

SECURITIES AND EXCHANGE COMMISSION
Washington, D. C. 20549
FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2004.

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____.

COMMISSION FILE NUMBER 0-14703

NBT BANCORP INC.

(Exact Name of Registrant as Specified in its Charter)

DELAWARE

(State of Incorporation)

16-1268674

(I.R.S. Employer Identification No.)

52 SOUTH BROAD STREET, NORWICH, NEW YORK 13815
(Address of Principal Executive Offices) (Zip Code)

Registrant's Telephone Number, Including Area Code: (607) 337-2265

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for shorter periods that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). Yes No

As of April 30, 2004, there were 32,901,424 shares outstanding of the Registrant's common stock, \$0.01 par value.

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NBT BANCORP INC.

FORM 10-Q--Quarter Ended March 31, 2004

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NBT BANCORP INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS (UNAUDITED)

MARCH 31,
2004

December 31,
2003

March 31,
2003

(in thousands, except share and per share data)

ASSETS	MARCH 31, 2004	December 31, 2003	March 31, 2003
Cash and due from banks	\$ 98,552	\$ 125,590	\$ 123,709
Short-term interest bearing accounts	4,157	2,502	6,095
Securities available for sale, at fair value	977,950	980,961	1,008,310
Securities held to maturity (fair value - \$99,020, \$84,517 and \$89,880)	91,205	97,204	82,155
Federal Reserve and Federal Home Loan Bank stock	30,648	34,043	23,122
Loans and leases	2,646,674	2,639,976	2,374,079
Less allowance for loan and lease losses	43,303	42,651	41,141
Net loans	2,603,371	2,597,325	2,332,938
Premises and equipment, net	62,426	62,443	61,609
Goodwill	47,521	47,521	46,121
Intangible assets, net	2,260	2,331	2,636
Bank owned life insurance	31,200	30,815	-
Other assets	67,443	66,150	65,052
TOTAL ASSETS	\$4,016,733	\$ 4,046,885	\$3,751,747

LIABILITIES, GUARANTEED PREFERRED BENEFICIAL INTERESTS IN COMPANY'S JUNIOR SUBORDINATED DEBENTURES AND STOCKHOLDERS' EQUITY

Deposits:			
Demand (noninterest bearing)	\$ 464,867	\$ 500,303	\$ 449,051
Savings, NOW, and money market	1,482,755	1,401,825	1,249,424
Time	1,066,994	1,099,223	1,257,418
Total deposits	3,014,616	3,001,351	2,955,893
Short-term borrowings	238,093	302,931	95,103
Long-term debt	369,679	369,700	345,345
Junior subordinated debentures	18,720	-	-
Other liabilities	53,345	45,869	46,786
Total liabilities	3,694,453	3,719,851	3,443,127
Guaranteed preferred beneficial interests in company's junior subordinated debentures	-	17,000	17,000
Stockholders' equity:			
Preferred stock none issued	-	-	-
Common stock, \$0.01 par value; shares authorized-50,000,000; shares issued 34,401,055, 34,401,088, and 34,401,152 at March 31, 2004, December 31, 2003 and March 31, 2003, respectively	344	344	344
Additional paid-in-capital	209,331	209,267	209,884
Retained earnings	126,799	120,016	101,114
Unvested restricted stock awards	(229)	(197)	(284)
Accumulated other comprehensive income	12,283	7,933	14,889
Treasury stock at cost 1,528,580, 1,592,435 and 2,001,772 shares at March 31, 2004, December 31, 2003 and March 31, 2003, respectively	(26,248)	(27,329)	(34,327)
Total stockholders' equity	322,280	310,034	291,620

TOTAL LIABILITIES, GUARANTEED PREFERRED BENEFICIAL INTERESTS IN COMPANY'S JUNIOR SUBORDINATED DEBENTURES AND STOCKHOLDERS' EQUITY

\$4,016,733 \$ 4,046,885 \$3,751,747

See notes to unaudited interim consolidated financial statements.

NBT BANCORP INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

Three months ended March 31,
2004 2003

(in thousands, except per share data)

Interest, fee and dividend income:

Interest and fees on loans and leases	\$ 39,894	\$ 39,615
Securities available for sale	10,769	11,805
Securities held to maturity	797	889
Other	267	326

Total interest, fee and dividend income 51,727 52,635

Interest expense:

Deposits	10,045	12,612
Short-term borrowings	793	289
Long-term debt	3,615	3,705
Junior subordinated debentures	180	-

Total interest expense 14,633 16,606

Net interest income	37,094	36,029
Provision for loan and lease losses	2,124	1,940

Net interest income after provision for loan and lease losses 34,970 34,089

Noninterest income:

Trust	1,107	892
Service charges on deposit accounts	4,037	3,603
Broker/dealer and insurance fees	1,731	1,392
Net securities gains	9	27
Bank owned life insurance income	385	-
Other	3,174	2,828

Total noninterest income 10,443 8,742

Noninterest expenses:

Salaries and employee benefits	14,113	12,659
Office supplies and postage	1,031	1,073
Occupancy	2,598	2,526
Equipment	1,853	1,766
Professional fees and outside services	1,632	1,302
Data processing and communications	2,692	2,721
Amortization of intangible assets	71	162
Capital securities	-	191
Loan collection and other real estate owned	372	280
Other operating	2,840	3,212

Total noninterest expenses 27,202 25,892

Income before income tax expense	18,211	16,939
Income tax expense	5,840	5,373

NET INCOME \$ 12,371 \$ 11,566

Earnings per share:

Basic	\$ 0.38	\$ 0.36
Diluted	\$ 0.37	\$ 0.35

See notes to unaudited interim consolidated financial statements.

NBT BANCORP INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (UNAUDITED)

	Common Stock	Additional Paid-in- Capital	Retained Earnings	Unvested Restricted Stock	Accumulated Other Comprehensive Income	Treasury Stock	Total
(in thousands, except share and per share data)							
BALANCE AT DECEMBER 31, 2002	\$ 344	\$ 210,443	\$ 95,085	\$ (127)	\$16,531	\$ (29,894)	\$ 292,382
Net income			11,566				11,566
Cash dividends - \$0.17 per share			(5,537)				(5,537)
Purchase of 330,813 treasury shares						(5,786)	(5,786)
Issuance of 41,980 shares in in exchange for 20,172 shares received as consideration for the exercise of incentive stock options		(360)				360	-
Issuance of 47,838 shares to employee benefits plans and other stock plans, including tax benefit		(199)				798	599
Grant of 11,100 shares of restricted stock awards				(195)		195	-
Amortization of restricted stock awards				38			38
Other comprehensive loss					(1,642)		(1,642)
BALANCE AT MARCH 31, 2003	\$ 344	\$ 209,884	\$ 101,114	\$ (284)	\$14,889	\$ (34,327)	\$ 291,620
BALANCE AT DECEMBER 31, 2003	\$ 344	\$ 209,267	\$ 120,016	(\$197)	\$ 7,933	\$ (27,329)	\$ 310,034
Net income			12,371				12,371
Cash dividends - \$0.17 per share			(5,588)				(5,588)
Purchase of 500 treasury shares						(11)	(11)
Issuance of 61,442 shares to employee benefit plans and other stock plans, including tax benefit		64				1,024	1,088
Grant of 3,876 shares of restricted stock awards				(85)		85	-
Amortization of restricted stock awards				36			36
Forfeited 963 shares of restricted stock				17		(17)	-
Other comprehensive income					4,350		4,350
BALANCE AT MARCH 31, 2004	\$ 344	\$ 209,331	\$ 126,799	(\$229)	\$12,283	\$ (26,248)	\$ 322,280

See notes to unaudited interim consolidated financial statements.

NBT BANCORP INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

Three Months Ended March 31,
2004 2003

(in thousands)

OPERATING ACTIVITIES:

Net income	\$	12,371	\$	11,566
Adjustments to reconcile net income to net cash provided by operating activities:				
Provision for loan losses		2,124		1,940
Depreciation of premises and equipment		1,516		1,630
Net amortization on securities		628		940
Amortization of intangible assets		71		162
Amortization of restricted stock awards		36		38
Proceeds from sale of loans held for sale		22,547		7,015
Origination of loans held for sale		(740)		(2,208)
Net gain on sales of loans		(108)		-
Net loss on sale of premises and equipment		-		14
Net gain on sale of other real estate owned		(179)		(580)
Net security transactions		(9)		(27)
Net increase in other assets		(4,419)		(4,497)
Net increase in other liabilities		7,477		4,645
Net cash provided by operating activities		41,315		20,638

INVESTING ACTIVITIES:

Securities available for sale:				
Proceeds from maturities		85,417		117,469
Proceeds from sales		12,787		177,199
Purchases		(87,564)		(298,672)
Securities held to maturity:				
Proceeds from maturities		12,361		12,801
Purchases		(6,375)		(12,461)
Net decrease in FRB and FHLB stock		3,395		577
Net increase in loans		(30,157)		(24,714)
Purchase of premises and equipment, net		(1,499)		(1,992)
Proceeds from sales of other real estate owned		1,041		1,647
Net cash used in investing activities		(10,594)		(28,146)

FINANCING ACTIVITIES:

Net increase in deposits		13,265		33,853
Net decrease in short-term borrowings		(64,837)		(10,498)
Proceeds from issuance of long-term debt		30,000		-
Repayments of long-term debt		(30,021)		(130)
Proceeds from issuance of shares to employee benefit plans and other stock plans		1,088		599
Purchase of treasury stock		(11)		(5,786)
Cash dividends and payment for fractional shares		(5,588)		(5,537)
Net cash (used in) provided by financing activities		(56,104)		12,501

Net (decrease) increase in cash and cash equivalents		(25,383)		4,993
Cash and cash equivalents at beginning of period		128,092		124,623
CASH AND CASH EQUIVALENTS AT END OF PERIOD		102,709	\$	129,616

CASH PAID DURING THE PERIOD FOR:

Interest	\$	15,793	\$	17,767
Income taxes		-		-

Loans transferred to OREO	\$	288	\$	794
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See notes to unaudited interim consolidated financial statements.

