Pursuant to Rule 425 under the Securities Act of 1933 and deemed filed pursuant to Rule 14a-12 under the Securities Exchange Act of 1934.

NBT Bancorp Inc. \& BSB Bancorp, Inc.
Merger of Equals
Investor Presentation

May 17, 2000

## FORWARD-LOOKING STATEMENT

This presentation contains statements regarding NBT Bancorp Inc. and BSB Bancorp, Inc. following the completion of the merger of equals discussed herein, including strategies, plans and objectives, as well as estimates and statements based on underlying estimates of future financial condition, performance and operating efficiencies on a pro forma basis and cost savings and revenue enhancements and accretion to reported earnings that will be realized from the merger.

These statements and estimates constitute forward-looking statements (within the meaning of the Private Securities Litigation Reform Act of 1995), which involve significant risks and uncertainties. A variety of factors could cause actual results and experience to differ materially from forward-looking statements.

Factors that might cause such a difference include, but are not limited to, risks and uncertainties related to the consummation of the merger, including the realization of the level of revenues following the merger; integration costs or difficulties; competition from both financial and non-financial institutions; changes in interest rates, deposit flows, loan demand and accounting principles, policies or guidelines; the timing and occurrence (or non-occurrence) of transactions and events that may be subject to circumstances beyond the control of NBT or BSB; and other economic, competitive, governmental, regulatory and technological factors affecting NBT or BSB or the combined institution specifically or the banking industry or economy generally.

Neither NBT or BSB assumes any obligation to update these forward-looking statements or to update the reasons why actual results could differ from those projected in the forward-looking statement.

This presentation may be deemed to be solicitation material in respect of the proposed merger of BSB Bancorp, Inc. ("BSB") with NBT Bancorp Inc. ("NBT") pursuant to an Agreement and Plan of Merger, dated as of April 19, 2000, and amended as of May 17, 2000, by and between NBT and BSB (the "Agreement"). Filing of this presentation is being made in connection with Regulation of Takeovers and Security Holder Communications (Release No. 33-7760, 34-42055) promulgated by the Securities and Exchange Commission ("SEC").

NBT and its directors and executive officers may be deemed to be participants in the solicitation of proxies in respect of the transactions contemplated by the Agreement. These directors and executive officers include the following: Daryl R. Forsythe, Michael J. Chewens, Martin A. Dietrich, Joe C. Minor, John D. Roberts, Everett A. Gilmour, J. Peter Chaplin, Peter B. Gregory, William C. Gumble, Bruce D. Howe, Andrew S. Kowalczyk, Jr., Dan B. Marshman, John G. Martines, John C. Mitchell, William L. Owens and Paul O. Stillman. As of March 31, 2000, these directors and executive officers beneficially owned in the aggregate $1,417,878$ shares, or approximately $7.83 \%$, of NBT's outstanding common stock. Additional information about the directors and executive officers of NBT is included in NBT's proxy statement for its 2000 Annual Meeting of shareholders dated April 3, 2000.

BSB and certain other persons named below may be deemed to be participants in the solicitation of proxies of BSB's shareholders to approve the proposed merger transaction between BSB and NBT. The participants in this solicitation may include the directors of BSB: Ferris G. Akel, Robert W. Allen, Diana J. Bendz, William C. Craine, John P. Driscoll, Ann G. Higbee, Thomas F. Kelly, David A. Niermeyer, Mark T. O'Neil, Jr., William H. Rincker and Thomas L. Thorn; as well as the executive officers of BSB: Glenn R. Small, Executive Vice President; Arthur C. Smith, Executive Vice President; Rexford C. Decker, Senior Vice President and Chief Financial Officer; Larry G. Denniston, Senior Vice President and Corporate Secretary; Douglas R. Johnson, Senior Vice President; and Matthew W. Schaefer, Executive Vice President and Chief Information Officer. As of March 31, 2000, the directors and executive officers of BSB beneficially owned in the aggregate approximately $1,039,463$ shares of BSB's outstanding common stock, representing approximately $9.90 \%$ of BSB's outstanding common stock. Additional information about the directors and executive officers of BSB is included in BSB's proxy statement for its 2000 Annual Meeting of shareholders filed with the SEC on April 3, 2000.

