 1, 1995. Therefore, the full impact of calculating compensation cost for stock options under SFAS No. 123 is not reflected in the pro forma net income amounts presented above because compensation cost is reflected over the options' vesting period of 4 years ( $40 \%$ in the first year and $20 \%$ each in the second, third, and fourth years) and compensation of cost for options granted prior to January 1, 1995 is not considered.

Because the Company's employee stock options have characteristics significantly different from those of traded options for which the Black-Scholes model was developed, and because changes in the subjective input assumptions can materially affect the fair value estimate, the existing models, in management's opinion, do not necessarily provide a reliable single measure of the fair value of its employee stock options.

The following is a summary of changes in options outstanding:

|  | NUMBER OF OPTIONS | WEIGHTED AVERAGE OF EXERCISE PRICE OF OPTIONS UNDER PLAN |
| :---: | :---: | :---: |
| Balance at December 31, 1996 | 1,241,147 | \$7.81 |
| Granted | 175,033 | 11.67 |
| Exercised | $(375,686)$ | 8.50 |
| Lapsed | $(30,759)$ | 10.34 |
| Balance at December 31, 1997 | 1,009,735 | \$8.14 |
| Granted | 191, 255 | 18.06 |
| Exercised | $(101,189)$ | 5.56 |
| Lapsed | $(3,336)$ | 11.37 |
| Balance at December 31, 1998 | 1,096,465 | \$8.74 |
| Granted | 238,817 | 20.47 |
| Exercised | $(167,310)$ | 7.24 |
| Lapsed | $(17,735)$ | 16.23 |
| Balance at December 31, 1999 | 1,150,237 | \$14.21 |

The following table summarizes information concerning currently outstanding and exercisable options:

|  |  | TIONS OUTSTAN |  | OPTION | SABLE |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | WEIGHTED AVERAGE |  |  |  |
|  |  | REMAINING | WEIGHTED |  | WEIGHTED |
| RANGE OF |  | CONTRACTUAL | AVERAGE |  | AVERAGE |
| EXERCISE | NUMBER | LIFE | EXERCISE | NUMBER | EXERCISE |
| PRICES | OUTSTANDING | (IN YEARS) | PRICE | EXERCISABLE | PRICE |
| \$4.43-\$5.00 | 30,911 | 2.68 | \$ 4.79 | 30,911 | \$ 4.79 |
| \$5.01-\$10.50 | 544,363 | 5.42 | 8.04 | 516,066 | 7.92 |
| \$10.51-\$16.00 | 164,484 | 7.81 | 11.69 | 102,151 | 11.72 |
| \$16.01-\$21.50 | 410,479 | 8.64 | 19.37 | 81,534 | 17.91 |
| \$4.43-\$21.50 | 1,150,237 | 6.71 | \$14.21 | 730,662 | \$ 9.44 |

CONDENSED BALANCE SHEETS

DECEMBER 31,

## (IN THOUSANDS)

| Cash and cash equivalents | \$ | 1,880 | 2,469 |
| :---: | :---: | :---: | :---: |
| Securities available for sale |  | 7,724 | 3,572 |
| Investment in subsidiary banks |  | 181,043 | 197,659 |
| Other assets |  | 1,472 | 1,014 |
| Total assets | \$ | 192,119 | 204,714 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |
| Total liabilities |  | 647 | 676 |
| Stockholders' equity |  | 191,472 | 204, 038 |
| Total liabilities and stockholders' equity | \$ | 192,119 | 204,714 |

CONDENSED STATEMENTS OF INCOME

YEARS ENDED DECEMBER 31,

| 1999 | 1998 | 1997 |
| :---: | :---: | :---: |
| N THOUSANDS) |  |  |


| Dividends from subsidiary banks | \$ | 18,515 | 15,953 | 9,438 |
| :---: | :---: | :---: | :---: | :---: |
| Interest and other dividend income |  | 353 | 345 | 322 |
| Net gain on sale of securities available for sale |  | 1,036 | 16 | - |
| Operating expense |  | 1,009 | 395 | 349 |
| Income before income tax expense and equity in undistributed income of subsidiary banks |  | 18,895 | 15,919 | 9,411 |
| Income tax expense |  | 223 | 61 | 26 |
| Equity in undistributed income of subsidiary banks |  | 7,585 | 11,037 | 12,803 |
| Net income | \$ | 26,257 | 26,895 | 22,188 |



FAIR VALUES OF FINANCIAL INSTRUMENTS
The following methods and assumptions were used to estimate the fair value of each class of financial instruments.