NBT BANCORP INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)

Three Months Ended March 31,
2004 2003

(in thousands)		
Net Income	\$ 12,371	\$11,566
Other comprehensive income (loss), net of tax		
Unrealized holding gains (losses) arising during period [pre-tax amounts of \$7,244 and \$(7,733)]	4,355	(1,417)
Minimum pension liability adjustment \$0, \$(362)	-	(217)
Less: Reclassification adjustment for net losses (gains) included in net income [pre-tax amounts of \$(9) and \$(14)]	(5)	(8)
Total other comprehensive gain (loss)	4,350	(1,642)
Comprehensive income	\$ 16,721	\$ 9,924

See notes to unaudited interim consolidated financial statements.

NOTE 1. DESCRIPTION OF BUSINESS

NBT Bancorp Inc. (the Company or the Registrant) is a registered financial holding company incorporated in the state of Delaware in 1986, with its principal headquarters located in Norwich, New York. The Company is the parent holding company of NBT Bank, N.A. (the Bank) and NBT Financial Services, Inc. (NBT Financial). Through these subsidiaries, the Company operates as one segment focused on community banking operations. The Company's primary business consists of providing commercial banking and financial services to its customers in its market area. The principal assets of the Company are all of the outstanding shares of common stock of its direct subsidiaries, and its principal sources of revenue are the management fees and dividends it receives from the Bank and NBT Financial.

The principal subsidiaries of the Company through which it conducts its operations are the Bank and NBT Financial. The Bank is a full service commercial bank formed in 1856, which provides a broad range of financial products to individuals, corporations and municipalities throughout the central and upstate New York and northeastern Pennsylvania market area. The Bank conducts business through three operating divisions, NBT Bank, Pennstar Bank and Central National Bank.

NOTE 2. BASIS OF PRESENTATION

The accompanying unaudited interim consolidated financial statements include the accounts of NBT Bancorp Inc. and its wholly owned subsidiaries, NBT Bank, N.A. and NBT Financial Services, Inc. Collectively, the Registrant and its subsidiaries are referred to herein as "the Company". All intercompany transactions have been eliminated in consolidation. Amounts in the prior period financial statements are reclassified whenever necessary to conform to current period presentation.

In December, 2003, the Financial Accounting Standards Board (FASB) issued revisions to Interpretation (FIN) No. 46, "Consolidation of Variable Interest Entities (VIE)" or FIN No. 46-R. Prior to the effective date of FIN No. 46-R, the Company included CNBF Capital Trust I (the Trust), a statutory business trust established for the exclusive purpose of issuing and selling 30 year guaranteed preferred beneficial interests in the Company's junior subordinated debentures, in its consolidated financial statements. The guaranteed preferred beneficial interests in the Company's junior subordinated debentures was reported on the Company's consolidated balance sheet between total liabilities and stockholders' equity. Since these instruments were not reported as debt on the Company's consolidated balance sheet, the interest expense associated with them was reported as a component of noninterest expense in the Company's consolidated statements of income.

Upon adoption of FIN No. 46-R on January 1, 2004, the Company de-consolidated the Trust from the Company's consolidated balance sheet. The consolidated balance sheet at March 31, 2004 includes the Company's obligation to the Trust as a component of liabilities, as long-term debt. The interest expense associated with the Company's obligation to the Trust is reported as a component of interest expense in the Company's consolidated statement of income for the three months ended March 31, 2004. See footnote 9 for more information about the accounting treatment of the Trust in the Company's consolidated financial statements.

The consolidated balance sheet at December 31, 2003 has been derived from audited consolidated financial statements at that date. The accompanying unaudited interim consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted

in the United States of America for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three months ended March 31, 2004 are not necessarily indicative of the results that may be expected for the year ending December 31, 2004. For further information, refer to the consolidated financial statements included in the Registrant's annual report on Form 10-K for the year ended December 31, 2003 and notes thereto referred to above.

NOTE 3. NEW ACCOUNTING PRONOUNCEMENTS

In January 2003, the FASB issued FIN No. 46, "Consolidation of Variable Interest Entities". FIN No. 46 addresses consolidation by business enterprises of variable interest entities (VIEs). FIN No. 46 applies to VIEs created after January 31, 2003, and to VIEs in which an enterprise obtains interest after that date. The effective date of FIN No. 46 had been July 1, 2003. The FASB postponed the effective date to December 31, 2003 for all variable interest entities that existed prior to February 1, 2003. In December 2003, the FASB issued a revision to FIN No. 46 (FIN No. 46-R), which clarified and revised the accounting and transition guidance for VIEs. As of January 1, 2004, the Company adopted FIN No. 46 -R. The effect of the Company's adoption of FIN No. 46-R are disclosed in Notes 2 and 9 to the unaudited consolidated financial statements and was not material to the Company's financial condition, results of operations or cash flows.

In December 2003, the FASB issued SFAS No. 132 (revised 2003), "Employers' Disclosures about Pensions and Other Postretirement Benefits." SFAS No. 132 (revised 2003) amends employers' disclosures about pension plans and other postretirement benefits by requiring additional disclosures such as descriptions of the types of plan assets, investment strategies, measurement dates, plan obligations, cash flows and components of net periodic benefit costs recognized during interim periods. The Statement does not change the measurement or recognition of the plans. Interim period disclosure is effective for interim periods beginning on or after December 15, 2003. The Company adopted the interim period disclosures on January 1, 2004. See footnote 10 to the unaudited consolidated financial statements for further information regarding the Company's employee benefit plans.

In January 2004, the FASB issued FASB Staff Position (FSP) No. 106-1, "Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003." FSP No. 106-1 permits a sponsor of a postretirement healthcare plan that provides a prescription drug benefit to make a one-time election to defer accounting for the effects of the Medicare Prescription Drug, Improvement and Modernization Act of 2003 (the Act). In accordance with FSP No. 106-1, the Company has elected to defer the accounting for the effects of the Act. Management does not expect adoption of FSP No. 106-1 to have a material effect on the Company's financial condition, results of operations or cash flows.

NOTE 4. USE OF ESTIMATES

Preparing financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period, as well as the disclosures provided. Actual results could differ from those estimates. Estimates associated with the allowance for loan losses, fair values of financial instruments and status of contingencies are particularly susceptible to material change in the near term.

The allowance for loan and lease losses is the amount which, in the opinion of management, is necessary to absorb probable losses inherent in the loan and lease portfolio. The allowance is determined based upon numerous considerations, including local economic conditions, the growth and composition of the loan

portfolio with respect to the mix between the various types of loans and their related risk characteristics, a review of the value of collateral supporting the loans, comprehensive reviews of the loan portfolio by the independent loan review staff and management, as well as consideration of volume and trends of delinquencies, nonperforming loans, and loan charge-offs. As a result of the test of adequacy, required additions to the allowance for loan and lease losses are made periodically by charges to the provision for loan and lease losses.

The allowance for loan and lease losses related to impaired loans is based on discounted cash flows using the loan's initial effective interest rate or the fair value of the collateral for certain loans where repayment of the loan is expected to be provided solely by the underlying collateral (collateral dependent loans). The Company's impaired loans are generally collateral dependent. The Company considers the estimated cost to sell, on a discounted basis, when determining the fair value of collateral in the measurement of impairment if those costs are expected to reduce the cash flows available to repay or otherwise satisfy the loans.

The allowance for loan and lease losses is maintained at a level which represents management's estimate of all known and inherent losses in the loan portfolio at the balance sheet date. While management uses available information to recognize loan and lease losses, future additions to the allowance for loan and lease losses may be necessary based on changes in economic conditions or changes in the values of properties securing loans in the process of foreclosure. In addition, various regulatory agencies, as an integral part of their examination process, periodically review the Company's allowance for loan and lease losses. Such agencies may require the Company to recognize additions to the allowance for loan and lease losses based on their judgments about information available to them at the time of their examination which may not be currently available to management.

Other real estate owned (OREO) consists of properties acquired through foreclosure or by acceptance of a deed in lieu of foreclosure. These assets are recorded at the lower of fair value of the asset acquired less estimated costs to sell or "cost" (defined as the fair value at initial foreclosure). At the time of foreclosure, or when foreclosure occurs in-substance, the excess, if any of the loan over the fair market value of the assets received, less estimated selling costs, is charged to the allowance for loan and lease losses and any subsequent valuation write-downs are charged to other expense. Operating costs associated with the properties are charged to expense as incurred. Gains on the sale of OREO are included in income when title has passed and the sale has met the minimum down payment requirements prescribed by GAAP.

Income taxes are accounted for under the asset and liability method. The Company files a consolidated tax return on the accrual basis. Deferred income taxes are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Realization of deferred tax assets is dependent upon the generation of future taxable income or the existence of sufficient taxable income within the available carryback period. A valuation allowance is provided when it is more likely than not that some portion of the deferred tax asset will not be realized. Based on available evidence, gross deferred tax assets will ultimately be realized and a valuation allowance was not deemed necessary at March 31, 2004 and 2003. The effect on deferred taxes of a change in tax rates is recognized in income in the period that includes the enactment date.