In connection with the proposed merger, NBT will file with the SEC a registration statement on SEC Form S-4. The registration statement will contain a joint proxy statement/prospectus, which will describe the proposed merger of NBT and BSB and the proposed terms and conditions of the merger. Stockholders of NBT and BSB are encouraged to read the registration statement and joint proxy statement/prospectus because these documents will contain important information about the merger. After the registration statement is filed with the SEC, it will be available for free, both on the SEC's web site (www.sec.gov) or by contacting NBT Bancorp Inc., 52 South Broad Street, Norwich, New York 13815, Attention: John D. Roberts, telephone (607) 337-6541; or BSB Bancorp, Inc., 58-68 Exchange Street, Binghamton, New York 13901, Attention: Larry G. Denniston, telephone (607) 779-2406.

Daryl R. Forsythe - Chairman, President and CEO of NBT Bancorp Inc.
Thomas L. Thorn - Acting President and CEO of BSB Bancorp, Inc.
Michael J. Chewens - CFO of NBT Bancorp Inc.
Rexford C. Decker - CFO of BSB Bancorp, Inc.

Fixed Exchange Ratio:
Exchange Rationale:
Transaction Value at Announcement: (1) Accounting:
Due Diligence:
Anticipated Expense Reduction: Expected Closing:
2.00 NBTB shares for each share of BSBN

Ownership for Earnings Basis
\$251 million
Pooling / Tax Free Exchange
Completed
\$7.4 million annually
Fourth Quarter of 2000
(1) Based on NBT's April 19, 2000 closing price of $\$ 12.00$

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Holding Company Name:
Bank Name:
Principal Office:
Board of Directors:(1)
Chairman & CEO:
Estimated Merger Charge:
Cross-Options:
Price Protection:
To Be Determined
To Be Determined
Binghamton, NY
7 from BSB and 8 from NBT including 2 from the company's Pennsylvania subsidiary
Daryl R. Forsythe
\$15 to 18 million pre-tax
19.9\% priced at market
None
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(1) Provided NBT's pending transaction with Pioneer American closes.
o Exchange ratio was based upon estimated contributions to earnings in future periods by the two participants (excluding non-recurring charges)
o Expected to be accretive to earnings per share for all participants during 2001
o Improves shareholder liquidity with projected total shares outstanding of 44.9 million
o Creates a more visible entity with pro forma assets of $\$ 4.6$ billion which should attract increased analyst coverage and increased interest of institutional investors
o Leverages strong competitive positions in adjacent markets

## Non Interest Expense

- -------------Occupancy Expense Professional Fees / Outside Svcs. IS and Communications Other Operating Expenses


## Total

(In Millions)
$\$ 2.9$
0.3
2.8
0.2
1.2
\$7. 4

Note: Full phase in expected in 2001.

Estimated cost saves of $\$ 7.4$ million will generate approximately $\$ 0.10$ per share (1) accretion once the cost saves have been fully implemented in 2001.
(1) Utilizes 44.9 million shares and an effective tax rate of $38 \%$.

|  |  | PRO FORMA |
| :--- | ---: | ---: | ---: |
|  |  | COMBINED |

(1) Includes pending acquisition of Pioneer American Holding Company.

|  | NBT | BSB | Pro forma Combined | With <br> Cost Saves |
| :---: | :---: | :---: | :---: | :---: |
|  | --- | -- - | ------- | --------- |
| ROAA* | 1.07 | 1.18 | 1.13 | 1.24 |
| ROAE* | 13.27 | 17.04 | 15.07 | 16.52 |
| NIM | 4.32 | 4.22 | 4.27 | 4.27 |
| Eff. Ratio | 56.62 | 41.63 | 48.86 | 46.64 |

* NBT's and BSB's net income has been normalized by adding back non-recurring expenses of $\$ 1,122,000$ for NBT and $\$ 855,000$ for BSB.