SHORT TERM INSTRUMENTS
For short-term instruments, such as cash and cash equivalents, accrued interest receivable, accrued interest payable and short term borrowings, carrying value approximates fair value.

SECURITIES
Fair values for securities are based on quoted market prices or dealer quotes, where available. Where quoted market prices are not available, fair values are based on quoted market prices of comparable instruments.

LOANS
For variable rate loans that reprice frequently and have no significant credit risk, fair values are based on carrying values. The fair values for fixed rate loans are estimated through discounted cash flow analysis using interest rates currently being offered for loans with similar terms and credit quality. The fair value of loans held for sale on an aggregate basis, are based on quoted market prices. Nonperforming loans are valued based upon recent loss history for similar loans.

## DEPOSITS

The fair values disclosed for savings, money market, and noninterest bearing accounts are, by definition, equal to their carrying values at the reporting date. The fair value of fixed maturity time deposits is estimated using a discounted cash flow analysis that applies interest rates currently offered to a schedule of aggregated expected monthly maturities on time deposits.

The fair value of other borrowings has been estimated using discounted cash flow analysis that applies interest rates currently offered for notes with similar terms.

The fair value of commitments to extend credit and standby letters of credit are estimated using fees currently charged to enter into similar agreements, taking into account the remaining terms of the agreements and the present credit worthiness of the counterparts. Carrying amounts, which are comprised of the unamortized fee income, are not significant.

Estimated fair values of financial instruments at December 31 are as follows:

| 1999 |  | 1998 |  |
| :---: | :---: | :---: | :---: |
| CARRYING AMOUNT | ESTIMATED FAIR VALUE | CARRYING AMOUNT | ESTIMATED FAIR VALUE |
|  | (IN | DS) |  |

FINANCIAL ASSETS

| Cash and cash equivalents | \$ | 79,629 | 79,629 | 87,762 | 87,762 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Securities available for sale |  | 606, 727 | 606,727 | 523, 254 | 523, 254 |
| Securities held to maturity |  | 113, 318 | 109,147 | 180,663 | 181, 741 |
| Loans |  | 1,466,867 | 1,461,915 | 1,277,241 | 1,320,837 |
| Less allowance for loan losses |  | 19,711 | -- | 18, 231 | -- |
| Net loans |  | 1,447,156 | 1,461,915 | 1,259,010 | 1,320,837 |
| Accrued interest receivable |  | 13,422 | 13,422 | 13,392 | 13,392 |

FINANCIAL LIABILITIES
Deposits:
Interest bearing: Savings, NOW and money market Time deposits
\$

| 605,334 | 605,334 |
| ---: | ---: |
| 903,862 | 903,862 |
| 267,895 | 267,895 |
|  |  |
| 142,267 | 142,267 |
| 251,970 | 246,354 |
| 9,925 | 9,925 |

589,607
825,213
249,487
99,872
183,968
8,086

589, 607
826, 110
Noninterest bearing
Short-term borrowings
9,925
8, 086
99,872
Accrued interest payable
都
Fair value estimates are made at a specific point in time, based on
relevant market information and information about the financial instrument. These estimates do not reflect any premium or discount that could result from offering for sale at one time the Company's entire holdings of a particular financial instrument. Because no market exists for a significant portion of the Company's financial instruments, fair value estimates are based on judgments regarding future expected loss experience, current economic conditions, risk characteristics of various financial instruments, and other factors. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

Fair value estimates are based on existing on and off-balance-sheet financial instruments without attempting to estimate the value of anticipated future business and the value of assets and liabilities that are not considered financial instruments. For example, the Company has a substantial trust and investment management operation that contributes net fee income annually. The trust and investment management operation is not considered a financial instrument, and its value has not been incorporated into the fair value estimates. Other significant assets and liabilities include the benefits resulting from the low-cost funding of deposit liabilities as compared to the cost of borrowing funds in the market, and premises and equipment and software. In addition, the tax ramifications related to the realization of the unrealized gains and losses can have a significant effect on fair value estimates and have not been considered in the estimate of fair value.


[^0]:    See accompanying notes to supplemental consolidated financial statements.