NOTE 4. COMMITMENTS AND CONTINGENCIES

The Company is a party to financial instruments in the normal course of business to meet financing needs of its customers and to reduce its own exposure to fluctuating interest rates. These financial instruments include commitments to extend credit, unused lines of credit, and standby letters of credit. Exposure to credit loss in the event of nonperformance by the other party to the financial instrument for commitments to make loans and standby letters of credit

NOTE 6. STOCK-BASED COMPENSATION

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosure" which provides guidance on how to transition from the intrinsic value method of accounting for stock-based employee compensation under Accounting Principles Board (APB) Opinion No. 25, "Accounting for Stock Issued to Employees" to SFAS No. 123 "Accounting for Stock-Based Compensation," which accounts for stock-based compensation using the fair value method of accounting, if a company so elects. The Company currently accounts for stock-based employee compensation under APB No. 25. As such, compensation expense would be recorded only if the market price of the underlying stock on the date of grant exceeded the exercise price. Because the fair value on the date of grant of the underlying stock of all stock options granted by the Company is equal to the exercise price of the options granted, no compensation cost has been recognized for stock options in the accompanying consolidated statements of income. Compensation expense for restricted stock awards is based on the market price of the stock on the date of grant and is recognized ratably over the vesting period of the award.

Had the Company determined compensation cost based on the fair value at the date of grant for its stock options and employee stock purchase plan under SFAS No. 123, the Company's net income and net income per share would have been reduced to the pro forma amounts indicated below:

=====		
THREE MONTHS ENDED		

MARCH 31,		

	2004	2003

Net income, as reported	\$ 12,371	\$ 11,566
Add: Stock-based compensation expense included in reported net income, net of related tax effects	23	23
Less: Stock-based compensation expense determined under fair value method for all awards, net of related tax effects	(283)	(230)
	-----	-----
Pro forma net income	\$ 12,111	\$ 11,359
	=====	=====
Net income per share:		
Basic - as reported	\$ 0.38	\$ 0.36
Basic - Pro forma	\$ 0.37	\$ 0.35
Diluted - as reported	\$ 0.37	\$ 0.35
Diluted - Pro forma	\$ 0.36	\$ 0.35
=====		

The Company granted 323,723 stock options for the three months ended March 31, 2004 with a weighted average exercise price of \$22.17 per share compared to 363,682 stock options granted for the three months ended March 31, 2003 with a weighted average exercise price of \$17.52 per share. The per share weighted average fair value of the stock options granted for the three months ended March 31, 2004 and 2003 was \$5.81 and \$2.33. The assumptions used for the grants noted above were as follows:

	THREE MONTHS ENDED	THREE MONTHS ENDED
	MARCH 31, 2004	MARCH 31, 2003
=====		
DIVIDEND YIELD	3.01%-3.14%	3.97%
EXPECTED VOLATILITY	31.48%-31.51%	19.13%
RISK -FREE INTEREST RATE	3.56%-3.90%	3.50%
EXPECTED LIFE	7 years	7 years

The fair value of stock options granted was estimated at the date of grant using the Black-Scholes option-pricing model. This model was developed for use in estimating fair value of publicly traded options that have no vesting restrictions and are fully transferable. Additionally, the model requires the input of highly subjective assumptions. Because the Company's employee and director stock options have characteristics significantly different from those of publicly traded stock options, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management's opinion, the Black-Scholes option-pricing model does not necessarily provide a reliable single measure of the fair value of the Company's employee and director stock options.

NOTE 8. GOODWILL AND INTANGIBLE ASSETS

A summary of goodwill by operating subsidiaries follows:

(In thousands)	JANUARY 1, 2003	GOODWILL ACQ. (DISP.)	IMPAIRMENT LOSS	MARCH 31, 2003
NBT Bank, N.A.	\$ 43,120	\$ -	\$ -	\$ 43,120
NBT Financial Services, Inc.	3,001	-	-	3,001
Total	\$ 46,121	\$ -	\$ -	\$ 46,121

(In thousands)	JANUARY 1, 2004	GOODWILL ACQ. (DISP.)	IMPAIRMENT LOSS	MARCH 31, 2004
NBT Bank, N.A.	\$ 44,520	\$ -	\$ -	\$ 44,520
NBT Financial Services, Inc.	3,001	-	-	3,001
Total	\$ 47,521	\$ -	\$ -	\$ 47,521

The Company acquired \$1.4 million in goodwill in connection with the acquisition of a branch from Alliance Bank in June of 2003.

The Company has finite-lived intangible assets capitalized on its consolidated balance sheet in the form of core deposit and other intangible assets. These intangible assets continue to be amortized over their estimated useful lives, which range from one to twenty-five years.

A summary of core deposit and other intangible assets follows:

	MARCH 31,	
	2004	2003

(in thousands)		
Core deposit intangibles:		
Gross carrying amount	\$5,585	\$5,433
Less: accumulated amortization	4,555	4,079

Net Carrying amount	1,030	1,354

Other intangibles:		
Gross carrying amount	1,031	1,031
Less: accumulated amortization	352	300

Net Carrying amount	679	731

Total intangible with definite useful lives		
Gross carrying amount	6,616	6,464
Less: accumulated amortization	4,907	4,379

Net carrying amount	1,709	2,085
Other intangibles not subject to amortization: Pension Asset	551	551
Intangible assets, net	\$2,260	\$2,636
	=====	=====

Amortization expense on finite-lived intangible assets is expected to total \$0.2 million for the remainder of 2004 and \$0.3 million for each of 2005, 2006, 2007 and \$0.2 million for 2008.

NOTE 9. GUARANTEED PREFERRED BENEFICIAL INTEREST IN COMPANY'S JUNIOR SUBORDINATED DEBENTURES

On June 14, 1999, the CNB Financial Corp. ("CNBF") who was acquired by the Company on November 8, 2001 established CNBF Capital Trust I (the Trust), which is a statutory business trust. The Trust exists for the exclusive purpose of issuing and selling 30 year guaranteed preferred beneficial interests in the Company's junior subordinated debentures (capital securities). On August 4, 1999, the Trust issued \$18.0 million in capital securities at 3-month LIBOR plus 275 basis points, which equaled 8.12% at issuance. The rate on the capital securities resets quarterly, equal to the 3-month LIBOR plus 275 basis points (3.91% and 4.15% for the March 31, 2004 and 2003 quarterly payments, respectively). The junior subordinated debentures are the sole asset of the Trust. The obligations of the Trust are guaranteed by the Company. The Trust issued \$18.7 million of junior subordinated debentures to CNBF at 3-month LIBOR plus 275 basis points. Capital securities totaling \$1.0 million were issued to the Company. The net proceeds from the sale of the capital securities were used for general corporate purposes and to provide a capital contribution of \$15.0 million to CNB Bank, a wholly-owned subsidiary of CNBF that was merged into NBT Bank. The capital securities, with associated expense that is tax deductible, qualify as Tier I capital under regulatory definitions, subject to certain restrictions. The Company's primary source of funds to pay interest on the junior subordinated debentures owed to the Trust are current dividends from the

NBT Bank. Accordingly, the Company's ability to service the debentures is dependent upon the continued ability of NBT Bank to pay dividends.

As noted previously, prior to the adoption of FIN No. 46-R on January 1, 2004, the Company consolidated the capital securities of the Trust and reported the securities as guaranteed preferred beneficial interests in the Company's junior subordinated debentures as a separate line item between total liabilities and stockholders' equity on the consolidated balance sheet. Since the capital securities were not classified as debt, the interest expense associated with the securities was reported as a component of total noninterest expense on the Company's consolidated income statements. On January 1, 2004, the Company de-consolidated the Trust from its consolidated balance sheet. The Company's obligation to the Trust is now reported as Trust Preferred Debentures as component of long-term debt on the Company's consolidated balance sheet as of March 31, 2004. The interest expense associated with these junior subordinated debentures is reported as a component of total interest expense in the Company's consolidated statements of income for the three months ended March 31, 2004. As permitted, the provisions of FIN No. 46-R were applied on a prospective basis.

Presently the beneficial interests in the Company's junior subordinated debentures qualify as Tier I capital of the Company. In July 2003, the Board of Governors of the Federal Reserve System issued a supervisory letter instructing bank and financial holding companies to continue to include beneficial interests in junior subordinated debentures in Tier I capital for regulatory purposes until notice is given to the contrary. The Federal Reserve intends to review the regulatory implications of any accounting treatment changes and, if necessary or warranted, provide further appropriate guidance. There can be no assurance that the Federal Reserve will continue to allow institutions to include beneficial interests in junior subordinated debentures in Tier I capital for regulatory capital purposes. As of March 31, 2004, if the Company was not allowed to include its \$17.0 million in beneficial interests in the Company's junior subordinated debentures within Tier I capital, it would still exceed the regulatory required minimums for capital adequacy purposes.

NOTE 10. DEFINED BENEFIT PENSION PLAN AND POSTRETIREMENT HEALTH PLAN

The Company maintains a qualified, noncontributory, defined benefit pension plan covering substantially all employees. Benefits paid from the plan are based on age, years of service, compensation, social security benefits, and are determined in accordance with defined formulas. The Company's policy is to fund the pension plan in accordance with ERISA standards. The Company does not plan to contribute to the defined benefit pension plan in 2004. In addition, the Company provides certain health care benefits for retired employees. Benefits are accrued over the employees' active service period. Only employees that were employed by NBT Bank, N.A. on or before January 1, 2000 are eligible to receive postretirement health care benefits. The Company funds the cost of the postretirement health plan as benefits are paid.