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Overview of Combined Market Area
o }102\mathrm{ total branches serving 19 counties in 2 states
o Commanding market presence in eight counties as measured by a deposit share
rank of 1, 2, or 3
o Leading deposit share in Binghamton and Norwich
o Growing presence in the Syracuse and Scranton markets
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[MAP OMITTED]

|  | COUNTY, STATE | DEPOSIT SHARE |
| :--- | :---: | ---: | RANK

ChargesProfessional Fees
(In Millions)
\$7 to 8
Severance ..... 3
Data Processing ..... 3 to 5
Other ..... 2
Total ..... \$15 to \$18
o Expected to be accretive to EPS in first full year
o Similar corporate cultures that will be easily integrated
o Increased operating efficiencies
o Building on each other's strength through cross selling opportunities

NBTB and BSBN vs. NASDAQ Bank Index (Jan 98 to Present)
[GRAPH OMITTED]

|  | NBTB | BSBN | NASDAQ Bank Index |
| :--- | ---: | ---: | ---: |
| $1 / 2 / 1998$ | $100 \%$ | $100 \%$ | $100 \%$ |
| $1 / 9 / 1998$ | $88 \%$ | $88 \%$ | $92 \%$ |
| $1 / 16 / 1998$ | $97 \%$ | $89 \%$ | $95 \%$ |
| $1 / 23 / 1998$ | $94 \%$ | $85 \%$ | $94 \%$ |
| $1 / 30 / 1998$ | $96 \%$ | $86 \%$ | $96 \%$ |
| $2 / 6 / 1998$ | $95 \%$ | $84 \%$ | $99 \%$ |
| $2 / 13 / 1998$ | $97 \%$ | $88 \%$ | $100 \%$ |
| $2 / 20 / 1998$ | $94 \%$ | $86 \%$ | $100 \%$ |
| $2 / 27 / 1998$ | $96 \%$ | $87 \%$ | $102 \%$ |
| $3 / 6 / 1998$ | $97 \%$ | $87 \%$ | $103 \%$ |
| $3 / 20 / 1998$ | $97 \%$ | $90 \%$ | $104 \%$ |
| $3 / 27 / 1998$ | $99 \%$ | $87 \%$ | $107 \%$ |
| $4 / 3 / 1998$ | $100 \%$ | $91 \%$ | $108 \%$ |
| $4 / 10 / 1998$ | $102 \%$ | $91 \%$ | $108 \%$ |
| $4 / 17 / 1998$ | $104 \%$ | $91 \%$ | $107 \%$ |
| $4 / 24 / 1998$ | $117 \%$ | $94 \%$ | $109 \%$ |
| $5 / 1 / 1998$ | $124 \%$ | $95 \%$ | $110 \%$ |
| $5 / 8 / 1998$ | $124 \%$ | $92 \%$ | $109 \%$ |
| $5 / 15 / 1998$ | $118 \%$ | $89 \%$ | $107 \%$ |
| $5 / 22 / 1998$ | $115 \%$ | $87 \%$ | $108 \%$ |
| $5 / 29 / 1998$ | $115 \%$ | $87 \%$ | $108 \%$ |
| $6 / 5 / 1998$ | $120 \%$ | $88 \%$ | $105 \%$ |
| $6 / 12 / 1998$ | $118 \%$ | $91 \%$ | $105 \%$ |
| $6 / 19 / 1998$ | $118 \%$ | $87 \%$ | $101 \%$ |
| $6 / 26 / 1998$ | $116 \%$ | $83 \%$ | $100 \%$ |
| $7 / 3 / 1998$ | $116 \%$ | $88 \%$ | $101 \%$ |
| $7 / 10 / 1998$ | $125 \%$ | $87 \%$ | $103 \%$ |
| $7 / 17 / 1998$ | $116 \%$ | $86 \%$ | $104 \%$ |
| $7 / 24 / 1998$ | $116 \%$ | $86 \%$ | $103 \%$ |
| $7 / 31 / 1998$ | $117 \%$ | $90 \%$ | $102 \%$ |
| $8 / 7 / 1998$ | $113 \%$ | $91 \%$ | $97 \%$ |
| $8 / 14 / 1998$ | $112 \%$ | $85 \%$ | $94 \%$ |
| $8 / 21 / 1998$ | $115 \%$ | $77 \%$ | $91 \%$ |
| $8 / 28 / 1998$ | $122 \%$ | $78 \%$ | $89 \%$ |
| $9 / 4 / 1998$ | $115 \%$ | $76 \%$ | $81 \%$ |
| $9 / 11 / 1998$ | $114 \%$ | $80 \%$ | $79 \%$ |
| $9 / 18 / 1998$ | $103 \%$ | $82 \%$ | $81 \%$ |
| $9 / 25 / 1998$ | $110 \%$ | $78 \%$ | $84 \%$ |
| $10 / 2 / 1998$ | $110 \%$ | $78 \%$ | $84 \%$ |
| $10 / 9 / 1998$ | $112 \%$ | $79 \%$ | $81 \%$ |
|  | $108 \%$ | $73 \%$ | $75 \%$ |