The Components of pension expense and postretirement expense are set forth below:

Pension Plan:	THREE MONTHS ENDED MARCH 31,	
	2004	2003
	-----	-----
Service cost	\$ 427	\$ 337
Interest cost	533	507
Expected return on plan assets	(934)	(794)
Net amortization	64	64
	-----	-----
Total	\$ 90	\$ 114
	=====	=====

Postretirement Health Plan:	THREE MONTHS ENDED MARCH 31,	
	2004	2003
	-----	-----
Service cost	\$ 9	\$ 33
Interest cost	68	91
Net amortization	(10)	10
	-----	-----
Total	\$ 67	\$ 134
	=====	=====

NBT BANCORP INC. AND SUBSIDIARIES
Item 2 -- MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The purpose of this discussion and analysis is to provide the reader with a concise description of the financial condition and results of operations of NBT Bancorp Inc. (Bancorp) and its wholly owned subsidiaries, NBT Bank, N.A. (NBT), and NBT Financial Services, Inc. (collectively referred to herein as the Company.) This discussion will focus on Results of Operations, Financial Position, Capital Resources and Asset/Liability Management. Reference should be made to the Company's consolidated financial statements and footnotes thereto included in this Form 10-Q as well as to the Company's 2003 Form 10-K for an understanding of the following discussion and analysis.

FORWARD LOOKING STATEMENTS

Certain statements in this filing and future filings by the Company with the Securities and Exchange Commission, in the Company's press releases or other public or shareholder communications, contain forward-looking statements, as defined in the Private Securities Litigation Reform Act. These statements may be identified by the use of phrases such as "anticipate," "believe," "expect," "forecasts," "projects," or other similar terms. There are a number of factors, many of which are beyond the Company's control that could cause actual results to differ materially from those contemplated by the forward looking statements. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements include, among others, the following possibilities: (1) competitive pressures among depository and other financial institutions may increase significantly; (2) revenues may be lower than expected; (3) changes in the interest rate environment may effect interest margins; (4) general economic conditions, either nationally or regionally, may be less favorable than expected, resulting in, among other things, a deterioration in credit quality and/or a reduced demand for credit; (5) legislative or regulatory changes, including changes in accounting standards or tax laws, may adversely affect the businesses in which the Company is engaged; (6) competitors may have greater financial resources and develop products that enable such competitors to compete more successfully than the Company; (7) adverse changes may occur in the securities markets or with respect to inflation; (8) acts of war or terrorism; (9) the costs and effects of litigation and of unexpected or adverse outcomes in such litigation; and (10) the Company's success in managing the risks involved in the foregoing.

The Company wishes to caution readers not to place undue reliance on any forward-looking statements, which speak only as of the date made, and to advise

readers that various factors, including those described above, could affect the Company's financial performance and could cause the Company's actual results or circumstances for future periods to differ materially from those anticipated or projected.

Unless required by law, the Company does not undertake, and specifically disclaims any obligations to publicly release the result of any revisions that may be made to any forward-looking statements to reflect statements to the occurrence of anticipated or unanticipated events or circumstances after the date of such statements.

CRITICAL ACCOUNTING POLICIES

Management of the Company considers the accounting policy relating to the allowance for loan and lease losses to be a critical accounting policy given the uncertainty in evaluating the level of the allowance required to cover credit losses inherent in the loan and lease portfolio and the material effect that such judgments can have on the results of operations. While management's current evaluation of the allowance for loan and lease losses indicates that the allowance is adequate, under adversely different conditions or assumptions, the allowance would need to be increased. For example, if historical loan and lease loss experience significantly worsened or if current economic conditions significantly deteriorated, additional provisions for loan and lease losses would be required to increase the allowance. In addition, the assumptions and estimates used in the internal reviews of the Company's non-performing loans and potential problem loans has a significant impact on the overall analysis of the adequacy of the allowance for loan and lease losses. While management has concluded that the current evaluation of collateral values is reasonable under the circumstances, if collateral evaluations were significantly lowered, the Company's allowance for loan and lease policy would also require additional provisions for loan and lease losses.

OVERVIEW

The Company earned net income of \$12.4 million (\$0.37 diluted earnings per share) for the three months ended March 31, 2004 compared to net income of \$11.6 million (\$0.35 diluted earnings per share) for the three months ended March 31, 2003. The quarter to quarter increase in net income from 2004 to 2003 was primarily the result of increases in total noninterest income of \$1.7 million and net interest income of \$1.1 million offset by an increase in total noninterest expense of \$1.3 million. The increase in noninterest income was driven primarily by increases in services charges on deposit accounts of \$0.4 million, Bank Owned Life Insurance (BOLI) income of \$0.4 million, broker/dealer revenue of \$0.3 million, trust fees of \$0.2 million and other income of \$0.3 million. The increase in net interest income resulted primarily from 12% growth in average loans during the three months ended March 31, 2004 compared to the same period in 2003 offset somewhat by a 28 basis point decline in net interest margin to 4.10% for 2004 from 4.38% for 2003. The increase in total noninterest expense resulted primarily from increases in salaries and employee benefits of \$1.5 million and professional fees and outside services of \$0.3 million offset by a \$0.4 million decline in other operating expenses.

Table 1 depicts several annualized measurements of performance using GAAP net income. Returns on average assets and equity measure how effectively an entity utilizes its total resources and capital, respectively. Net interest margin, which is the net federal taxable equivalent (FTE) interest income divided by average earning assets, is a measure of an entity's ability to utilize its earning assets in relation to the cost of funding. Interest income for tax-exempt securities and loans is adjusted to a taxable equivalent basis using the statutory Federal income tax rate of 35%.

TABLE 1
PERFORMANCE MEASUREMENTS

	FIRST QUARTER 2004	First Quarter 2003
Return on average assets (ROAA)	1.23%	1.27%
Return on average equity (ROE)	15.73%	16.05%
Net interest margin (FTE)	4.10%	4.38%

NET INTEREST INCOME

Net interest income is the difference between interest income on earning assets, primarily loans and securities, and interest expense on interest-bearing liabilities, primarily deposits and borrowings. Net interest income is affected by the interest rate spread, the difference between the yield on earning assets and cost of interest-bearing liabilities, as well as the volumes of such assets and liabilities. Net interest income is one of the major determining factors in a financial institution's performance as it is the principal source of earnings. Table 2 represents an analysis of net interest income on a federal taxable equivalent basis.

Federal taxable equivalent (FTE) net interest income increased \$1.1 million during the three months ended March 31, 2004 compared to the same period of 2003. The increase in FTE net interest income resulted primarily from 12% growth in average loans. Offsetting the effect of the growth in loans was a 20 basis point (bp) decline in the Company's net interest spread, as earning assets repriced downward at a faster rate than interest-bearing liabilities. The yield on earning assets declined 67 bp to 5.67% for the three months ended March 31, 2004 from 6.34% for the same period in 2003. Meanwhile, the rate paid on interest-bearing liabilities decreased 47 bp, to 1.84% for the three months ended March 31, 2004 from 2.31% for the same period in 2003.

Total FTE interest income for the three months ended March 31, 2004 decreased \$0.9 million compared to the same period in 2003, a result of the previously mentioned decrease in yield on earning assets. The decrease in the yield on earning assets can be primarily attributed to the historically low interest rate environment prevalent for all of 2003 and the first quarter of 2004. The low interest rate environment fostered an increase in refinancing of mortgage related earning assets, resulting in an increase in repayments of loans and securities which have been reinvested at lower rates. Minimizing the effect of the decline in yield was an 8% increase in average earning assets during the three months ended March 31, 2004 when compared to the same period in 2003. As mentioned previously, the growth in earning assets during the period was driven primarily by growth in average loans of 12%. The growth in average loans resulted primarily from strong growth in the consumer loan and residential real estate mortgage portfolios.

During the same time period, total interest expense decreased \$2.0 million, primarily the result of the low rate environment mentioned above, as well as an improvement in the mix of the Company's interest-bearing liabilities. Time deposits, the most significant component of interest-bearing liabilities, decreased to 34.2% of interest-bearing liabilities for the three months ended March 31, 2004 from 43.2% for the same period in 2003. Offsetting this decrease in the interest-bearing liabilities mix, was an increase in lower cost NOW, MMDA, and Savings deposits, to 44.6% of interest-bearing liabilities for the three months ended March 31, 2004 from 41.6% for the same period in 2003. Additionally, offsetting the decline in time deposits was an increase in short-term borrowings, comprising 9.1% of average interest-bearing liabilities for the three months ended March 31, 2004 compared to 3.4% for the same period in 2003. Meanwhile, long-term debt increased slightly, comprising 11.6% and 11.8% of average interest-bearing liabilities for the three months ended March 31, 2004 and 2003.

Another important performance measurement of net interest income is the net interest margin. Net interest margin decreased to 4.10% for the three months ended March 31, 2004, from 4.38% for the comparable period in 2003. The decrease in the net interest margin can be primarily attributed to the previously mentioned decrease in the interest rate spread driven by the decrease in yield from earning assets exceeding the decrease in rates on interest-bearing liabilities.

TABLE 2
AVERAGE BALANCES AND NET INTEREST INCOME

The following table includes the condensed consolidated average balance sheet, an analysis of interest income/expense and average yield/rate for each major category of earning assets and interest bearing liabilities on a taxable equivalent basis. Interest income for tax-exempt securities and loans has been adjusted to a taxable-equivalent basis using the statutory Federal income tax rate of 35%.