| 10/16/1998 | 107\% | 71\% | 83\% |
| :---: | :---: | :---: | :---: |
| 10/23/1998 | 108\% | 77\% | 83\% |
| 10/30/1998 | 110\% | 78\% | 86\% |
| 11/6/1998 | 122\% | 84\% | 90\% |
| 11/13/1998 | 121\% | 80\% | 87\% |
| 11/20/1998 | 121\% | 82\% | 89\% |
| 11/27/1998 | 127\% | 81\% | 91\% |
| 12/4/1998 | 129\% | 81\% | 87\% |
| 12/11/1998 | 127\% | 82\% | 85\% |
| 12/18/1998 | 123\% | 83\% | 86\% |
| 12/25/1998 | 126\% | 92\% | 86\% |
| 1/1/1999 | 119\% | 92\% | 88\% |
| 1/8/1999 | 122\% | 84\% | 89\% |
| 1/15/1999 | 113\% | 81\% | 87\% |
| 1/22/1999 | 108\% | 80\% | 85\% |
| 1/29/1999 | 115\% | 75\% | 86\% |
| 2/5/1999 | 112\% | 75\% | 84\% |
| 2/12/1999 | 112\% | 73\% | 84\% |
| 2/19/1999 | 115\% | 73\% | 85\% |
| 2/26/1999 | 114\% | 75\% | 85\% |
| 3/5/1999 | 113\% | 73\% | 87\% |
| 3/12/1999 | 113\% | 75\% | 88\% |
| 3/19/1999 | 113\% | 73\% | 87\% |
| 3/26/1999 | 113\% | 71\% | 85\% |
| 4/2/1999 | 104\% | 68\% | 84\% |
| 4/9/1999 | 109\% | 70\% | 85\% |
| 4/16/1999 | 112\% | 75\% | 88\% |
| 4/23/1999 | 108\% | 73\% | 89\% |
| 4/30/1999 | 109\% | 72\% | 90\% |
| 5/7/1999 | 111\% | 74\% | 90\% |
| 5/14/1999 | 108\% | 69\% | 89\% |
| 5/21/1999 | 108\% | 71\% | 89\% |
| 5/28/1999 | 107\% | 71\% | 89\% |
| 6/4/1999 | 109\% | 71\% | 88\% |
| 6/11/1999 | 108\% | 75\% | 87\% |
| 6/18/1999 | 107\% | 77\% | 88\% |
| 6/25/1999 | 104\% | 74\% | 88\% |
| 7/2/1999 | 106\% | 75\% | 90\% |
| 7/9/1999 | 102\% | 75\% | 90\% |
| 7/16/1999 | 102\% | 76\% | 90\% |
| 7/23/1999 | 104\% | 76\% | 89\% |
| 7/30/1999 | 105\% | 76\% | 87\% |