(dollars in thousands)	Three months ended March 31,					
	2004			2003		
	AVERAGE BALANCE	INTEREST	YIELD/ RATES	Average Balance	Interest	Yield/ Rates
ASSETS						
Short-term interest bearing accounts	\$ 2,779	\$ 91	13.16%	\$ 5,185	\$ 26	2.04%
Securities available for sale (2)	964,648	11,381	4.74	977,901	12,417	5.16
Securities held to maturity (2)	95,954	1,138	4.77	80,342	1,183	5.98
Investment in FRB and FHLB Banks	33,994	176	2.08	23,482	300	5.19
Loans (1)	2,646,114	40,027	6.08	2,354,636	39,804	6.86
Total earning assets	3,743,489	52,813	5.67	3,441,546	53,730	6.34
Other assets	288,794			255,997		
TOTAL ASSETS	\$4,032,283			\$3,697,543		
LIABILITIES AND STOCKHOLDERS' EQUITY						
Money market deposit accounts	\$ 420,870	1,200	1.15	\$ 323,015	1,110	1.40
NOW deposit accounts	451,514	582	0.52	394,626	691	0.71
Savings deposits	554,612	1,004	0.73	495,411	1,230	1.01
Time deposits	1,094,450	7,259	2.67	1,262,254	9,581	3.08
Total interest bearing deposits	2,521,446	10,045	1.60	2,475,306	12,612	2.07
Short-term borrowings	289,616	793	1.10	98,499	289	1.19
Long-term debt	369,689	3,615	3.93	345,674	3,705	4.35
Junior subordinated debentures	17,019	180	4.25	-	-	0.00
Total interest bearing liabilities	3,197,770	14,633	1.84%	2,919,479	16,606	2.31%
Demand deposits	468,722			430,097		
Other liabilities (3)	49,727			55,424		
Stockholders' equity	316,064			292,543		
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$4,032,283			\$3,697,543		
NET INTEREST INCOME (FTE BASIS)		38,180			37,124	
INTEREST RATE SPREAD			3.83%			4.03%
NET INTEREST MARGIN			4.10%			4.38%
Taxable equivalent adjustment		1,086			1,095	
NET INTEREST INCOME		\$ 37,094			\$36,029	

(1) For purposes of these computations, nonaccrual loans are included in the average loan balances outstanding.

(2) Securities are shown at average amortized cost.

(3) Included in other liabilities for 2003 is \$17.0 million in the Company's guaranteed preferred beneficial interests in Company's junior subordinated debentures. See note 9 in the notes to interim consolidated financial statements for more information about the accounting treatment for junior subordinated debentures.

The following table presents changes in interest income and interest expense attributable to changes in volume (change in average balance multiplied by prior year rate), changes in rate (change in rate multiplied by prior year volume), and the net change in net interest income. The net change attributable to the combined impact of volume and rate has been allocated to each in proportion to the absolute dollar amounts of change.

TABLE 3
ANALYSIS OF CHANGES IN TAXABLE EQUIVALENT NET INTEREST INCOME
Three months ended March 31,

(in thousands)	INCREASE (DECREASE) 2004 OVER 2003		
	VOLUME	RATE	TOTAL
Short-term interest bearing accounts	\$ (18)	\$ 83	\$ 65
Securities available for sale	(166)	(696)	(862)
Securities held to maturity	212	(161)	51
Investment in FRB and FHLB Banks	100	(224)	(124)
Loans	4,648	(4,386)	262
Total (FTE) interest income	4,503	(5,111)	(608)
Money market deposit accounts	300	(210)	90
NOW deposit accounts	90	(199)	(109)
Savings deposits	135	(361)	(226)
Time deposits	(1,191)	(1,131)	(2,322)
Short-term borrowings	525	(21)	504
Long-term debt	247	(337)	(90)
Trust preferred debentures	180	0	180
Total interest expense	1,481	(3,454)	(1,973)
CHANGE IN FTE NET INTEREST INCOME	\$ 3,022	\$(1,657)	\$ 1,365

NONINTEREST INCOME

Noninterest income is a significant source of revenue for the Company and an important factor in the Company's results of operations. The following table sets forth information by category of noninterest income for the years indicated:

(in thousands)	THREE MONTHS ENDED MARCH 31,	
	2004	2003
Service charges on deposit accounts	\$ 4,037	\$ 3,603
Broker/dealer and insurance fees	1,731	1,392
Trust	1,107	892
Other	3,174	2,828
Net securities (losses) gains	9	27
Bank owned life insurance income	385	0
Total	\$ 10,443	\$ 8,742

Total noninterest income increased \$1.7 million, or 19% from \$8.7 million for the three months ended March 31, 2003 to \$10.4 million for the same period in 2004. Service charges on deposit accounts increased \$0.4 million, due primarily to pricing adjustments made during the second half of 2003. Bank Owned Life Insurance ("BOLI") income increased \$0.4 million, resulting from the \$30.0 million BOLI purchase in June 2003. Broker/dealer revenue increased \$0.3 million or 24% for the three months ended March 31, 2004 over the same period in 2003, due primarily to the Company's initiative in delivering financial service related products through its 111-branch network, which was implemented at the end of 2002. Trust revenue increased \$0.2 million or 24%, due in part to an increase in assets under management from a combination of growth in managed personal trust accounts and an increase in equity markets. Other income increased \$0.3 million, primarily from an increase in credit-group-life insurance fees.

NONINTEREST EXPENSE

Noninterest expenses are also an important factor in the Company's results of operations. The following table sets forth the major components of noninterest expense for the periods indicated:

	THREE MONTHS ENDED MARCH 31,	
	2004	2003
	-----	-----
(in thousands)		
Salaries and employee benefits	\$ 14,113	\$ 12,659
Occupancy	2,598	2,526
Equipment	1,853	1,766
Data processing and communications	2,692	2,721
Professional fees and outside services	1,632	1,302
Office supplies and postage	1,031	1,073
Amortization of intangible assets	71	162
Capital securities	-	191
Loan collection and other real estate owned	372	280
Other	2,840	3,212
	-----	-----
Total noninterest expense	\$ 27,202	\$ 25,892
	=====	=====

Total noninterest expense increased \$1.3 million or 5% to \$27.2 million for the three months ended March 31, 2004 from \$25.9 million for the same period in 2003. Salaries and employee benefits increased \$1.5 million to \$14.1 million for the three months ended March 31, 2004 from \$12.7 million for the same period in 2003. The increase in salaries and benefits resulted from increases in salaries expense of \$0.6 million (primarily from merit increases), incentive compensation of \$0.5 million (from increases in bonuses and commissions as the Company has shifted to a sales driven culture), and medical insurance expense of \$0.2 million. Professional fees and outside services increased \$0.3 million for the three months ended March 31, 2004 when compared to the same period in 2003, from increases in legal fees and ATM related services. Other operating expenses decreased \$0.4 million for the three months ended March 31, 2004 when compared to the same period in 2003, primarily from a \$0.4 million charge taken for the other-than-temporary impairment of a nonmarketable equity security in 2003.

INCOME TAXES

Income tax expense was \$5.8 million for the three months ended March 31, 2004 compared to \$5.4 million for the same period in 2003. The effective tax rate was 32.1% for the three months ended March 31, 2004 and 31.7% for the same period in 2003.

ANALYSIS OF FINANCIAL CONDITION

LOANS AND LEASES

A summary of loans and leases, net of deferred fees and origination costs, by category for the periods indicated follows:

	March 31, 2004	December 31, 2003	March 31, 2003

(in thousands)			
Commercial and commercial mortgages*	\$1,133,170	\$ 1,085,605	\$1,066,446
Residential real estate mortgages	721,991	764,681	613,093
Consumer	726,960	726,960	631,802
Leases	64,553	62,730	62,738

Total loans and leases	\$2,646,674	\$ 2,639,976	\$2,374,079
=====			

* Includes agricultural loans

Total loans and leases were \$2.6 billion, or 65.9% of assets, at March 31, 2004, and \$2.6 billion, or 65.2% at December 31, 2003, and \$2.4 billion, or 63.3%, at March 31, 2003. Total loans and leases increased \$272.6 million or 11% at March 31, 2004 when compared to March 31, 2003. The solid year over year loan growth was driven mainly by increases in residential real estate mortgages, which increased \$108.9 million or 18%. The increase in residential real estate mortgages resulted from a combination of low interest rates increasing product demand and centralizing the mortgage origination function at the end of 2002, leading to stronger market presence, a streamlined process, and competitive products. Additionally, consumer loans increased \$95.2 million or 15%, due in part to strong growth in home equity loans and indirect automobile installment loans. Lastly, commercial loans and commercial mortgages increased \$66.7 million or 6% year over year. At March 31, 2004, commercial loans, including commercial mortgages, represented approximately 43% of the loan and lease portfolio, while consumer loans and leases and residential mortgages represented 30% and 27%, respectively.

SECURITIES

The Company classifies its securities at date of purchase as available for sale, held to maturity or trading. Held to maturity debt securities are those that the Company has the ability and intent to hold until maturity. Available for sale securities are recorded at fair value. Unrealized holding gains and losses, net of the related tax effect, on available for sale securities are excluded from earnings and are reported in stockholders' equity as a component of accumulated other comprehensive income or loss. Held to maturity securities are recorded at amortized cost. Trading securities are recorded at fair value, with net unrealized gains and losses recognized currently in income. Transfers of securities between categories are recorded at fair value at the date of transfer. A decline in the fair value of any available for sale or held to maturity security below cost that is deemed other-than-temporary is charged to earnings resulting in the establishment of a new cost basis for the security. Securities with an other-than-temporary impairment are generally placed on nonaccrual status.

Average total securities remained relatively unchanged for the three months ended March 31, 2004 when compared to the same period in 2003. The average balance of securities available for sale decreased \$13.3 million for the three months ended March 31, 2004 when compared to the same period in 2003. The average balance of securities held to maturity increased \$15.6 million for the three months ended March 31, 2004, when compared to the same period in 2003. The average total securities portfolio represented 28% of total average earning assets for the three months ended March 31, 2004 down from 31% for the same period in 2003.