| $8 / 6 / 1999$ | $102 \%$ | $76 \%$ | $85 \%$ |
| :--- | ---: | ---: | ---: |
| $8 / 13 / 1999$ | $103 \%$ | $73 \%$ | $86 \%$ |
| $8 / 20 / 1999$ | $98 \%$ | $73 \%$ | $86 \%$ |
| $8 / 27 / 1999$ | $96 \%$ | $70 \%$ | $85 \%$ |
| $9 / 3 / 1999$ | $95 \%$ | $71 \%$ | $84 \%$ |
| $9 / 10 / 1999$ | $98 \%$ | $72 \%$ | $83 \%$ |
| $9 / 17 / 1999$ | $97 \%$ | $70 \%$ | $81 \%$ |
| $9 / 24 / 1999$ | $92 \%$ | $70 \%$ | $80 \%$ |
| $10 / 1 / 1999$ | $89 \%$ | $67 \%$ | $81 \%$ |
| $10 / 8 / 1999$ | $93 \%$ | $68 \%$ | $84 \%$ |
| $10 / 15 / 1999$ | $94 \%$ | $68 \%$ | $80 \%$ |
| $10 / 22 / 1999$ | $92 \%$ | $64 \%$ | $83 \%$ |
| $10 / 29 / 1999$ | $95 \%$ | $62 \%$ | $87 \%$ |
| $11 / 5 / 1999$ | $95 \%$ | $62 \%$ | $88 \%$ |
| $11 / 12 / 1999$ | $93 \%$ | $65 \%$ | $88 \%$ |
| $11 / 19 / 1999$ | $94 \%$ | $62 \%$ | $88 \%$ |
| $11 / 26 / 1999$ | $93 \%$ | $58 \%$ | $85 \%$ |
| $12 / 3 / 1999$ | $90 \%$ | $59 \%$ | $86 \%$ |
| $12 / 10 / 1999$ | $83 \%$ | $56 \%$ | $81 \%$ |
| $12 / 17 / 1999$ | $82 \%$ | $53 \%$ | $79 \%$ |
| $12 / 24 / 1999$ | $88 \%$ | $53 \%$ | $81 \%$ |
| $12 / 31 / 1999$ | $83 \%$ | $54 \%$ | $81 \%$ |
| $1 / 7 / 2000$ | $84 \%$ | $59 \%$ | $77 \%$ |
| $1 / 14 / 2000$ | $79 \%$ | $57 \%$ | $77 \%$ |
| $1 / 21 / 2000$ | $78 \%$ | $55 \%$ | $74 \%$ |
| $1 / 28 / 2000$ | $74 \%$ | $55 \%$ | $74 \%$ |
| $2 / 4 / 2000$ | $74 \%$ | $55 \%$ | $75 \%$ |
| $2 / 11 / 2000$ | $74 \%$ | $52 \%$ | $73 \%$ |
| $2 / 18 / 2000$ | $71 \%$ | $53 \%$ | $71 \%$ |
| $2 / 25 / 2000$ | $65 \%$ | $49 \%$ | $69 \%$ |
| $3 / 3 / 2000$ | $75 \%$ | $48 \%$ | $68 \%$ |
| $3 / 10 / 2000$ | $74 \%$ | $48 \%$ | $65 \%$ |
| $3 / 17 / 2000$ | $82 \%$ | $56 \%$ | $72 \%$ |
| $3 / 24 / 2000$ | $76 \%$ | $58 \%$ | $73 \%$ |
| $3 / 31 / 2000$ | $78 \%$ | $58 \%$ | $74 \%$ |
| $4 / 7 / 2000$ | $74 \%$ | $54 \%$ | $73 \%$ |
| $4 / 14 / 2000$ | $61 \%$ | $50 \%$ | $70 \%$ |
| $4 / 21 / 2000$ | $55 \%$ | $56 \%$ | $72 \%$ |
| $4 / 28 / 2000$ | $56 \%$ | $55 \%$ | $72 \%$ |
| $5 / 5 / 2000$ | $57 \%$ | $55 \%$ | $71 \%$ |
| $5 / 12 / 2000$ | $55 \%$ | $54 \%$ | $73 \%$ |
|  |  |  |  |