The following details the composition of securities available for sale, securities held to maturity and regulatory investments for the periods indicated:

	AT MARCH 31	
	2004	2003
Mortgage-backed securities		
With maturities 15 years or less	54%	56%
With maturities greater than 15 years	11%	12%
Collateral mortgage obligations	5%	1%
Municipal securities	16%	16%
US agency notes	10%	11%
Other	4%	4%

Total	100%	100%
	=====	

ALLOWANCE FOR LOAN AND LEASE LOSSES, PROVISION FOR LOAN AND LEASE LOSSES, AND

 NONPERFORMING ASSETS

The allowance for loan and lease losses is maintained at a level estimated by management to provide adequately for risk of probable losses inherent in the current loan and lease portfolio. The adequacy of the allowance for loan and lease losses is continuously monitored. It is assessed for adequacy using a methodology designed to ensure the level of the allowance reasonably reflects the loan portfolio's risk profile. It is evaluated to ensure that it is sufficient to absorb all reasonably estimable credit losses inherent in the current loan and lease portfolio.

Management considers the accounting policy relating to the allowance for loan and lease losses to be a critical accounting policy given the inherent uncertainty in evaluating the levels of the allowance required to cover credit losses in the portfolio and the material effect that such judgements can have on the consolidated results of operations.

For purposes of evaluating the adequacy of the allowance, the Company considers a number of significant factors that affect the collectibility of the portfolio. For individually analyzed loans, these include estimates of loss exposure, which reflect the facts and circumstances that affect the likelihood of repayment of such loans as of the evaluation date. For homogeneous pools of loans and leases, estimates of the Company's exposure to credit loss reflect a thorough current assessment of a number of factors, which could affect collectibility. These factors include: past loss experience; the size, trend, composition, and nature of the loans and leases; changes in lending policies and procedures, including underwriting standards and collection, charge-off and recovery practices; trends experienced in nonperforming and delinquent loans and leases; current economic conditions in the Company's market; portfolio concentrations that may affect loss experienced across one or more components of the portfolio; the effect of external factors such as competition, legal and regulatory requirements; and the experience, ability, and depth of lending management and staff. In addition, various regulatory agencies, as an integral component of their examination process, periodically review the Company's allowance for loan and lease losses. Such agencies may require the Company to recognize additions to the allowance based on their judgment about information available to them at the time of their examination, which may not be currently available to management.

After a thorough consideration and validation of the factors discussed above, required additions to the allowance for loan and lease losses are made periodically by charges to the provision for loan and lease losses. These charges are necessary to maintain the allowance at a level which management believes is reasonably reflective of overall inherent risk of probable loss in the portfolio. While management uses available information to recognize losses on loans and leases, additions to the allowance may fluctuate from one reporting period to another. These fluctuations are reflective of changes in risk associated with portfolio content and/or changes in management's assessment of any or all of the determining factors discussed above. The allowance for loan and lease losses to outstanding loans and leases at March 31, 2004 was 1.64% compared to 1.73% at March 31, 2003. Management considers the allowance for loan losses to be adequate based on evaluation and analysis of the loan portfolio.

Table 3 reflects changes to the allowance for loan and lease losses for the periods presented. The allowance is increased by provisions for losses charged to operations and is reduced by net charge-offs. Charge-offs are made when the collectability of loan principal within a reasonable time is unlikely. Any recoveries of previously charged-off loans are credited directly to the allowance for loan and lease losses.

TABLE 4
ALLOWANCE FOR LOAN LOSSES

(dollars in thousands)	Three months ended March 31,	
	2004	2003
Balance, beginning of period	\$ 42,651	\$ 40,167
Recoveries	829	1,698
Charge-offs	(2,301)	(2,664)
Net charge-offs	(1,472)	(966)
Provision for loan losses	2,124	1,940
Balance, end of period	\$ 43,303	\$ 41,141
COMPOSITION OF NET CHARGE-OFFS		
Commercial and agricultural	\$ (124) 9%	\$ (90) 9%
Real estate mortgage	(22) 1%	18 (2)%
Consumer	(1,326) 90%	(894) 93%
Net charge-offs	\$ (1,472) 100%	\$ (966) 100%
Annualized net charge-offs to average loans	0.22%	0.17%
Net charge-offs to average loans for the quarter ended March 31, 2004		0.06%

Nonperforming assets consist of nonaccrual loans, loans 90 days or more past due, restructured loans, other real estate owned (OREO), and nonperforming securities. Loans are generally placed on nonaccrual when principal or interest payments become ninety days past due, unless the loan is well secured and in the process of collection. Loans may also be placed on nonaccrual when circumstances indicate that the borrower may be unable to meet the contractual principal or interest payments. OREO represents property acquired through foreclosure and is valued at the lower of the carrying amount or fair market value, less any estimated disposal costs. Nonperforming securities include securities which management believes are other-than-temporarily impaired, carried at their estimated fair value and are not accruing interest.

Total nonperforming assets were \$14.7 million at March 31, 2004, compared to \$16.4 million at December 31, 2003, and \$22.0 million at March 31, 2003. The decrease in nonperforming assets resulted primarily from decreases in nonperforming loans and OREO. Nonperforming loans totaled \$13.7 million at March 31, 2004, down from the \$14.8 million outstanding at December 31, 2003 and \$18.4 million at March 31, 2003. The decrease in nonperforming loans resulted primarily from decreases in commercial and agricultural nonperforming loans to \$8.0 million at March 31, 2004 from \$13.3 million at March 31, 2003. OREO decreased from \$2.6 million at March 31, 2003 to \$0.8 million at March 31, 2004. The improvement in nonperforming loans and OREO resulted primarily from effective workout strategies as well as conservative underwriting standards and strong credit administration, minimizing the migration of performing loans into nonperforming status.

In addition to the nonperforming loans discussed above, the Company has also identified approximately \$53.9 million in potential problem loans at March 31, 2004 as compared to \$54.3 million at December 31, 2003. Potential problem loans are loans that are currently performing, but where known information about possible credit problems of the related borrowers causes management to have serious doubts as to the ability of such borrowers to comply with the present loan repayment terms and which may result in disclosure of such loans as nonperforming at some time in the future. At the Company, potential problem loans are typically loans that are performing but are classified by the Company's loan rating system as "substandard." At March 31, 2004, potential problem loans primarily consisted of commercial real estate and commercial and agricultural loans. Management cannot predict the extent to which economic conditions may worsen or other factors which may impact borrowers and the potential problem loans. Accordingly, there can be no assurance that other loans will not become 90 days or more past due, be placed on non-accrual, become restructured, or require increased allowance coverage and provision for loan losses.

Net charge-offs totaled \$1.5 million for the three months ended March 31, 2004, up \$0.5 million from the \$1.0 million charged-off during the same period in 2003. The increase in net charge-offs resulted primarily from large recoveries during the three months ended March 31, 2003 and an increase in consumer net charge-offs during the three months ended March 31, 2004. The provision for loan and lease losses totaled \$2.1 million for the three months ended March 31, 2004, up slightly from the \$1.9 million provided during the same period in 2003. The level of provision for loan and lease losses required for the three months ended March 31, 2004 resulted primarily from a slight increase in loan growth and net charge-offs, offset by decreases in nonperforming loans and potential problem loans.

TABLE 5
NONPERFORMING ASSETS

(dollars in thousands)	MARCH 31, 2004	December 31, 2003	March 31, 2003
Commercial and agricultural	\$ 7,960	\$ 8,693	\$ 13,285
Real estate mortgage	2,672	2,483	2,535
Consumer	2,626	2,685	1,258
Total nonaccrual loans	13,258	13,861	17,078
Loans 90 days or more past due and still accruing:			
Commercial and agricultural	99	242	602
Real estate mortgage	-	244	144
Consumer	379	482	328
Total loans 90 days or more past due and still accruing	478	968	1,074
Restructured loans in compliance with modified terms:	-	-	297
Total nonperforming loans	13,736	14,829	18,449
Other real estate owned (OREO)	757	1,157	2,609
Total nonperforming loans and OREO	14,493	15,986	21,058
Nonperforming securities	215	395	925
Total nonperforming assets	\$ 14,708	\$ 16,381	\$ 21,983
Total nonperforming loans to loans and leases	0.52%	0.56%	0.78%
Total nonperforming assets to assets	0.37%	0.40%	0.59%
Total allowance for loan and lease losses to nonperforming loans	315.25%	287.62%	223.00%

BANK OWNED LIFE INSURANCE ("BOLI")

The Company purchased \$30 million in BOLI in June 2003. BOLI represents life insurance on the lives of certain employees who are deemed to be significant contributors to the Company. All employees in the policy are aware of and have consented to the coverage. Increases in the cash value of the policies, as well as insurance proceeds that may be received, are recorded in other noninterest income, and are not subject to income taxes. The Company reviewed the financial strength of the insurance carriers prior to the purchase of BOLI and will do so annually thereafter.

DEPOSITS

Total deposits were \$3.0 billion at March 31, 2004, up slightly from year-end 2003, and an increase of \$58.7 million, or 2%, from the same period in the prior year. Total average deposits increased \$84.8 million, or 3%, from March 31, 2003 to March 31, 2004. The Company experienced a decline in time deposits, as average time deposits declined \$167.8 million or 13%, from March 31, 2003 to March 31, 2004. Meanwhile, average core deposits increased \$252.6 million or 15%, from March 31, 2003 to March 31, 2004. The Company has focused on maintaining and growing its base of lower cost checking, savings and money market accounts while allowing runoff of some of its higher cost time deposits. At March 31, 2004, total checking, savings and money market accounts represented 64.6% of total deposits compared to 57.5% at March 31, 2003.

BORROWED FUNDS

- - - - -

The Company's borrowed funds consist of short-term borrowings and long-term debt. Short-term borrowings totaled \$238.1 million at March 31, 2004 compared to \$302.9 million and \$95.1 million at December 31, and March 31, 2003, respectively. The increase from March 31, 2004 when compared to the same period in 2003 was due primarily to a much higher rate of loan growth when compared to deposit growth. Long-term debt was \$369.7 million at March 31, 2004 and December 31, 2003 and was \$345.3 million March 31, 2003. For more information about the Company's borrowing capacity and liquidity position, see the section with the title caption of "Liquidity Risk" on page 31 in this discussion.

CAPITAL RESOURCES

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Stockholders' equity of \$322.3 million represents 8.0% of total assets at March 31, 2004, compared with \$291.6 million, or 7.8% in the comparable period of the prior year, and \$310.0 million, or 7.7% at December 31, 2003. The Company does not have a target dividend payout ratio, rather the Board of Directors considers the Company's earnings position and earnings potential when making dividend decisions.

On April 26, 2004, the Company announced that the NBT Board of Directors declared a second quarter 2004 cash dividend of \$0.19, representing a \$0.02 per share or 12% increase from the cash dividend of \$0.17 per share declared during the previous quarter. The dividend will be paid on June 15, 2004, to shareholders of record as of June 1, 2004. This dividend increase will increase the quarterly cash outlay for dividends by approximately \$650K and is not expected to have a material impact on stockholders' equity or regulatory capital ratios.

As the capital ratios in Table 6 indicate, the Company remains well capitalized. Capital measurements are significantly in excess of regulatory minimum guidelines and meet the requirements to be considered well capitalized for all periods presented. Tier 1 leverage, Tier 1 capital and Risk-based capital ratios have regulatory minimum guidelines of 3%, 4% and 8% respectively, with requirements to be considered well capitalized of 5%, 6% and 10%, respectively.

TABLE 6
CAPITAL MEASUREMENTS

	FIRST QUARTER 2004	First Quarter 2003
Tier 1 leverage ratio	6.96%	6.71%
Tier 1 capital ratio	10.12%	9.77%
Total risk-based capital ratio	11.37%	11.02%
Cash dividends as a percentage of net income	45.20%	47.87%
Per common share:		
Book value	\$ 9.80	\$ 9.00
Tangible book value	\$ 8.29	\$ 7.50

The accompanying Table 7 presents the high, low and closing sales price for the common stock as reported on the NASDAQ Stock Market, and cash dividends declared per share of common stock. The Company's price to book value ratio was 2.30 at March 31, 2004 and 1.94 in the comparable period of the prior year. The Company's price was 15.2 times annualized earnings at March 31, 2004, compared to 12.5 times for the same period last year.

TABLE 7
QUARTERLY COMMON STOCK AND DIVIDEND INFORMATION

Quarter Ending	High	Low	Close	Cash Dividends Declared
2003				
March 31	\$18.60	\$16.76	\$17.43	\$ 0.170
June 30	19.94	17.37	19.36	0.170
September 30	21.76	19.24	20.25	0.170
December 31	22.78	19.50	21.44	0.170
=====				
2004				
MARCH 31	\$23.00	\$21.21	\$22.50	\$ 0.170
=====				

LIQUIDITY AND INTEREST RATE SENSITIVITY MANAGEMENT

MARKET RISK

Interest rate risk is among the most significant market risk affecting the Company. Other types of market risk, such as foreign currency exchange rate risk and commodity price risk, do not arise in the normal course of the Company's business activities. Interest rate risk is defined as an exposure to a movement in interest rates that could have an adverse effect on the Company's net interest income. Net interest income is susceptible to interest rate risk to the degree that interest-bearing liabilities mature or reprice on a different basis than earning assets. When interest-bearing liabilities mature or reprice more quickly than earning assets in a given period, a significant increase in market rates of interest could adversely affect net interest income. Similarly, when earning assets mature or reprice more quickly than interest-bearing liabilities, falling interest rates could result in a decrease in net interest income.

In an attempt to manage the Company's exposure to changes in interest rates, management monitors the Company's interest rate risk. Management's Asset Liability Committee (ALCO) meets monthly to review the Company's interest rate risk position and profitability, and to recommend strategies for consideration by the Board of Directors. Management also reviews loan and deposit pricing, and the Company's securities portfolio, formulates investment and funding strategies, and oversees the timing and implementation of transactions to assure attainment of the Board's objectives in the most effective manner. Notwithstanding the Company's interest rate risk management activities, the potential for changing interest rates is an uncertainty that can have an adverse effect on net income.

In adjusting the Company's asset/liability position, the Board and management attempt to manage the Company's interest rate risk while enhancing the net interest margin. At times, depending on the level of general interest rates, the relationship between long- and short-term interest rates, market conditions and competitive factors, the Board and management may determine to increase the Company's interest rate risk position somewhat in order to increase its net interest margin. The Company's results of operations and net portfolio values remain vulnerable to changes in interest rates and fluctuations in the difference between long- and short-term interest rates.

The primary tool utilized by ALCO to manage interest rate risk is a balance sheet/income statement simulation model (interest rate sensitivity analysis).

Information such as principal balance, interest rate, maturity date, cash flows, next repricing date (if needed), and current rates is uploaded into the model to create an ending balance sheet. In addition, ALCO makes certain assumptions regarding prepayment speeds for loans and leases and mortgage related investment securities along with any optionality within the deposits and borrowings.

The model is first run under an assumption of a flat rate scenario (i.e. no change in current interest rates) with a static balance sheet over a 12-month period. Three additional models are run with static balance sheets; (1) a gradual increase of 200 bp, (2) a gradual increase of 200 bp where the long end of the yield curve remains flat (the long end of the yield curve is defined as 5 years and longer) and (3) a gradual decrease of 75 bp takes place over a 12 month period with a static balance sheet. Under these scenarios, assets subject to prepayments are adjusted to account for faster or slower prepayment assumptions. Any investment securities or borrowings that have callable options embedded into them are handled accordingly based on the interest rate scenario. The resultant changes in net interest income are then measured against the flat rate scenario.

In the declining rate scenarios, net interest income is projected to remain relatively unchanged when compared to the forecasted net interest income in the flat rate scenario through the simulation period. The inability to effectively lower deposit rates will likely reduce or eliminate the benefit of lower interest rates. In the rising rate scenarios of rates rising gradually 200 bp and the long end of the yield curve remains flat and the short end of the curve increases 200 bp gradually, net interest income is projected to experience a decline from the flat rate scenario. Net interest income is projected to remain at lower levels than in a rising rate scenario through the simulation period primarily due to a lag in assets repricing while funding costs increase.

Net interest income for the next twelve months in the + 200/+ 200 flat/- 75 bp scenarios, as described above, is within the internal policy risk limits of not more than a 7.5% change in net interest income. The following table summarizes the percentage change in net interest income in the rising and declining rate scenarios over a 12-month period from the forecasted net interest income in the flat rate scenario using the March 31, 2004 balance sheet position:

TABLE 10
INTEREST RATE SENSITIVITY ANALYSIS

CHANGE IN INTEREST RATES (IN BASIS POINTS)	PERCENT CHANGE IN NET INTEREST INCOME
+ 200 FLAT	(1.44%)
+ 200	(0.53%)
- - 75	0.04%

Under the flat rate scenario with a static balance sheet, net interest income is anticipated to decrease approximately 2.7% from annualized net interest income for the three months ended March 31, 2004. The Company anticipates under current conditions, earning assets will continue to reprice at a faster rate than interest bearing liabilities. In order to protect net interest income from anticipated net interest margin compression, the Company will continue to focus on increasing low cost core funding as well as growing earning assets through loan growth and leverage opportunities. However, if the Company cannot increase low cost core funding and earning assets, and the yield curve flattens or remains unchanged from the March 31, 2004 measurement date, the Company expects net interest income to decline for the remainder of 2004.

Currently, the Company is holding fixed rate residential real estate mortgages in its loan portfolio and mortgage related securities in its investment portfolio. Two major factors the Company considers in holding residential real estate mortgages is its level of core deposits and the duration of its

mortgage-related securities and loans. Current core deposit levels combined with a shortening of duration of mortgage-related securities and loans have enabled the Company to hold fixed rate residential real estate mortgages without having a significant negative impact on interest rate risk. Furthermore, in an effort to improve the Company's interest rate risk exposure to rising interest rates, the Company sold approximately \$22 million in residential real estate mortgages during the three month period ended March 31, 2004. These measures have the Company's interest rate risk position well matched at March 31, 2004, as the Company's net interest income is projected to decrease by 0.53% if interest rates gradually rise 200 basis points. The Company's exposure to 30-year fixed rate mortgage related securities and loans have decreased approximately \$39.8 million from March 31, 2004 to March 31, 2003. From December 31, 2003, we have reduced our exposure to 30-year fixed rate mortgage related securities and loans by \$25.2 million. Approximately 11.1% of earning assets were comprised of 30-year fixed rate mortgage related securities and loans at March 31, 2004, down from a ratio of 13.1% at March 31, 2003. The Company closely monitors its matching of earning assets to funding sources. If core deposit levels decrease or the rate of growth in core deposit levels does not equal or exceed the rate in growth of 30-year fixed rate real estate mortgage related securities or loans, the Company will continue to reevaluate its strategy and may sell new originations of fixed rate mortgages in the secondary market or may sell certain mortgage related securities in order to limit the Company's exposure to long-term earning assets.

LIQUIDITY RISK

Liquidity involves the ability to meet the cash flow requirements of customers who may be depositors wanting to withdraw funds or borrowers needing assurance that sufficient funds will be available to meet their credit needs. The ALCO is responsible for liquidity management and has developed guidelines which cover all assets and liabilities, as well as off balance sheet items that are potential sources or uses of liquidity. Liquidity policies must also provide the flexibility to implement appropriate strategies and tactical actions. Requirements change as loans and leases grow, deposits and securities mature, and payments on borrowings are made. Liquidity management includes a focus on interest rate sensitivity management with a goal of avoiding widely fluctuating net interest margins through periods of changing economic conditions.

The primary liquidity measurement the Company utilizes is called the Basic Surplus which captures the adequacy of its access to reliable sources of cash relative to the stability of its funding mix of average liabilities. This approach recognizes the importance of balancing levels of cash flow liquidity from short- and long-term securities with the availability of dependable borrowing sources which can be accessed when necessary. At March 31, 2004, the Company's Basic Surplus measurement was 10.1% of total assets or \$403 million, which was above the Company's minimum of 5% or \$201 million set forth in its liquidity policies.

This Basic Surplus approach enables the Company to adequately manage liquidity from both operational and contingency perspectives. By tempering the need for cash flow liquidity with reliable borrowing facilities, the Company is able to operate with a more fully invested and, therefore, higher interest income generating, securities portfolio. The makeup and term structure of the securities portfolio is, in part, impacted by the overall interest rate sensitivity of the balance sheet. Investment decisions and deposit pricing strategies are impacted by the liquidity position. At March 31, 2004, the Company considered its Basic Surplus adequate to meet liquidity needs.

The Company's primary source of funds is from its subsidiary, NBT Bank. Certain restrictions exist regarding the ability of the Company's subsidiary bank to transfer funds to the Company in the form of cash dividends. The approval of the Office of Comptroller of the Currency (OCC) is required to pay dividends when a bank fails to meet certain minimum regulatory capital standards or when such dividends are in excess of a subsidiary bank's earnings retained in the current year plus retained net profits for the preceding two years (as defined in the regulations). At March 31, 2004, approximately \$40.4 million of the total

stockholders' equity of NBT Bank was available for payment of dividends to the Company without approval by the OCC. NBT Bank's ability to pay dividends also is subject to the Bank being in compliance with regulatory capital requirements. NBT Bank is currently in compliance with these requirements. Under the State of Delaware Business Corporation Law, the Company may declare and pay dividends either out of accumulated net retained earnings or capital surplus.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

Information called for by Item 3 is contained in the Liquidity and Interest Rate Sensitivity Management section of the Management Discussion and Analysis.

ITEM 4. CONTROLS AND PROCEDURES

The Company's management, including the Company's Chief Executive Officer and Chief Financial Officer evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) and 15(d)-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, the Company's disclosure controls and procedures were effective in ensuring that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commissions rules and forms.

There were no changes made in the Company's internal controls over financial reporting that occurred during the Company's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal controls over financial reporting.

PART II. OTHER INFORMATION

Item 1 -- Legal Proceedings

In the normal course of business, there are various outstanding legal proceedings. In the opinion of management, there are no material legal proceedings, other than ordinary routine litigation incidental to business to which the Company is a party or of which any of its property is subject.

Item 2 -- Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities

The table below sets forth the information with respect to purchases made by the Company (as defined in Rule 10b-18(a)(3) under the Securities Exchange Act of 1934), of our common stock during the three months ended March 31, 2004:

PERIOD	TOTAL NUMBER OF SHARES PURCHASED	AVERAGE PRICE PAID PER SHARE	TOTAL NUMBER OF SHARES PURCHASED AS PART OF PUBLICLY ANNOUNCED PLANS	MAXIMUM NUMBER OF SHARES THAT MAY YET BE PURCHASED UNDER THE PLANS (1)
1/1/04 - 1/31/04	-	-	-	1,155,054
2/1/04 - 2/29/04	500	\$ 21.68	500	1,154,554
3/1/04 - 3/31/04	-	-	-	1,154,554
Total	500	\$ 21.68	500	

(1) On July 22, 2002, we announced that our Board of Directors had approved a share repurchase program, pursuant to which up to 1,000,000 shares of our common stock may be repurchased. On April 23, 2003, we announced the Board of Directors had approved a share repurchase program, pursuant to which an additional 1,000,000 shares of our common stock may be repurchased. On January 26, 2004, the Board of Directors approved a resolution to combine the July 22, 2002 and April 23, 2003 repurchase programs. At that time, the available shares for repurchase under the July 22, 2002 program totaled 155,054 shares and there were 1,000,000 shares available for repurchase under the April 23, 2003 program, resulting in an aggregate number of shares available for repurchase to 1,155,054 shares. The repurchase program has no set expiration or termination date.

Item 3 -- Defaults Upon Senior Securities

None

Item 4 -- Submission of Matters to a Vote of Security Holders

None

Item 5 -- Other Information

On April 26, 2004, NBT Bancorp Inc. announced the declaration of a regular quarterly cash dividend of \$0.19 per share, an increase of \$0.02 per share over the previous quarter. The cash dividend will be paid on June 15, 2004 to stockholders of record as of June 1, 2004.

(a) Exhibits

- 3.1 Certificate of Incorporation of NBT Bancorp Inc. as amended through July 23, 2001 (filed as Exhibit 3.1 to Registrant's Form 10-K for the year ended December 31, 2001, filed on March 29, 2002 and incorporated herein by reference).
- 3.2 By-laws of NBT Bancorp Inc. as amended and restated through July 23, 2001 (filed as Exhibit 3.2 to Registrant's Form 10-K for the year ended December 31, 2001, filed on March 29, 2002 and incorporated herein by reference).
- 3.3 Rights Agreement, dated as of November 15, 1994, between NBT Bancorp Inc. and American Stock Transfer Trust Company as Rights Agent (filed as Exhibit 4.1 to Registrant's Form 8-A, file number 0-14703, filed on November 25, 1994, and incorporated by reference herein).
- 3.4 Amendment No. 1 to Rights Agreement, dated as of December 16, 1999, between NBT Bancorp Inc. and American Stock Transfer Trust Company as Rights Agent (filed as Exhibit 4.2 to Registrant's Form 8-A/A, file number 0-14703, filed on December 21, 1999, and incorporated by reference herein).
- 3.5 Amendment No. 2 to Rights Agreement, dated as of April 19, 2000, between NBT Bancorp Inc. and American Stock Transfer Trust Company as Rights Agent (filed as Exhibit 4.3 to Registrant's Form 8-A12G/A, file number 0-14703, filed on May 25, 2000, and incorporated by reference herein).
- 31.1 Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Written Statement of the Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Written Statement of the Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

(b) During the quarter ended March 31, 2004, the Company filed the following Current Reports on Form 8-K:

The Company filed a Current Report on Form 8-K dated January 28, 2004, which contained a press release announcing financial results for the quarter and year ended December 31, 2003 and a dividend declaration to be paid on March 15, 2004 to stockholders of record as of March 1, 2004.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report on FORM 10-Q to be signed on its behalf by the undersigned thereunto duly authorized, this 3rd day of May, 2004.

NBT BANCORP INC.

By: /s/ MICHAEL J. CHEWENS

Michael J. Chewens, CPA
Senior Executive Vice President
Chief Financial Officer and Corporate Secretary

CERTIFICATIONS

I, Daryl R. Forsythe, certify that:

1. I have reviewed this quarterly report on Form 10-Q of NBT Bancorp Inc.
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15(d)-15(e)) for the registrant and we have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
 - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
 - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
 - a) All significant deficiencies and material weaknesses in the design or operations of internal controls which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

Date: May 3, 2004

By: /s/ Daryl R. Forsythe

Chairman and Chief Executive
Officer

CERTIFICATIONS

I, Michael J. Chewens, certify that:

1. I have reviewed this quarterly report on Form 10-Q of NBT Bancorp Inc.
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15(d)-15(e)) for the registrant and we have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
 - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
 - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
 - a) All significant deficiencies and material weaknesses in the design or operations of internal controls which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

Date: May 3, 2004

By: /s/ Michael J. Chewens

Senior Executive Vice President,
Chief Financial Officer and
Corporate Secretary

Written Statement of the Chief Executive Officer Pursuant to Section 906 of the
Sarbanes-Oxley Act of 2002

The undersigned, the Chief Executive Officer of NBT Bancorp Inc. (the
"Company"), hereby certifies that to his knowledge on the date hereof:

- (a) the Form 10-Q of the Company for the Quarterly Period Ended March 31, 2004, filed on the date hereof with the Securities and Exchange Commission (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (b) information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Daryl R. Forsythe

Daryl R. Forsythe
Chairman and Chief Executive Officer
May 3, 2004

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to NBT Bancorp Inc. and will be retained by NBT Bancorp Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

Written Statement of the Chief Financial Officer Pursuant to Section 906 of the
Sarbanes-Oxley Act of 2002

The undersigned, the Chief Financial Officer of NBT Bancorp Inc. (the
"Company"), hereby certifies that to his knowledge on the date hereof:

- (a) the Form 10-Q of the Company for the Quarterly Period Ended March 31, 2004, filed on the date hereof with the Securities and Exchange Commission (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (b) information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Michael J. Chewens

Michael J. Chewens
Senior Executive Vice President Chief
Financial Officer and Corporate Secretary
May 3, 2004

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to NBT Bancorp Inc. and will be retained by NBT Bancorp Inc. and furnished to the Securities and Exchange Commission or its staff upon request.